## BRITISH VIRGIN ISLANDS COMMISSION OF INQUIRY

**HEARINGS: DAY 34** 

(THURSDAY 16 SEPTEMBER 2021)

International Arbitration Centre
3rd floor Ritter House
Wickhams Cay II
Road Town, Tortola

#### Before:

# Commissioner Rt Hon Sir Gary Hickinbottom

Mr Hussein Haeri and Ms Lauren Peaty of Withers LLP (instructed by the Attorney General) appeared for various BVI Government Ministers and public officials.

Mr Richard Rowe of Silk Legal appeared for those members of the House of Assembly who are not members of the Government.

Counsel to the Commission Mr Bilal Rawat also appeared.

Hon Julian Fraser RA gave evidence.

Hon Andrew A Fahie gave evidence.

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Those present:
Session 1
Mr Hussein Haeri, Withers LLP (attending remotely)
Ms Lauren Peaty, Withers LLP (attending remotely)
Mr Bilal Rawat
Ms Juienna Tasaddig, Assistant Secretary to the Commission
Ms Rhea Harrikissoon, Solicitor to the Commission
Mr Dame Peters, Audio-Visual Technician
Officer Junior Walker, Royal Virgin Islands Police Force
Session 2
Ms Lauren Peaty, Withers LLP (attending remotely)
Mr Richard Rowe, Silk Legal
Hon Julian Fraser RA
Mr Bilal Rawat
Mr Steven Chandler, Secretary to the Commission
Ms Juienna Tasaddiq, Assistant Secretary to the Commission
Ms Rhea Harrikissoon, Solicitor to the Commission
Mr Dame Peters, Audio-Visual Technician
Officer Junior Walker, Royal Virgin Islands Police Force
Session 3
Mr Hussein Haeri, Withers LLP
Ms Lauren Peaty, Withers LLP (attending remotely)
Mr Richard Rowe, Silk Legal (attending remotely)
Hon Andrew A Fahie
Mr Bilal Rawat
Mr Steven Chandler, Secretary to the Commission
Ms Juienna Tasaddiq, Assistant Secretary to the Commission
Mr Andrew King, Senior Solicitor to the Commission
Mr Dame Peters, Audio-Visual Technician
Officer Junior Walker, Royal Virgin Islands Police
Force
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| 1  | <u>PROCEEDINGS</u>   |
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| 2  | Session 1  |
| 3  | COMMISSIONER HICKINBOTTOM: Good morning, everyone.               |
| 4  | The only matter we have to deal with before we start             |
| 5  | the evidence, I think a matter for Mr Haeri, I think, is the     |
| 6  | elected Ministers' response to the Governor's Position Statement |
| 7  | on governance. I'd hoped and expected to be able to publish      |
| 8  | this by putting it on our website with the other Position        |
| 9  | Statements and responses.  |
| 10 | The first point, Mr Haeri, as I understand it, there             |
| 11 | is no application to redact any part of what perhaps can be      |
| 12 | called the "main paper"not the annexes but the actual            |
| 13 | substantive paper; is that correct?                              |
| 14 | MR HAERI: Good morning, Commissioner.                            |
| 15 | Yes, that's correct.   |
| 16 | COMMISSIONER HICKINBOTTOM: Okay. So, there is no                 |
| 17 | problem in putting that on the website?                          |
| 18 | MR HAERI: That's correct.  |
| 19 | COMMISSIONER HICKINBOTTOM: In respect of the annexes,            |
| 20 | there are three types of information in the annexes which you    |
| 21 | suggest should be redacted:                                      |
| 22 | Firstly, personal datano problem with thatpersonal               |
| 23 | data comes out.  |
| 24 | Secondly, there are Cabinet Papers, parts of which are           |
| 25 | sought to be redacted. I'm not at the moment sure whether        |

confidentiality is still maintained over them.

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application, there are NSC documents attached within the annexes in relation to the radar barges which you say are covered by PII on reasons of national security, and you've made that application. I think this is the third go at an application, and the last time that I rejected it as inadequate, it's been remade with less redactions.

Mr Haeri, in my view, the application is still patently inadequate, to the extent that I'm simply unable to determine it. As you well know, the days when a government could simply waive a national-security card and the courts and in these circumstances, Mayor's Commissioner, run for the hills have long gone. Now in an application for PII, the application has to be justified with reference to specific information, which it is said is covered; the need for nondisclosure, the reasons for nondisclosure; and also the damage that would or might be caused by any public disclosure in the form of evidence. None of that appears in the application even now.

And the form of this sort of application again, as you will be well-aware, in investigatory context which we are in, the principles and the form are well-established, but the principles and the form were helpfully set out by Mr. Justice Hilliard, sitting as a coroner in the Coronial interest into the fatal stabbing of Sudesh Amnan in Stratham. He gave that ruling

on the 27th of July, so that's a recent and helpful setting out of the relevant principles and the relevant form.

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Now, the application that has been made is deficient, Mr Haeri, in a number of respects. It elides--perhaps a better word is "muddles"--the issue of relevance and the issue of PII privilege, which are conceptually and necessarily distinct. It seeks to redact information which is already in the public domain, some of which was discussed in detail in earlier COI hearings, without demur any without any application by the Attorney General on any grounds.

Some of the redactions sought are inconsistent because information is sought to be redacted in one part and the same information appears without any suggestion as to redaction in another part. But as I say, fatally, it fails to set out the necessary evidence as to precisely the national security interest that would be undermined by publication and the damage that would or might be called, if it were made public. And in those circumstances it is simply impossible for me and would be impossible for anyone else to do the necessary public interest balancing exercise, which is necessary on an application like this.

Can I tell you what I propose to do with regard to the annexes? As I say, with regard to the main document, that can go on to the Web now, although I should say that it contains some information which is sought to be redacted in the annexes.

I don't propose to ask you to resubmit the application, yet again, in a form in which I might determine it. What I propose to do is simply this: I propose that we proceed with the hearing bundles in the two forms that they have been produced. That is with the suggested redactions in translucent form and separately in opaque form. The version with the suggested redactions blanked out will go to Silk Legal so that they can follow matters. The translucent version will be used by the COI and obviously by you and, I think, by all of the Witnesses—I think by all of the Witnesses, but certainly those Witnesses that the Attorney represents and, for example, the Governor.

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We will all proceed in using the annexes in that form with proper care so that nothing which you suggest should be redacted is referred to without that information being brought to my attention, and we will then go into private session, and I will deal with the application for redaction of that material, of the specific material, there and then. That will mean that the Attorney will need to field someone who will be able to deal with at such applications, and I will deal with it, as I say, there and then, and then proceed either in private, if necessary, or in public if that is not necessary.

We, of course, have the three-minute delay in live-streaming, which will give us some comfort that that will work. That means that, at this stage, certainly, the Annex

cannot be published and will not be published. And if I consider later that it should be published, then we can revisit the application. But we simply do not have the time--I do not have the time--to waste while a proper application is made.

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What I would ask, Mr Haeri, in fact, what I will direct, because a number of versions now of this annex have been produced with different redactions, could you, please, let us have, via Relativity, a single bundle with two versions of the annex in it, one with the suggested redactions translucent, and one with them opaque, so that we know exactly which version you wish us to work from, and we will then work from that version.

Mr Haeri, any comments in relation to any of that?

MR HAERI: No, Commissioner. Thank you. I mean, safe to say that the redactions that are being proposed, and which I think you have accepted, are the unanimous position of the National Security Council, including the input of all Members, so I think nothing further to say on that.

COMMISSIONER HICKINBOTTOM: I understand that because you've told us. What I'm lacking is any evidence and any proper application. But as I say, I think that we can work around it and we will work around it in the way that I've suggested.

Good. And Mr Haeri, could you please let us have that—could that bundle, please, be put on Relativity today? There should be no problem with that, should there?

MR HAERI: No problem at all.

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              COMMISSIONER HICKINBOTTOM: Ms Peaty is nodding which
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    I take as a "yes".
                        Thank you.
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              Anything else on those issues, Mr Rawat?
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              MR RAWAT: Just some additional points, please,
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    Commissioner.
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              Firstly, you've highlighted the way we are going to
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    move forward on this issue. Can I emphasize this:
                                                         That if, as
    we go through the evidence, an objection is going to be raised,
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    then whoever is present needs to be able to set out the basis of
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    that, whether it is relevance or whether it is PII.
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              Secondly, if it is the latter, can I reiterate that it
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    is not enough to say damage will be caused or make a submission
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    that damage will be caused; you will need evidence as in a
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    statement of damage.
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              And third point is that what also needs to be
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    addressed or someone needs to be able to address this question,
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    and that is whether the information that is sought to be
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    redacted on whatever basis is already in the public domain.
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              In terms of Silk Legal getting a redacted version of
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    the bundle, that will work. I think I don't see--anticipate
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    that they will object to that. It is, of course, always open to
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    them to seek that material be unredacted on the basis that it's
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    in the public domain.
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              Now, can I, in relation to just the Order you will--
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              COMMISSIONER HICKINBOTTOM:
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              MR RAWAT: --make about having a bundle.
                                                         It is
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    important because we want to avoid confusion. There are now a
 3
    number of versions of this bundle on which different redactions
    have been sought. So, if we have one single bundle that is the
 4
    definitive and most recent position of the NSC, that will help.
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 6
              Could I also ask, Commissioner, and invite you to
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    direct, that three hard copies of those, of the translucent
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    version, be delivered to the IAC? Because that would then allow
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    us all to have, as we go through, the Witness, myself, and
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    you--a copy, hard copy, of what it is the NSC says is
11
    potentially sensitive.
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              COMMISSIONER HICKINBOTTOM:
                                           Yes, thank you.
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              MR RAWAT: But we will make that up into a proper
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    Order and issue it.
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              COMMISSIONER HICKINBOTTOM:
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                          I think everybody knows we will make that.
              MR RAWAT:
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              COMMISSIONER HICKINBOTTOM: I will make that Direction
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    at 2:00 because we really now are very pushed for time on this.
19
    I have nothing to add.
              Anything to add, Mr Haeri?
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21
              MR HAERI: No, Commissioner.
                                             Thank you.
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              COMMISSIONER HICKINBOTTOM:
                                           Thank you very much.
23
              What I will do now is I'll just rise for a minute and
24
    then we can get the Witness in, reconstitute the Hearing and
25
    then recommence.
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| Good. Thank you very much. |
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| (Recess.)                  |
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Session 2 1 COMMISSIONER HICKINBOTTOM: We're ready to resume. 2 3 Good morning, Honourable Fraser. 4 Mr Haeri, you've had time to talk to Mr Fraser? 5 MR ROWE: Yes. \*\*\* 6 COMMISSIONER HICKINBOTTOM: Because obviously when 7 he's giving evidence, you won't be able to talk. 8 MR ROWE: Indeed. Indeed. I appreciate it. 9 COMMISSIONER HICKINBOTTOM: Mr Rawat, are we ready? 10 Yes, we are, Commissioner. MR RAWAT: 11 Can I before I do, say just for the record, put the 12 representation on record, and that is, firstly, we have 1.3 Ms Lauren Peaty here on behalf of the Attorney General and the 14 elected Ministers; Mr Richard Rowe appears -- Ms Peaty appears 15 remotely and Mr Richard Rowe appears in person on behalf of a 16 number of Members of the House of Assembly, including the 17 Honourable Julian Fraser, who is our next witness. 18 BY MR RAWAT: 19 Q. Honourable Fraser, thank you very much for returning 2.0 to give further evidence to the Commission. 21 You took the oath on the 14th of June 2020 when you 2.2 first appeared before the Commissioner. You are still bound by 23 that. There is, I think, various documents in front of you that 24 you will see. If you look there, that's the bundle, the Hearing 25 Bundle that's already been provided to you. Under where you've

placed your mask, you'll see, if you look just to your left, there are copies there of the various documents that you have most recently provided to the Commissioner. As we go through, if we need to look at those, I will take you to them, if I may.

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Can I finally give you the reminder that I'm giving all witnesses, and that is to ask you, please, to keep your voice up and to speak slowly. The microphone doesn't amplify, but it would assist the Stenographer who is taking a record of your evidence, if you could just pull it a little closer to you.

And also one thing that you and I will both need to avoid is just speaking over each other. So, if I do that, I will stop, allow to you finish, and then I will put any question again. Thank you.

Now, in terms of giving some background to the purpose of today's session with you, as you'll know, the Commissioner heard oral evidence from the Auditor General in relation to her Report dated the 27th of August into the Sea Cows Bay Harbour Development project, and that was on the 28th of June of this year. You then attended on the 14th of June, having provided an annotated version of the Report. As we established, that annotated version was a slightly earlier version of the Report. You commented on a draft report.

- A. Three days, I think it was.
- Q. Yes. 25th of August was the date of the report that you provided and 27th of August was the final date.

A. Two days.

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- Q. But we went through that report with you to take into account your comments on it, and we went through that in some detail.
  - A. For which I was grateful.
  - Q. Thank you.

Now, some of the issues that we went through on that day reappear in a Warning Letter that was sent to you on the 31st of August.

Now, can I explain the purpose of that letter. In fairness to all witnesses where there are potential criticisms that may be made of them, the Commissioner's approach is that that witness should be given notice of those potential criticisms and therefore an opportunity to respond to them.

They are, I must reiterate, just potential criticisms. They do not form a final or concluded views of the Commission, but they arise from the evidence and, therefore, that's why it's important to hear from you on them. Now, you have helpfully provided a written response to those criticisms in which you've set out some details.

Can I, first, check with you, Honourable Fraser, that you're content for your written response to form part of the evidence before the Commissioner?

- A. Absolutely.
- Q. That's helpful because taking that written response in

- 1 | the context of the evidence that you gave on the 14th of July,
- 2 | it will allow, hopefully, for us to have a more focused hearing
- 3 this morning, because, as we've said, some of the issues
- 4 underpinning the potential criticisms were addressed in your
- 5 earlier evidence.
- So, could I take you, just check that you've got with
- 7 you, if you look, please, at your written response -- if you need
- 8 a copy, it's just to your left, unless you have a copy with you
- 9 of your own. And just for the record, in addition to that
- 10 | written response, you've produced as additional evidence to the
- 11 | Commissioner two letters addressed to the Ministry of
- 12 Communications and Works. One is dated November 11, 2008. Do
- 13 you need me to take you to that? Two letters from Systems
- 14 Engineering.
- 15 A. Yes.
- 16 Q. You've got it. And then you also--
- 17 A. It says addressed to whom?
- 18 Q. It's addressed to the Ministry of Communication and
- 19 Works, it's dated 11th of November 2008.
- 20 A. Good.
- Q. And you also have with you the second letter that you
- 22 provided to the Commissioner, which is again like the first from
- 23 Systems Engineering, and it's 12th of February 2010.
- 24 A. I do.
- Q. Thank you. Right.

1 Let's then just deal with the criticisms. 2 The first one that as a potential criticism was put to 3 you was focused on the allocation of seven Petty Contracts 4 between December 2010 and January 2011. 5 Do you also have a copy of the Warning Letter? 6 Α. Are you starting from criticism 1? 7 Q. Yes. 8 Α. First paragraph? 9 0. Yes. 10 Oaky. All right. Α. 11 So, if I summarise the background to that criticism, Q. 12 it sets out that at the relevant time, you were the Minister for 1.3 Communication and Works, and you were also the District 14 Representative for the Third District, as you remain. 15 were involved in selecting/recommending contractors from your 16 District for Petty Contracts. Between 20th of December 2010 and 4th of January, 17 18 seven Petty Contracts were issued, and--and you confirmed this

seven Petty Contracts were issued, and—and you confirmed this when you gave evidence on the 14th of June—it's the Public Works Department that actually drafts the contracts; is that right?

A. Right.

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Q. It was to supply concrete sheet piles for bulkhead in Sea Cows Bay Harbour. That was the purpose of those contracts, wasn't it?

- A. Yes, Sea Harbour.
  - Q. And then what's noted is that all seven contractors were paid an initial 10 percent but only two of them completed the work and were paid in full--
    - A. You're now at paragraph 3?
    - Q. Yes.

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I'm just summarizing it for you because, and for the record, before getting on to the criticism itself.

- A. Can we--can we look at the word "10 percent deposit" and make sure that is the esoterics of the trade instead of "10 percent mobilization"?
- Q. Well, shall I take you to the Auditor General's Report where it says this?
  - A. I know it does say that in the Auditor General's Report, but it's not the esoterics of the trade. It's not a deposit. It's mobilization.
  - Q. All right. Then can you, just for the Commissioner, explain the difference between deposit and mobilization.
- A. All right. A deposit seems to be a means of packing up your account. Mobilization means that you use this money to purchase in advance materials that you may need for the Project.

COMMISSIONER HICKINBOTTOM: I understand that that
distinction may be drawn, but this was an advanced payment from
the contract sum.

THE WITNESS: Right. But that's what the mobilization

does.

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2 COMMISSIONER HICKINBOTTOM: Yes.

THE WITNESS: You get an advance payment from the contract sum so that you can go out and purchase material because if you are talking about \$100,000's worth of work, somehow or another you have to put the money up front, and what the Government did was give them what you call the mobilization—some mobilization money, which is common, but the word "deposit" has a different connotation.

## BY MR RAWAT:

- Q. And what do you say the different connotation is, Honourable Fraser?
- A. No, I said the connotation deposit means that you get some money to top off the account just to have it. This money actually goes towards the Project. I don't know what you do in deposit. Deposit money could be used for anything.
  - Q. I see. All right, thank you.

And what's said in the potential criticisms in the manner in which contractors were selected or recommended were--was essentially not open and transparent because there was a failure to identify or select contractors on the basis of any specific competency criteria or to assess or adequately assess their suitability for the work to be undertaken and therefore to secure the best value for the public purse.

Now, if I could try and just summarise, one point that

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    arises from the Auditor General's Report and you don't dispute
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    this, is that of the seven contractors, two were your brothers,
 3
    Kenneth Fraser; and Fraser Incorporated, which is Earl Fraser.
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               And your position is, if I've understood--
 5
               Can I actually--just give me a minute, please, your
         Α.
 6
    criticism 1, paragraph 2.
 7
               (Pause.)
 8
         Α.
               Okay. Can I--can I make my comments regarding these
 9
    paragraphs that you've read which I've submitted?
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               What I would like to do is just summarise your
11
    response to the criticism first, and then if there is detail you
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    want to add--
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               You haven't mentioned my criticism yet.
         Α.
                                                         I made a
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    criticism on paragraph 3, I made a criticism.
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         Q.
               You made a criticism of paragraph 3?
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         Α.
               Of paragraph 3.
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               That is exactly what I'm just about to do.
         0.
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         Α.
               Okay.
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               So, let me summarise your position.
                                                     Firstly, it is
         Q.
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    that, in relation to your brothers -- and this is something you've
21
    said on the 14th of July when you gave evidence -- you say that
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    they went to the Premier directly to secure contracts.
23
               Excuse me, yes.
         Α.
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That's right, isn't it?

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Q.

Α.

Right.

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Q. Yes. The second point you make in your response is that the method of recommending and selecting contractors in relation to this job was the method that is used for all the hundreds of other Petty Contracts issued within the same year, the years before and the years which followed. It was, as you say, the accepted norm; is that right?
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- A. That is correct, except that you didn't mention my testimony on the 26th regarding that same issue.
- Q. The reason I'm not going too much into the detail, Honourable Fraser, is because, firstly, the Commissioner will have the entirety of your written response to consider; and secondly, he already has the Transcript of what you said on the 14th of July.
- A. Commissioner, that's where my problem lies. My problem lies in the fact that you have a general public out there listening to what's taking place here today, and they're not getting the full picture. The only way they can get the full picture is me reading my response into the record.

19 COMMISSIONER HICKINBOTTOM: The whole of your 20 response?

21 THE WITNESS: Excuse me?

COMMISSIONER HICKINBOTTOM: The whole of the response?

THE WITNESS: I would imagine. You gave me 20 pages.

24 I took them.

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COMMISSIONER HICKINBOTTOM: What's the best way of

1 dealing with this? Most--the position we're at--and I 2 understand the point that you make, Honourable Fraser, the point 3 we're at though is, we've got the Transcript of your previous 4 evidence, and I've got that, and I've read that. We've got your previous response to the Auditor General's Report, and we've got 5 6 this response, and this response sets out part of the 7 Transcript, helpfully, for me. THE WITNESS: Yes. 8 9 COMMISSIONER HICKINBOTTOM: What's the best way of 10 dealing with a point that the Witness makes, and that is that 11 the flavor his response, if he needs to be put into the public 12 arena? 1.3 Well, what I'd suggest, the course I intend MR RAWAT: 14 to take is to summarise Honourable Fraser's response to each 15 criticism. 16 COMMISSIONER HICKINBOTTOM: I mean, for example, 17 Honourable Fraser, in relation to this point you make about 18 paragraph 3 and your brothers, Mr Rawat has said that it's your 19 evidence that your brothers were selected and recommended as 2.0 contractors on the Project by the Premier himself. That's what 21 you said in your response--your written response to the 2.2 criticisms. That's what you said in the Transcript of Day 26. 23 THE WITNESS: Yes, yes, Commissioner, but the 24 impression I've gotten, based on the criticism that I've 25 received, is that my response on the 26th was not taken into

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    consideration, and that is something that the general public
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    never see nor hear. They probably see it if they read the
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    Transcript, which I'm sure they don't, they go by what they
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    hear, and they need to know exactly what took place, and the
    only way they're going to know it is by hearing it.
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 6
              And I think in all fairness, when I read the
 7
    criticisms, it gave me the impression that you didn't listen to
    my 26th testimony because I said all of this before.
                                                           If I said
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 9
    this before, why is it showing up now in your criticism.
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              COMMISSIONER HICKINBOTTOM:
                                           Because I--
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              THE WITNESS: I did not select the contractors, they
    were selected by the Premier, who they propositioned themselves.
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              COMMISSIONER HICKINBOTTOM:
                                          It's because it's
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    evidence, Honourable Fraser, that supports those criticisms.
                                                                    Ιt
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    doesn't mean, as Mr Rawat says, that I haven't taken into
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    account your previous testimony or that I've come to any
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    pre-judgment in relation to the issues, but we have to put these
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    as specific criticisms to you, even if you say to us, I've dealt
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    with that, look at the Transcript.
2.0
              But what I'd hoped is that, you having dealt with some
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    of these points in your previous evidence, that we could take
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    that as read, and then you could add any further evidence that
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    you want to add. Otherwise, we're going to simply repeat the
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    evidence that you gave a couple of months ago.
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THE WITNESS:

I also, in paragraph -- in paragraph 2, I

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    made a comment, full stop. The first comment I made at
    paragraph 2 it says--referred to the west side of the Sea Cows
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    Bay Harbour bulkhead against the west side of the Sea Cows Bay
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    Harbour.
              My first point was that, for the record, bulkheading
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 6
    is not -- for the record, bulkhead is on the north side.
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              COMMISSIONER HICKINBOTTOM: But the important point is
    that I understand where the bulkheading was supposed to be.
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    can call it the north side or the west side, but I understand
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10
    precisely where it was.
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              THE WITNESS: Commissioner, yes, you understand, but
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    this document that goes out to the public is a criticism.
1.3
              COMMISSIONER HICKINBOTTOM:
                                          No, no. No, it's not.
14
    Let's stop you there.
                           The criticism has not been published, and
15
    indeed, it's a confidential document, so there is no problem
16
            What I want to hear is any additional evidence that you
    there.
17
    have over and above that which you have given us on Day 26.
18
              THE WITNESS:
                            26.
19
              COMMISSIONER HICKINBOTTOM:
                                           And also in your helpful
2.0
    written response because it was helpful.
21
              THE WITNESS:
                            Okay. Okay.
2.2
              COMMISSIONER HICKINBOTTOM: But let me say this,
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    Honourable Fraser, Mr Rawat proposes to--and I think this is a
24
    good idea--is to summarise your evidence, for example, in
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    relation to your brothers, your evidence is that they were
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selected/recommended by the Premier himself. That's your

evidence. But if at any stage you think that his summary is not

a fair reflection of your evidence as set out in your testimony,

your oral testimony, and this document, then tell us because

we'll make sure that it's a fair reflection.

THE WITNESS: That sounds reasonable, yes.

COMMISSIONER HICKINBOTTOM: Thank you, Mr Rawat.

MR RAWAT: I will try, Honourable Fraser, to take it a little more slowly. That may help you and I to be on the same page.

THE WITNESS: Well, if you hear the same thing two times it confirms a little better that you understand.

### BY MR RAWAT:

- Q. And the other point of note, of course, is that the recording of the evidence you gave on the 14th of July, which was Day 26, is on the Commission's YouTube channel. So, if people—the public wishes to understand the full context of what you said on that day, it is available for them to watch again.
- 19 A. Okay.

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Q. Let's go back. I'm going to give criticism 1 heading which is about the manner in which those seven petty contractors were recommended/selected, and I will deal first with the first point you make at your paragraph one in your response which is that the bulkheading is on the north side of the harbour and not the west side.

1 Α. Yes. 2 And what I will do is on the record--this is something 3 that we did go through on the 14th of July--but if you turn to 4 page 59 in the Hearing Bundle, you will see there a marked map 5 that you provided. 6 Α. It doesn't want to come up. 7 Q. There it is. That's the marked map. It's in black 8 and white. 9 But there are two arrows marked on there by yourself--10 Α. Yes. 11 --which shows the bulkheading. Q. 12 COMMISSIONER HICKINBOTTOM: I'm sorry to interrupt, 1.3 Mr Rawat, but the substantive point you make and I understand 14 it, is that this bulkheading was not a short strip. 15 long strip. 16 THE WITNESS: Yes. 17 COMMISSIONER HICKINBOTTOM: That's the point you make 18 and that's why you refer to the north side because it covers 19 the--2.0 THE WITNESS: Yes, and the west side give the 21 impression you're talking about a corner. 2.2 COMMISSIONER HICKINBOTTOM: Yes, and it's not. 23 THE WITNESS: It's not. 24 COMMISSIONER HICKINBOTTOM: Correct.

BY MR RAWAT

- Q. And you've put a, helpfully, a compass point on the guide. And the point you make--you made in your evidence on Day 26, Honourable Fraser, was that it is 1,520 feet of bulkheading that was intended, and you made the point in relation to your brother Earl Fraser, that it's only about 200 feet.
- A. Right.

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Q. If we look then at the points, in terms of your position in relation to criticism one, they are, firstly, that your brothers, as you've said, went to the Premier directly in relation to securing contracts, and that was--you say that at Day 26 on the Transcript. The internal page reference of that Transcript is page 80, and for the Hearing bundle, it's page 318.

Secondly, you make the point that the method that was used was the accepted norm, both in that year, in the years that preceded it, and in the years that followed.

- A. Right.
- 20 Q. It hasn't changed.
  - A. For hundreds of contracts each year.
- Q. And as you explained when you previously gave
  evidence, there is a role, you described it as a "privilege",
  that is extended to District Representatives to recommend
  individuals for contracts?

A. Petty Contracts.

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- Q. For Petty Contracts?
- A. Petty Contracts.
- Q. Thank you. Thirdly—and this is an additional piece of evidence that you didn't give on the last occasion—you say that—and I'm going to read out your response: "The Ministry had engaged the services of Systems Engineering Ltd to provide visiting, Quality Assurance inspections during the course of construction to make sure that the works were constructed in accordance with the drawings and also to assess the contractor's methods to minimize danger to contractors' workmen".

And then fourthly, you also add: "The Public Works

Department assigns a management team to inspect construction,

give contractors directions including making a site appearance

with contractor to initiate the start of their project, verify

progress, report deficiencies, and sign off on completed works".

Now, just to ask you to add some detail to that position, why was it that your brothers went to the Premier?

- A. They knew that works were going to happen on the Project, and they couldn't get any from me. On the street, they would learn that the work was happening, was about to happen, and they were not involved. They couldn't get it from me. They were advised by somebody to go up to the Premier.
  - Q. Why do you say they couldn't get it from you?
  - A. They weren't going to get it.

- Q. Just elaborate a little bit more. Why wouldn't they get it from you?
  - A. For the same reason you have me here now.
  - Q. Because of the potential conflict?
- A. Well, that's what's going to happen, talk would happen.
- 7 O. I see.

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- So, public perception would be that you had acted improperly?
- 10 A. I don't know what the public perception would be, but
  11 they know that they didn't get any work through me, from me, and
  12 this is what happened.
  - I've heard since, that that talk was happening on the street. You've got work given out, you don't give your brother any or anything--something to that effect, so they were advised what to do.
  - And I'm not sure--they're not the first people that do things like that. In my own Ministry, there were times when other things were happening in the Ministry because other people went to the Premier.
  - Q. Can you give us an example of that?
- A. No, I'm not going there.
- Q. Why are you not going there?
- A. Because it would become a part of this whole exercise, and I don't want to get into that.

- Q. But what you can say is that, whilst you were
  Minister, things happened within your Ministry where you, as
  Minister, were bypassed?
  - A. Yes.

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- Q. And so, someone could go to the Premier who would stand as Chief Minister and who could then direct that your Ministry take certain steps?
- A. Yes.
  - And if you recall when I gave evidence regarding the--what was that questionnaire that you sent out?--and I spoke about legal dictator.
- Q. This is your position response where you spoke about the influential position of the Premier.
- 14 A. Right.
  - When I spoke about legal dictatorship and all that stuff. The Premier, in any administration is basically omnipotent. I'm not getting involved in all the different things that happened to me while I was Minister. I'm not getting involved in that. Do your research, and you will find out.
  - Q. But things did happen to you when you were a Minister?
    - A. And not just me. It happens to all Ministers.
  - Q. And so what you're saying, if we keep it general, is that, under the system that exists at the moment--and has existed certainly since 2007--because the Premier is omnipotent,

1 the Premier can override the decision of a Minister? 2 It's not since 2007. I can speak to 1999 because I Α. 3 was a Minister in 1999, from 1999 to 2003. Nothing has changed. 4 It's the same. 5 If I knew--if I knew that anything I send out 6 regarding those kind of activities supposed to be off-the-record 7 and no chance of it being included, and what's going on, I can 8 speak freely, but I'm not getting involved in those things right 9 now. 10 So, there are things you know which you considered to 11 be improper? 12 Α. I don't think that--I'm not saying they're improper. 1.3 There is nothing improper about what the Premier has done. 14 Premier acted within his rights, I believe. If I am your boss 15 and you are telling your staff to do something, I suppose that 16 you have to walk in the room and tell the staff differently. 17 COMMISSIONER HICKINBOTTOM: In terms of a ministry, 18 who is responsibility for the Ministry? 19 THE WITNESS: The Minister gets the portfolio for his 2.0 Ministry. That's how it works. That's how it is. The Minister 21 gets his portfolio for his Ministry, and he's supposed to be in 2.2 charge of his Ministry. However--however--there are times when 23 dictates come from above. 24 COMMISSIONER HICKINBOTTOM: Okay.

THE WITNESS:

There is nobody for a Minister to

1 complaint to between himself and the Premier. However, in the 2 case of a Minister and a Permanent Secretary, there is somebody 3 for the Permanent Secretary to complain to, which is her boss, 4 the Deputy Governor, and the Deputy Governor will tell the 5 Governor who will tell the Premier. 6 But when it comes to a Minister and his Premier, you 7 are literally at his mercy or her mercy. And I'm not suggesting 8 in any way, shape, or form that these people are abused as 9 Ministers. I'm just saying if the Premier passed by you today 10 and tell you that I don't think so-and-so should be the case, 11 well, you had better fix it or change it; else, you would no 12 longer be the Minister. And I'm not suggesting in any way, 1.3 shape or form that this was the case in this instance. But I'm 14 letting you know that these things happen. 15 BY MR RAWAT: 16 And so, you might not agree with the decision as the Ο. 17 Minister, but, under your analysis of the Constitution, the 18 Premier has a right in law to tell you what to do? 19 (Overlapping speakers.) COMMISSIONER HICKINBOTTOM: Sorry, I was just about to 2.0 21 say to Mr Rawat, you didn't say in law. 2.2 MR ROWE: Exactly. 23 COMMISSIONER HICKINBOTTOM: And correct me if I'm 24 wrong, what you started to say was to this effect. You said, in 25 practice, that's what happens.

1 THE WITNESS: That's what happened in practice. 2 will talk to my colleagues long after the fact, and they 3 just -- these are things that just you said. You know what 4 happened to me such-and-such a time. This is long after the fact you would say these things. You don't say it at the moment 5 6 because it might get back and all that stuff. But along after 7 the fact you go in, you hear all the stories from each Minister. COMMISSIONER HICKINBOTTOM: Because, as a matter of 8 9 law, the Minister is responsible under the Constitution, the 10 Minister is responsible for the Ministry and everything that 11 goes on within it. 12 THE WITNESS: Exactly. Under the Constitution. Not 1.3 everything that goes on within it. Not everything. There are 14 certain things that are exclusively outside of the gamuts of the 15 Minister's control. Finance. You don't go near finance. You 16 have nothing to do with budgeting--not budgeting but the 17 expenditures. That's the exclusive purview of the Accounting Officer. 18 19 I could not meet Tom on the street and hire him 2.0 because the Permanent Secretary may not pay him. However, the 21 Permanent Secretary can meet Tom on the street and hire Tom and 2.2 pay Tom because they control the pen. 23 BY MR RAWAT: 24 Well, if we take that back to what you said on Day 26

because what you explained -- and taking it back to Sea Cows Bay,

- 1 | that contracts were--well, as a District Representative, and I
- 2 | think you said as a Minister you can make recommendations as to
- 3 who should be awarded a contract.
- 4 A. Right.
- Q. Contracts themselves are drawn up by the Public Works
- 6 Department?
- 7 A. Right.
- 8 Q. They weren't drawn up by your own Ministry?
- 9 A. Excuse me?
- 10 Q. They were not drawn up by your own Ministry?
- A. Well, the Public Works Department is a department of
- 12 | the Ministry. It's the executed arm, technical arm.
- 13 Q. Fair point.
- Once the contract is drawn up with the name of the
- 15 person on it, it then goes to the Minister of Finance to sign,
- 16 and that's the Premier?
- 17 A. Right.
- 18 Contracts that I have never seen. I do not, as
- 19 Minister, do not see contracts. They don't come to me, I don't
- 20 see them.
- 21 Q. Right.
- 22 But if you have as a Minister recommended someone as
- 23 suitable for a contract, and that person doesn't get the
- 24 | contract, presumably you can query why.
- 25 A. I can. The only reason that person would not get a

- 1 | contract is if--if the Premier refused to sign it.
- Q. As a District Representative, you have the privilege of being able to recommend people for contracts.
- 4 A. Right.
- Q. Again, if they don't get contracts, do you have an opportunity to query that?
- A. Well, usually, it would be either the Minister himself
  or the Premier. Well, under the--in my administration, all
  Premiers sign the contract. Under the other administrations,
  the Ministers sign the contract.
- 11 Q. Is that after 2011?
- A. That--that had been happening before 2011, I think. In think that that was their practice, as two different parties, they have different practices. And when the VIP, which I was a part of, was in office, the Premier signs the contracts, when the NDP is in office, the individual Ministers sign their contracts.
  - O. I see.
- 19 When you say "Premier" because, as I understand it--
- 20 A. Minister of Finance.
- Q. So the Premier in his guise or her guise as Minister of Finance, in a VIP administration would sign?
- A. It's two different Ministries, however, the Premier is the Minister for both.
- 25 Q. Yes.

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              So, I said Premier, take it as Minister of Finance
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    when it comes to signing the contract.
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              COMMISSIONER HICKINBOTTOM: Again, I think I've got
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    this, could you just confirm this.
                                        That means that in the
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    Administration in which you served, the Premier signed all Petty
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    Contracts.
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              THE WITNESS: All contracts. All Petty Contracts.
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              COMMISSIONER HICKINBOTTOM: All Petty Contracts.
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              THE WITNESS: And Major Contracts.
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              COMMISSIONER HICKINBOTTOM:
                                           So, all Contracts over
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    $10,000, the Premier signed?
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              THE WITNESS: Yes.
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              COMMISSIONER HICKINBOTTOM: There must have been a
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    lot.
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              THE WITNESS:
                            Yes. He signed. That's the practice.
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              COMMISSIONER HICKINBOTTOM:
                                           Yes.
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              THE WITNESS: I think that's happening now, too, under
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    this administration.
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              BY MR RAWAT:
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              Now, as I've said, the additional detail you gave is
         Q.
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    about the role of Systems Engineering Ltd to provide visiting
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    Quality Assurance inspections.
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         Α.
              Yes.
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from your--the letter that you've provided of 11th of

And that comes, correct us if I'm wrong--but it comes

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November 2008; yes?

A. Yes.

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Q. But we know from other evidence--and in fact, it's dealt with later on in your response--that Systems Engineering were issued contracts in December 2009.

So, in 2008, what they are doing, it looks like from this letter, is making a proposal of what work going forward is necessary and what services they can provide.

- A. Yes.
- 10 Q. I have read that right?
- 11 A. Yes.
- Q. And if we go to the last part of the letter which is on the page, internal page 3 of the letter.
- 14 A. Yes.
  - Q. What it says there is "we would also strongly recommend that Systems Engineering Ltd provide visiting Quality Assurance inspections during the course of construction to make sure that the works are constructed in accordance with the drawings and also to assess the contractor's method to minimise danger to contractors' workmen." And you've taken that and put it in your response?
    - A. Yes.
- Q. Now, at what stage of the works would Systems
  Engineering Ltd need to provide visiting Quality Assurance
  inspections?

- A. During the construction. While the panels are being fabricated, from the moment the contractor build the formwork until he pours the concrete.
  - Q. So, at the stage with which these Petty Contracts, these seven Petty Contracts were concerned, that's when you would expect Systems Engineering Ltd to be doing these assurance inspections?
  - A. Yes.

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- 9 Q. Do you know, as a matter of fact, whether or not they 10 did?
  - A. I haven't seen their reports. I can say with some degree of certainty that they did perform their duties. I wasn't ever on the site to see them do it, but there were--they did perform their duties.
  - Q. But why do you say you can say that with some degree of certainty?
  - A. I would have heard that during the period that they were inspecting the work.
    - Q. You would have heard from whom?
  - A. Anybody on the street. It wasn't a secret.
- Q. And what is it that you would have heard exactly?
- A. That System Engineers has been engaged to inspect the work.
- 24 Q. And did you, in fact, hear that from the street?
- A. I don't know where exactly--where it came from, but it

wasn't a secret that they were engaged.

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- Q. When you gave evidence on Day 26, you said that you only really had contact with the Public Works Department in relation to this project, but that you said you would see Systems Engineering documents. Can you remember what documents you saw?
- A. I saw all the documents that they submitted for the bulkheads and the docks.
- Q. And in terms of the Public Works Department, you say they assigned--you say--assigns a management team inspect construction.
- What, in fact, happened on this occasion, what was the role of the Public Works Department in reality?
- A. Like I said, Public Works Department is involved in hundreds of Petty Contracts each year up to this day.

And based on my knowledge of their duties when it comes to Petty Contracts, not only to they prepare the Petty Contracts, but they issue the Petty Contract to the contractor, and the contractor does not start that project until their team, the Public Works team, engages him with a date for starting the Project. I guess at that time they go out to the field and do an orientation and the contractor is allowed to go and start his job. I guess there are certain things that has to be verified before they do the Project, such as did they get the proper insurances, the required insurances for the Project. And once

- 1 Public Works is satisfied that these things are in place and
- 2 | they have an available date, they will set the date for the
- 3 | contractor to proceed with the Project. And periodically they
- 4 | would do their inspections, whether it's weekly, on a daily
- 5 basis, whatever is necessary. That's my knowledge of how Public
- 6 Works executes Petty Contracts. I see it happening all the
- 7 time.
- 8 Q. But is that answer based on your general knowledge of
- 9 how the Public Works Department has operated--
- 10 A. Yes. That's based on my general knowledge.
- 11 Q. If I stick with that, then, you say that is how they
- 12 | have always worked.
- 13 A. Yes.
- Q. How long have they done that?
- 15 A. What do you mean?
- 16 O. Well, were they working like that when you were
- 17 Minister of Communication and Works in 2002?
- 18 A. Yes.
- 19 Q. Through to--I mean--
- 20 A. Through to today.
- Q. Right. And that has never changed.
- A. Not to my knowledge. I've seen it happen then and I'm
- 23 seeing it happening now.
- Q. And looking at it now, Honourable Fraser, you say you
- 25 see it happening. Can you give the Commissioner of the context

- 1 | in which you're seeing it happening?
- 2 A. Petty Contracts that are taking place now today.
- 3 Public Works does that.
- 4 Q. And do you--I mean, is your knowledge of what Public
- 5 Works are doing with Petty Contracts today just based on what
- 6 you're hearing on the street, or do you have more in-depth
- 7 knowledge?
- 8 A. What I told you is what I know.
- 9 Q. Right.
- 10 A. That's what I know.
- 11 Q. The system hasn't changed, as far as you're aware?
- 12 A. As far as I'm aware.
- 13 Q. If it had changed, would you have expected to have
- 14 | been told about it?
- 15 A. No. No. That is not something that comes to the
- 16 Minister as one of their internal operational mechanisms.
- 17 That's done there.
- 18 Q. Well, I was focusing on today, and today you're a
- 19 District Representative. As a District Representative, if there
- 20 was a change in the way the Public Works Department was
- 21 operating, would you learn about that?
- 22 A. Well, yes.
- Now, the internal mechanisms, what would happen today
- 24 | is if a project is supposed to get started and it's supposed to
- 25 take place in my District and I call the Ministry and ask, well,

what's going on? They will said to me, well, let me check or
they will have a ready answer and says well, Public Works is
supposed to go out to the field and get a project started on a
certain date.

- Q. And so, is your knowledge of how Public Works

  Department operates now dependent on you making inquiries of the relevant Ministry?
- A. They are still doing it. That's what happens now. A project is going to take place and Public Works issues a contract to a contractor. That Contractor cannot start—I mean, he can start, but he will get in trouble. He cannot start until Public Works go there and ensure that the conditions are acceptable. The contractor has all his marbles lined up and issuing the instructions to go ahead and start.
  - Q. One of the points--and it's--

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A. And one other thing. Let's deal with if you have reinforcing steel, if you're going to pour concrete--if you're going to do a concrete job, you cannot start the job when Public Works came and call them after you pour the concrete because they did not inspect to see if you actually put the steel in there that you're supposed to put in; is it properly placed. You just wouldn't get paid for that because you did not follow the procedures. That's their job.

And that I presume was doubly assured by having Systems Engineering involved, Engineers involved.

- Q. I see. So, your point is that there were two levels of checks here, Systems Engineer and the Public Works?
  - A. Right, and Public Works.

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Q. Before we leave the Systems Engineering correspondence, can you just turn up the 12th of February 2010 letter.

Now, this is after Systems Engineering have themselves received their Petty Contracts, and letter begins like this:

"Dear sir, we attach hearings for the Sea Cows Bay bulkhead and Sea Cows Bay docks, including drainage, utilities and navigation drawings. We also attach specifications for the construction of the docks and the bulkhead as well as the utility trenching.

Finally, we attach our costing sheets for Petty Contracts for the bulkhead slabs and tiles".

Now, when you gave evidence on Day 26, you said that the Public Works Department were responsible for costings, producing Bills of Quantities.

- A. Right. Correct.
- Q. Now, given the reference to costing sheets for Petty
  Contract for bulkhead slabs and piles, doesn't it follow from
  that that Systems Engineering had an involvement in costing and
  producing Bills of Quantities?
- A. No, no, that's not what that means. If they had done any preliminary costings--costs on the Project, those are not costs that were used for the Petty Contracts. I presume that

1 what he's talking about here is his billing, what his billings

- 2 | would be. I presume that's what that is. I can't speak
- 3 intelligently to what that means.
- 4 Q. All right. So, it's an assumption on your part that
- 5 | it may relate more to billing by Systems Engineering?
- 6 A. Right.
- 7 Q. Rather than the costings of the work?
- 8 A. Because I know for a fact that Public Works produced a
- 9 Bill of Quantities that were used for the contracts.
- 10 Q. For these seven Petty Contracts--
- 11 A. Yes.
- 12 Q. --you say?
- 13 A. I know for a fact that Public Works produced those.
- Q. Thank you.
- 15 COMMISSIONER HICKINBOTTOM: The Systems Engineering,
- 16 this refers to Petty Contracts. Systems Engineering wouldn't
- 17 have more than one contract for that work.
- 18 THE WITNESS: They have--they have two Petty
- 19 Contracts--
- 20 COMMISSIONER HICKINBOTTOM: Yes.
- 21 THE WITNESS: --but this work that he's talking about,
- 22 | the inspection work, that was done--I believe they were done by
- 23 Purchase Orders, not Petty Contracts.
- 24 COMMISSIONER HICKINBOTTOM: But here it says "we
- 25 attach our costing sheets for the Petty Contracts for the

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    bulkheads, slabs and piles." That doesn't seem to be, on the
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    face of it, a reference to costing sheets for Systems
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    Engineering works because it refers to Petty Contracts.
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              THE WITNESS:
                             They're also--
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              COMMISSIONER HICKINBOTTOM: It may simply be a mystery
 6
    but it doesn't seem to be--
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              THE WITNESS: Yes, it does.
              COMMISSIONER HICKINBOTTOM: --answered by that being a
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    reference to their contracts because they had one contract for
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    this part of the works.
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              THE WITNESS: Which paragraph are they looking at?
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              MR ROWE:
                        The first.
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              COMMISSIONER HICKINBOTTOM: It's the last sentence in
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    the first paragraph of the letter.
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              THE WITNESS: We attach all costing sheets for Petty
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    Contracts for the bulkheading--yes, it's for those seven Petty
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    Contracts they're talking about.
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              COMMISSIONER HICKINBOTTOM:
                                           Yes.
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              THE WITNESS: Because-because he--he would have
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    known--but he couldn't have known by now how many Petty
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    Contracts there were. This is February 12, 2010.
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              COMMISSIONER HICKINBOTTOM: I think Mr Rawat's point
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    was, that you said the PWD did the costings, but this is a
24
    reference to Systems Engineering saying that they have done some
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    costings?
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THE WITNESS: We also--we attach our costing sheets for Petty Contracts for--

I don't know if they were thinking that they would

prepare Petty Contracts. I don't know if that's what they were thinking because this is before any of this thing happened.

Maybe they were submitting a cost to do Petty Contracts—the cost to do Petty Contracts—making up Petty Contracts. Maybe that's what they're saying here but they did not do Petty Contracts for the Project.

## BY MR RAWAT:

Q. Well--

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A. You understand what I'm saying?

At the time when they submitted the drawings, they may have anticipated that the drawings—the work would be done by X amount of Petty Contracts, and they were prepared—they were preparing to maybe provide that service.

- Q. Of actually drafting a contract?
- A. No, for actually preparing the Petty Contracts.
- Q. Which involved drafting the contract?
- 20 A. Yeah--well, if that will satisfy you.
  - Q. But the point--I mean, I don't think there is any dispute that the Public Works Department provided the contracts because that is page 17 in the Hearing Bundle, paragraph 70, is what the Auditor General said, and it's also what you, yourself, said--

- 1 A. Yeah.
- 2 Q. --on the last occasion.
- All I was suggesting was that one could read that last sentence to say that Systems Engineering provided costing sheets for the Petty Contracts.
- 6 A. Meaning what?
- Q. Well, meaning that you might not be right in your recollection that the costings were produced by the Public Works
  Department.
- A. Well, let me reiterate--let me say what I really
  believe here. What I believe here is that the costing sheets
  that they submitted for the Petty Contracts were probably
  submitted as costs to do--to prepare Petty Contracts.
- 14 Q. I see.
- 15 A. Costs to prepare Petty Contracts.
- 16 Q. So, it was a proposal by them?
- 17 A. I believe that's what that is. To my belief, that's what that is.
- 19 O. All right. Could we--
- 20 A. Further proposal, further proposal.
- 21 Q. Can we move to the second criticism, please,
- 22 Honourable Fraser.
- A. Second page?
- Q. Second criticism, your page 5 in your written
- 25 response.

```
1
               Before you go to the second criticism page, I want to
         Α.
 2
    make sure that you have -- your conclusion and my response to it.
 3
    It is two paragraphs.
               I simply said to your conclusion on criticism 1, I
 4
 5
    said this was inconsistent with the principles of good
 6
    governance and we followed in paragraph 1 of COI Terms of
 7
    Reference. And I said--this is what I said: "This might very
    well be inconsistent with the principles of good governance, but
 8
 9
    it is a standard practice within the current government system".
10
               That's what I said.
11
               Yes.
         Q.
12
         Α.
               Okay.
1.3
               Okay.
         Q.
14
               I just wanted to--
         Α.
15
               COMMISSIONER HICKINBOTTOM: Yes, thank you.
16
               BY MR RAWAT:
17
         Q.
               If we move on to the second criticism, this was
18
    focused on a failure to secure approval -- in effect, planning
19
    approval -- for the Project.
```

- 2.0 Now, the first point you make and it's a point of 21 wording, and that's in your paragraph one.
  - Α. Yes.
- 23 If I take you, please, to page 11 in the bundle. Q. 24 COMMISSIONER HICKINBOTTOM: We will go there,
- 25 Mr Rawat.

2.2

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1
              Just as an overarching point, my understanding of your
 2
    evidence that you have given at the previous Oral Hearing and in
 3
    this document in relation to planning it, that you accept that
 4
    planning permission wasn't obtained, but you say it wasn't
    needed because all you were doing is fabricating a bulkheading
 5
 6
    and not, as it were, installing the bulkheads.
 7
              THE WITNESS:
                             Right.
              And the word "needed" needed some further
 8
 9
    clarification at the time.
10
              COMMISSIONER HICKINBOTTOM: Yes, you don't--
11
              THE WITNESS: You said it wasn't needed, but I'm
12
    saying, just adding to that, needing at the time.
1.3
              COMMISSIONER HICKINBOTTOM: And you're right. Because
14
    that is your evidence.
15
              THE WITNESS:
                            Yes.
16
              COMMISSIONER HICKINBOTTOM: Page 11?
17
              MR RAWAT: Yes.
18
              BY MR RAWAT:
19
              If we look at paragraph 43, please. Paragraph 43, of
         Q.
2.0
    the Auditor General's Report says: "In addition to the seven
21
    Petty Contracts above, dayworkers (heavy equipment
2.2
    operators/truckers) were also engaged to prepare the staging
23
           This included fencing the reclaimed area owned/leased by
    area.
24
    Earl Fraser and James Fraser in Hannah's where the bulkhead
25
    slabs were fabricated".
```

Now, you take issue with that statement because you say that it gives the impression that the area that is fenced and the staging area are two separate areas.

A. Yes.

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- Q. And you say a more accurate rephrasing of that paragraph should be as follows: "In addition to the costs as set out above in relation to the Petty Contracts, dayworkers (heavy equipment operators/truckers) were also engaged to prepare and fence the staging area which is owned or leased by Earl Fraser and James Fraser in Hannah's where the bulkhead slabs were fabricated".
  - A. Right.
- Q. So, it is not the staging area was in one place, fencing was placed in another, it is, in fact, that the staging area was--
- A. It was all in the same place.
- Q. And again to summarise the points you make under this criticism, they would be as follows, and this is your response, firstly, the point you've addressed just a moment ago with the Commissioner that planning approval wasn't required at this stage.
  - Secondly, you point out that no Notice of Violation was received from the Planning Authority.
- 24 Thirdly, you say--and this is a bit that was--that 25 arises in the 2010 letter from Systems Engineering. You say the

1 issue of planning was raised and an individual was tasked to deal with it.

Fourth, you say that this as a criticism the issue of planning—or any failure to obtain planning approval at the right moment is outside the role of the Minister. It's more properly a matter that falls within a Permanent Secretary's role.

And finally, you say that the steps that are involved could be properly taken in a different sequence in any event.

- A. Correct.
- Q. Can I just break that down, if we go back to the 12th of February 2010 letter from Systems Engineering to the Ministry of Communications and Works--
- 14 A. Yes.

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Q. --internal page 1. At the bottom of internal page 1, Systems Engineering write that: "Finally we need to resolve the alignment of the road and the large dock at the harbour entrance so that drawings can be submitted to planning if this has not been done".

Is that what you're referring to when you say that the Systems Engineering Ltd were aware of the issue?

- A. Yes.
- Q. And who was the individual who was assigned to deal with this issue, then?
- 25 A. Those--those are the things that I witness that I

- asked to come before you can address because they were the
  Permanent Secretary at the time.
- 3 Q. I see.
- But do you know--you don't know the name of the individual assigned to deal with this?
  - A. Well--

- 7 Q. Don't guess if you can't remember.
- A. That, to my knowledge, was our charge that they spoke of.
- I think I have it in here somewhere as well.
- Q. One of the points that's made also is that there was a failure to engage a Project Manager to oversee implementation of the Project. You say that isn't a matter for a Minister. It's not what Ministers do because it's about money. And Ministers, as you pointed out, have nothing to do with the budget.
- 16 A. Exactly. We don't hire people.
- 17 Q. Right.
- A. Assigning them, we don't--and from my understanding, that is a process that was being addressed.
- Q. That was a process that was being addressed?
- 21 A. A matter that was being addressed.
- 22 Q. Right.
- A. In the Ministry, there are parallels, things that are happening on the operational side and things that are basically happening on the management side. The Minister doesn't

necessarily get involved in operation as much as dealing with policy once the Executive Council or the Cabinet has made a policy, the Minister tries to see that that policy is executed. As far as the execution itself is concerned, the Minister doesn't execute the policy. I, as Minister, can't tell you that I know all the different facets of executing—that's required to execute a project. Keeping track of all that stuff is not something that I can do. There are several things that happen in the Ministry that doesn't come forward in a manner that you will see or know. There were several things that were happening in the Ministry at that time that the Minister was involved in projects, programmes. It doesn't even sometimes filter down below the Minister, as yet, before you get to that point.

1.3

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- Q. So, when it goes down to the operational level, is it your position that that then falls to Public Officers within the Ministry to take that forward.
- A. And yes, but the Ministry and its Department to take that forward. It doesn't mean that the Minister would inquire sometimes about where are we with this list and as you would notice, there was on the one, the Permanent Secretary had a weekly briefing that the Minister would step into sometimes and see what's going on. Not on this project only but on every project in the Ministry.
- Q. On the last occasion, I asked you whether--or I asked you this: "Did you have a Government appointed Project Manager

in place?" And you answered: "Not that I know of".

A. Right.

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- Q. Is that an example of the difference between a Minister and—or an example of a Minister getting involved in operations, it would not be for the Minister to know who exactly the Government-appointed Project Manager was?
- A. The Minister would eventually know who this person is because when the Project evolves to that stage, he has to know, everybody would know because the person moves and talks.
- Q. Is the person here the Project Manager or the Minister who is moving it?
- A. The Manager. You would hear through the Ministry that this is the person running the Project. But this particular project, which everyone else seemed to believe was at a stage where it was sold or controlled, seven Petty Contracts—seven Petty Contracts issued over the course of the Project started, as you can see the first proposal came in in 2008, and the Petty Contracts weren't signed until 2011, seven Petty Contracts—and like I said, the Public Works Department handles hundreds of Petty Contracts in a year, and these seven Petty Contracts, the project was—the scope of the work was very small.

COMMISSIONER HICKINBOTTOM: But the seven Petty

Contracts which, you know, you said the scope was small, seven

Petty Contracts were just under a hundred thousand dollars each.

25 THE WITNESS: Right.

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1
              COMMISSIONER HICKINBOTTOM: So, that's--it's about
    $700,000, the best part of. But that was simply for
 2
 3
    manufacturing what would eventually be the bulkheads.
 4
              THE WITNESS:
                             Right.
 5
              COMMISSIONER HICKINBOTTOM: And that's obviously part
 6
    of a much bigger project.
 7
              THE WITNESS: Very bigger, very much bigger project.
              COMMISSIONER HICKINBOTTOM: And the project was worth
 8
 9
    $6- or $7-million; I mean it was a big project on any view.
10
              So that the seven Petty Contracts can't just be seen
11
    in isolation.
12
              THE WITNESS:
                             They're not in isolation, but the whole
1.3
    idea is seven Petty Contracts, and in the scheme of things,
14
    dealing with hundreds of Petty Contracts, this is small.
15
              COMMISSIONER HICKINBOTTOM: But the contract was -- the
16
    contract as a whole was for $6.5 million.
17
              THE WITNESS:
                             The Project, not the contract.
18
              COMMISSIONER HICKINBOTTOM: The Project.
19
              THE WITNESS:
                             The project.
2.0
              COMMISSIONER HICKINBOTTOM:
21
              THE WITNESS: Not the contract.
2.2
              COMMISSIONER HICKINBOTTOM: But there's not much point
23
    in manufacturing $700,000 of bulkheads if you're not going to
    use them on the project, if the Project is not going to go ahead
24
25
    because that would be wasteful of public money.
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1
              THE WITNESS: I don't understand why you say it's not
 2
    going to go ahead. Why are you saying that?
 3
              COMMISSIONER HICKINBOTTOM: Well, no planning
                 $700,000 was spent on buying bulkheads, and I
 4
    appreciate that they weren't installed. But you haven't got
 5
 6
    planning permission for the project into which they would be
 7
    installed; I mean permission would be required as soon as
 8
    somebody puts spade into earth.
 9
              THE WITNESS: Right. And they would be used when that
10
    happens.
11
              COMMISSIONER HICKINBOTTOM: Well, if planning
12
    permission was given.
1.3
              THE WITNESS: If it was given?
14
              COMMISSIONER HICKINBOTTOM:
                                           Yes.
15
              You haven't got planning permission.
16
              THE WITNESS: I don't understand what you mean by--
17
              COMMISSIONER HICKINBOTTOM: To spend $700,000 on a
18
    project for which you have not got planning permission, was that
19
    a wise cause?
2.0
              THE WITNESS: I don't understand why you say if it
21
    would be given. The application hadn't been made yet. You
2.2
    don't see--and throughout the Territory--throughout the
23
    Territory, permission is given for this kind of work all the
24
    time. Why would this one be different?
25
              COMMISSIONER HICKINBOTTOM: So, are you saying
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1
    planning permission was a foregone conclusion?
 2
              THE WITNESS: Not a foregone conclusion as long as you
 3
    do the right things. Nothing is foregone.
                                                 There was absolutely
 4
    no anticipation of rejection of any sort as far as that is
 5
    concerned.
 6
              COMMISSIONER HICKINBOTTOM:
                                           Well, no. No, I
 7
    understand that. But if it was not a foregone conclusion, why
 8
    was $700,000 spent with the risk that planning permission might
 9
    not be given or might be given for a project into which these
10
    particular bulkheading slabs could not be used?
11
              THE WITNESS: You realize that -- and with those
12
    bulkhead--those panels would not be used--could not be used?
1.3
              COMMISSIONER HICKINBOTTOM:
                                          Yes.
14
              THE WITNESS: Who foresee that? How do you anticipate
15
    that?
16
              COMMISSIONER HICKINBOTTOM: Well, you said that the
17
    planning permission was not a foregone conclusion. It may have
18
    been rejected. It may have been varied. We don't know because
19
    it wasn't sought.
              THE WITNESS: Well, that's a lot of ifs. It's a lot
2.0
    of ifs.
21
2.2
              COMMISSIONER HICKINBOTTOM: But all the ifs can be
23
    swept away by obtaining planning permission first and then
24
    getting supplies to fit with the planning permission that you
25
    obtained.
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1
              THE WITNESS:
                            Well, that is a view that you took--you
 2
    taken, and there's another view, which is the one that was taken
 3
    by the people who are running the project at the time based on--
 4
              COMMISSIONER HICKINBOTTOM:
                                          Now, I understand your
 5
    point--
 6
              THE WITNESS:
                            Based on experience.
                                                   This is how--this
 7
    is how effective project management is carried out. You don't
    sit--and you don't sit there waiting for all the ducks to be
 8
 9
    lined up in order to start making your move.
10
              You know how many times you're doing a project and you
11
    are procuring before you get all the ducks lined up?
12
    something changed, you change with it.
1.3
              You know, the west side of this project -- the north
14
    side of the project that we're looking at right now is one
15
    section of the project. Then there was a south side.
16
    south side on the project that doesn't involve some bulkheading
17
    as well.
18
              COMMISSIONER HICKINBOTTOM:
                                           Thank you.
19
              THE WITNESS:
                             I don't see it the way you see it, and I
2.0
    think that the way you're looking at it is from the textbook.
21
              COMMISSIONER HICKINBOTTOM:
                                          No, it's not.
2.2
    certainly looking at risk in a different way because the -- by
23
    purchasing these slabs at a time when you had not got planning
24
    permission run the risk of the money being wasted.
25
              THE WITNESS: You see, sometimes that probably is is a
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1
    positive to go out there, get ahead. And instead of the
    Authorities dragging their feet and providing you with the
 2
 3
    things that you need, they realize that they're costing you
 4
    monev.
 5
              COMMISSIONER HICKINBOTTOM:
                                           I'm sorry, I see that
 6
    point, but in terms of governance, what that suggests is that by
 7
    making these purchases, that will put pressure on the Planning
 8
    Authority to grant planning permission.
 9
              THE WITNESS: I wouldn't call it "pressure".
                                                             It just
    be making them accountable, making people accountable, instead
10
11
    of saying, okay, we look at it, and on the 31st you start
12
    looking at the 15th.
              COMMISSIONER HICKINBOTTOM: Okay. Thank you very
1.3
14
    much.
15
              THE WITNESS: Yes.
16
              I mean, it's one Government. I don't know why one
17
    government agency would try to disenfranchise another when, in
18
    fact, that, if you look around here where we are right now,
19
    there's bulkheading, either on Nanny Cay in the same area, a
2.0
    couple of yards down the road there's bulkheading. Why are you
21
    going to stop this bulkheading for something that is being done
2.2
    all over the Territory: Virgin Gorda, Tortola, Scrub Island.
23
              So it's--the risk that you're talking about is not a
24
    risk in isolation. This is something that is happening
25
    throughout the Territory all the time, and the people who are
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engaged to do this work must--I give them credit for knowing what they're doing. So, I'm not going to sit here and second-guess them.

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2.2

I notice part of the premise taken by the report and the way the Hearing is going as well is that they're talking about—and I'm not trying to get ahead of you, Mr Rawat—is taking a view that there is this notion that there's a value—for—money issue, and by hiring a consultant, it doesn't ensure value for money. And I would submit to you that any plant that hires a consultant hires him for advice, and if you can't trust your consultant, then you're in trouble.

So, when we--when the Government hires this consultant to do the valuation on-site and do the field inspection and a report is submitted, the Accounting Officer is obligated, I would imagine, based on the fact that you hired a person to accept whatever recommendations are given.

So, we'll get there at a later stage, but the point I'm making is that the consultants that had been involved in this project had no difficulties with what was happening, we're gonna fabricate the panels. The executive council has given the Authority upfront at a first instance to start fabricating the panels, and the panels are being fabricated.

So--and by the way, Commissioner, those are the same panels, I think, that are being used throughout the Territory, from one job to the other, that could--those same panels. So,

if the Government had fell short, there would have been no difficulties getting compensated for them from someone else.

## BY MR RAWAT:

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- Q. Can I return to a point you made a moment ago, and that is sequence because your position is that it is the norm to engage in Petty Contracts of this sort even before you go and seek planning approval, and that is—that happens in—with other projects, so this project wasn't unique in that sense. Have I understood you right?
- A. No. When I said "this project", you're looking at a government project. I'm talking about in general. That's private-public--in the industry, I should say.
- Q. So, you're saying it's an industry norm, whether government-funded or private-funded, for contract works of this sort to begin even before you have planning approval.
- A. I don't want you to get involved in construction now. Let's take a building. If you're doing a building like this, maybe, the owner might go out and procure the elevators. What are you going to tell me? I can't use elevators in my building, or something to that effect, when it is required?
- Q. Well, if someone tells you you can't then build the building, you will have an empty piece of wasteland with some brand-new elevator sitting on it, let's bring it back to this one, Honourable Fraser?
- 25 A. You're right. Let's bring it back to this one.

- Q. What you have here is, as I understand, and this is the totality of your written response, firstly, for a Ministry to engage in Petty Contracts, you have to have the budget. So, these Petty Contracts, as the Commissioner says, come to around \$700,000. Your Ministry would have had to have \$700,000 in its budget.
  - A. Right.

- Q. But what you're saying is that it's not unusual--and let's keep it to a government project--for the Ministry to go ahead with work of this sort even before seeking planning approval. It wasn't a requirement for you before you engaged in these Petty Contracts or started fabricating bulkheads to go to the Planning Authority. That's your point, isn't it?
- A. It wasn't a requirement to have approval before I did
  the panels--
- 16 Q. And--
- 17 A. --before we did the panels.
- 18 Q. And it didn't even happen.
- 19 A. What didn't happen?
- Q. You didn't get planning approval.
- A. No, no. So, panels could be built without planning approval.
- 23 Q. Let's--and I think--
- A. And that's why I'm asking you to present a stop notice from the Planning Authority, indicating that violation had taken

place.

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- Q. There is no evidence that there was a stop notice--
- A. And I find it difficult why we spending a lot of time on this particular issue except for, I take the point that the Commissioner made, somehow you could be stuck with all these panels and no project, so I take that point, but we will get rid of the idea that we have done something on this project illegally.
- Q. Could we just, before we continue, just remind ourselves, if you go to page 7 in the Hearing Bundle--this is something we went through on day 26, but at paragraph 18, we see the four points that the Executive Council agreed to.
  - A. Yes.
- Q. And one and two, perhaps, if we just highlight those.

  One was "the tendering process was to be waived to allow the

  Ministry of Communication and Works to engage contractors to

  procure material for bulkheading the harbour at Sea Cows Bay".

Two, "The Ministry of Communications and Works proceed to carry out further dredging and to bulkhead the harbour through a series of Petty Contracts, and if necessary by Major Contract provided that the Executive Council's approval be sought before any Major Contract is awarded".

Now, that's, you say, if you like, the framework that you were working to as a Minister in this project, what you said on the last occasion because the--

- A. Where do I say that?
- Q. Where did you say it.
- A. Yeah, working towards the framework of one.

Agree.

Q. Well, I think, in general, if you go to page 246,
please, in the bundle, that's where if we start I took you
through—at the bottom at 246, line 18, I took you through the
four points of the Exec—agreed by the Executive Council in
2002. If you go to 247 on the next page, I said at 18: Do you
agree those were four points that the Executive Council did

11 And then?

12 A. Four points, okay, yeah.

You answered:

13 Q. Yeah.

adopt?

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- 14 A. Four points.
  - Q. And then at 249, at page 9--line 9, sorry--you say:

    "Up until the date when I left the Ministry, the funds that were used were executed on the works that were approved by Executive Council and nothing else, and that's why put to you now that that's your evidence has been--in particular on day 26 was that's--that--those four points were essentially the basis on which this project or you, as Minister, were pursuing this project.
    - A. The four points I was pursuing it?
- I just want to make clear that the fabricating of the
- 25 panels was under point 1.

- Q. I don't dispute that.
- 2 A. Nothing had been done for point 2, which is the
- 3 Ministry of Communication and Work proceed to carry out further
- 4 dredging and to bulkhead the harbour through a series of Petty
- 5 Contracts. Nothing was done there. No dredging, bulkheading,
- 6 work to commence on this project immediately by use of funds;
- 7 yes, that was done. Further development of the harbour to be
- 8 done through--well, that was necessary at this time.
- 9 Further--point 4, further development; there was no further
- 10 development.

- 11 Q. Yes, but I mean it's a small point, Honourable Fraser.
- 12 It is that, as Minister, it was what the Executive Council in
- 13 2002 said that was what guided the project.
- 14 A. Yes.
- Q. And the reason for saying that is because if you look
- 16 at page 12...
- 17 A. 12.
- 18 Q. Sorry, if you go to page 8.
- 19 A. Page 8.
- Q. Paragraph 25.
- 21 A. 2006.
- You're going to those eight points?
- Q. No, but I'll summarise them. The point is that what
- 24 paragraph 25 speaks to is a meeting of the Permanent Secretary
- 25 in the Ministry of Communication and Works in July 2006, so that

was when you were in Opposition, not in the Ministry.

A. Yes.

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- Q. With the Director of Public Works, so that's--and the Chief Planning Officer, so I assume they're both--also officials within the Ministry.
  - A. Not the planning--not planning.
- Q. No the Planning Officer. Of course, he would be—he or she would be with the Planning Authority, but it sets out eight steps, and your evidence, when we took you through that on day 26, was that you agreed with that as a plan, but you said that it would not necessarily—you said it was appropriate for a major work, though not necessarily in the order that's set out there.
  - A. Sure.
- Q. Just to summarise, though, your response on—and this is at your page 8 of your written response. In relation to criticism 2, you conclude as follows: "The matter has been criticized in this section are not taking the real scenario into account, yes, according to a textbook away from practical application it might very well be the ideal way to go, but when dealing on the ground, as long as you're not breaking any laws, which we haven't, all these steps that have been taken thus far can be taken simultaneously or precede others which are yet to be taken".
- A. Criticism 2?

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1
          Q.
               Page 8, yeah.
 2
               Page 8.
          Α.
 3
          Q.
               If you look at page 8 of your--
               Page 8.
 4
          Α.
 5
               --of your written response.
          Q.
                                             I just wanted to read
 6
    into the record, as we did with criticism 1, your concluding
 7
    remark.
 8
         Α.
               Page 8?
 9
          Q.
               Yes.
10
         Α.
               The matter--
11
               COMMISSIONER HICKINBOTTOM: In the middle below the
12
    box.
1.3
               THE WITNESS: Middle of the page? That's two?
14
               BY MR RAWAT:
15
          Q.
               Yes.
               My page 8, right?
16
         Α.
               Yes, your internal page 8, numbering at the very
17
          0.
18
    bottom right-hand corner.
19
               The paragraph is just above criticism 3.
2.0
               Above criticism 3.
                                    This sounded the same as
         Α.
21
     (unclear) -- in any event, this whole issue of securing planning
2.2
    approval is a procedural matter dealt with by the Department of
23
    Public Works (unclear) constructing.
24
               (Witness reviewing document.)
25
               Read that paragraph again for me?
```

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1
         Q.
               Um--
 2
               Mine.
         Α.
 3
         0.
               Yeah.
                      Do you see -- if you look at the numbering in the
 4
    bottom right-hand corner, Honourable Fraser, do you see there's
 5
    a number eight?
 6
         Α.
               Yeah, but I might have had some--
 7
         Q.
               I see, your printing might--
               Yeah.
 8
         Α.
 9
         Q.
               --do it differently.
10
               So, just read the paragraph.
         Α.
11
               It begins: "The matters being criticised in this
         Q.
12
    section"...
1.3
               COMMISSIONER HICKINBOTTOM: If you find the heading
14
    "Your Criticism", that's your paragraph three, Your Criticism,
15
    this paragraph is immediately above it.
16
               THE WITNESS: You're criticism 3?
17
               COMMISSIONER HICKINBOTTOM:
18
               BY MR RAWAT:
19
         Q.
                     If you read--I've just read into the record the
20
    paragraph immediately above that, which begins "The matters
21
    being criticised in this connection", and that's your concluding
2.2
    remark or criticism to--
23
               (Overlapping speakers.)
```

The page--the page numbering got a little

24

25

Α.

thrown off.

Okay.

```
1
         Q.
                       Fair enough.
               I see.
 2
         Α.
               Okay.
 3
         Ο.
               So, I've done that. I've read that just now.
 4
               (Reviews document reading aloud) The matters being
 5
    criticised in this section are not taking the real scenario into
 6
    account.
 7
               COMMISSIONER HICKINBOTTOM:
                                           Yes.
               (Witness reviews document, continues but unclear.)
 8
 9
               THE WITNESS: Yes, what about that?
10
               BY MR RAWAT:
11
               No. No question.
         Q.
12
         Α.
               (Unclear).
1.3
               No question. But I wanted to put it in the record for
         Q.
14
    you.
15
         Α.
               Okay.
16
         Q.
               All right.
                           Let's go on to criticism 3.
17
               COMMISSIONER HICKINBOTTOM: Mr Rawat, I know that
18
    criticism 3 actually reflects criticism 2 to an extent.
19
                          Yes, it does.
               MR RAWAT:
2.0
               COMMISSIONER HICKINBOTTOM: But we'll need to give the
21
    Stenographer a break at some point. Is now or after criticism 3
2.2
    the best time?
23
              MR RAWAT: We can do it now. I mean, but I can deal
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with criticism, hopefully, 3 very shortly because -- we've

actually covered some of it.

24

1 COMMISSIONER HICKINBOTTOM: We covered most of it, I 2 think, yes. 3 BY MR RAWAT: Criticism 3, Honourable Fraser, arises out of the 4 5 implementation that we've looked at, the Executive Council's 6 2002 decision for the Government to bulkhead the harbour using 7 Petty Contracts, and it says in effect that it was done in the 8 absence of required approval, in the absence of adequate budget 9 and in the absence of a government-appointed Project Manager. 10 And your response is, firstly, that what was being done was not 11 bulkheading but you were actually at point 1 in the Executive 12 Council four point agreement which is the procurement of 1.3 material for bulkheading, so no approval required. 14 Secondly, Petty Contracts require a budget. 15 And, thirdly, you make the point, it's not for a 16 Minister to appoint a Project Manager, but also that the Public 17 Works Department had a project manager scheme, and there are 18 tried and tested methods within the Ministry to verify that work 19 has been done properly. 2.0 And if you--you conclude that "I do not share your 21 views on the sequence of events which unfolded on this project, 2.2 and I have given my account of said events". 23 I just read out the summary of the point you make at

just above your paragraph four, which is...

You're still on criticism 3?

24

25

Α.

```
1
         Q.
                     It's just the concluding line on criticism 3
              Yes.
 2
    that I've again read into the record.
 3
         Α.
              And it says?
 4
         Ο.
               "I do not share your views on the sequence of events
 5
    which unfolded on this project. I have given my account of said
 6
    events".
 7
              Okay.
         Α.
 8
              MR ROWE:
                         Of your statement.
 9
              THE WITNESS:
                            I got that. I do not share your views.
10
    Yes?
11
              BY MR RAWAT:
12
         Q.
              Yes.
                     Okay--
1.3
               (Overlapping speakers.)
14
              Again, that is just to put that concluding remark into
         Q.
15
    the record.
16
              MR RAWAT: Commissioner, I think if we have our break
17
    now, that will be helpful.
18
              COMMISSIONER HICKINBOTTOM: Yes, thank you, Mr Rawat.
19
              Mr Fraser, we'll have a five-minute break for the
2.0
    Stenographer; he just needs a break, only of five minutes.
21
    During the break, because you're giving your evidence, you
2.2
    cannot, I'm afraid, speak with Mr Rowe. That's a joy that
23
    you'll have to forego over the next five minutes. But if we
24
    come back in five minutes, we'll then conclude your evidence.
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THE WITNESS: I'll be here.

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1
               COMMISSIONER HICKINBOTTOM:
                                           Yes, thank you very much.
 2
               (Recess.)
 3
               COMMISSIONER HICKINBOTTOM:
                                            Thank you, Mr Rawat.
 4
    We're ready to proceed.
 5
              MR RAWAT:
                          Thank you.
 6
              BY MR RAWAT:
              Honourable Fraser, could we turn to page 10 in your
 7
         Q.
8
    written response, please.
 9
         Α.
               Yes.
10
               Criticism 4?
11
               Yes, please.
         Q.
12
               That criticism, if I summarise the salient aspects
1.3
    potential purchase goes to an absence of transparency in the
14
    management and execution of the Project, and then particularly
15
    during the period when you were Minister of Communication and
16
    Works.
               What is said is that what is--what was reported by
17
18
    Ministry staff to the Auditor General was that you handled the
19
    Project directly.
2.0
               The second point that's made is that there is little
21
    information available regarding the project in terms of files
2.2
    held by the Ministry.
23
               The third point was that there was a failure to
24
    complete involve the Accounting Officer, and that's the
25
    Permanent Secretary, and as Accounting Officer, the Permanent
```

Secretary would have ultimate responsibility for accounting for public expenditure.

Now, your response to this is one, that you did not control the Project, although you don't necessarily set this out in your written response. What I can put on the record and we ought to put again, is that we went through this with you on Day 26 and particularly the degree of involvement that you had in the Project, and you made the point on Day 26 that you were no more involved in this project than you were in any other project as Minister.

The second aspect of your response is that when one looks at the facts, and you've set those out, it shows that, in fact, the Permanent Secretary was involved, or Permanent Secretaries were involved. And those facts are, to set them out again in summary, firstly, you produce to the Commissioner the letter of 11th of November 2008 in which—that's the proposal from Systems Engineering Ltd in which they set out the work that they could do, and they produced a cost estimate.

Secondly, you point to the fact that two Petty

Contracts were issued to Systems Engineering Ltd, and that would

have been by the Permanent Secretary, and you add that they were

further engaged to visiting Quality Assurance.

- A. Those two Petty Contracts were based on a proposal.
- Q. Right. I see.

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25 A. Let the record show that.

- Q. All right. So, the proposal that we just looked at then led to the two Petty Contracts?
  - A. Yes.

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- Q. And when one adds those two Petty Contracts together, they--
  - A. 95,600.
    - Q. They come to 95,600. What the Auditor General noted was that the total of 123,000 was paid to Systems Engineering, and you say that this would have been for visiting Quality Assurance.
      - A. Right.
- Q. The third point you make is that drawings would have been distributed by the Permanent Secretary to Public Works for the productions of the Bills of Quantities in the seven Petty Contracts. Then you say that those seven Petty Contracts would have to be signed off by the Permanent Secretary as Accounting Officer and also by the Premier, as we've discussed.
  - And you pull those together to make the point
    that—and I quote from your written response—"it's very
    difficult to accept the premise that the Accounting Officer or
    their surrogate was not very much involved."
  - A. Not only did they have to sign off the Petty Contract itself, they had to generate this Audit.
  - Q. Quality Assurance?
- A. No, no, no, they had to generate Purchase Orders for

- the Petty Contracts. Petty Contracts cannot move forward to signature by the Finance Minister unless the Purchase Orders are there.
- Q. Would the Purchase Order be for the full contract value?
  - A. Yes.
- 7 Q. I see.

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So part of the process is not only to have a Petty

Contract that is signed but your Ministry must produce--

- A. Purchase Order for the full contract's value.
- Q. Now, one of the points you make--and I would just like your assistance to clarify this, please--is that, during your time as a Minister of Communication and Works, you had a total of, to your recollection, four Permanent Secretaries and five Accounting Officers. As we've understood it, the Permanent Secretary is the Accounting Officer?
- A. Yes.
  - Q. You said you've had four Permanent Secretaries and five Accounting Officers. Can you just explain the discrepancy?
  - A. During the time--between Permanent Secretaries, someone sat in, someone sits in, whether it's a Deputy Permanent Secretary or someone acting in their role, and that's what I'm talking about. During that period, that person becomes the Accounting Officer.
- 25 Q. I see.

So, there was a period in effect where, at least one period, where there was no Permanent Secretary in place, and so somebody else had to act up as Accounting Officer?

A. There were several periods where there were no

Permanent Secretaries. Between Permanent Secretaries, the first
one to the second one, I think there was a seamless transition.

Second to third, there was someone in between. Third to fourth,
there was someone in between.

And I'm not sure if the title of "Accounting Officer" was transferred or who acted as the Accounting Officer during that period, but, I don't know, it's probably that someone in the Ministry besides the Permanent Secretary is authorized to sign documents, I believe--I'm not sure; I can't speak intelligently to that--but I'm just saying, that's where these figures came from.

Q. I see.

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The other point to reiterate on the record, but it is a point that you made on Day 26, and that is—and I will summarise what you said on Day 26: In the Auditor General's Report, the Auditor General noted the lack of information, the lack of documents held by the Ministry.

A. Before you get to that, Mr Rawat, Mr Commissioner, I want to ask the question for the record. It says there was an absence of transparency in the management and execution of the Sea Cows Bay Harbour Project and in particular during the

- period. There was also a failure to significantly involve the Accounting Officer from the Secretary.
- 3 Are you there yet?
- 4 Q. Yes.
- 5 A. Are you there?
- 6 Q. Yes.

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- A. Okay. My question to you is: Are there any reports that were made to the Deputy Governor to substantiate this
- Q. Reports--who would make a report to the Deputy
  Governor?
  - A. Well, this statement says there was also a failure to significantly involve the Accounting Officer. The Accounting Officer would be the one to make that report. That they were being left out of the loop.
- You see where I'm at?
  - Q. Just clarify for us, so--are you suggesting that the Accounting--the Permanent Secretary as Accounting Officer, could make a complaint to the Deputy Governor?
- 20 A. That's the fourth--your fourth paragraph in your claim 21 four.
- 22 Q. Um-hmm.
- A. Where it says they significantly involve the
  Accounting Officer and Permanent Secretary in the course of
  executing the Project. If the Permanent Secretary was the

- 1 Accounting Officer has a role to play. And if at some point
- 2 | they feel that they have been pushed out their role, their duty
- 3 is to make a complaint. I would imagine they would make a
- 4 complaint.

- 5 Q. Pushed out by who?
- A. Excuse me?
  - Q. Pushed out by who?
- A. Well, according to this--according to this claim, it's
- 9 saying that I significantly--I failed to significantly involve
- 10 the Accounting Officer. The Minister failed to significantly
- 11 | involve the Accounting Officer. And I'm saying to you that the
- 12 Accounting Officer has a role, as a Permanent Secretary,
- 13 constitutionally, to execute. And if they feel that the
- 14 Minister has failed to allow them--has prevented them from
- 15 executing their duties, they would have to report that matter to
- 16 their boss, who is the Deputy Governor, who would then turn and
- 17 | take it to the Governor, then would tell my boss, who is the
- 18 Premier, and that's how it would happen.
- 19 If, in the absence of all this, then this claim don't
- 20 hold any water.
- 21 COMMISSIONER HICKINBOTTOM: That's not quite true,
- 22 Honourable Fraser.
- THE WITNESS: Why?
- 24 COMMISSIONER HICKINBOTTOM: Because there is certainly
- 25 evidence in other places whereby the -- in which the Accounting

1 Officer has been put out and did not make a complaint. 2 And I think this is true--Mr Rawat, correct me if I'm 3 wrong--we have no evidence that a complaint was made to the 4 Deputy Governor. That has to be seen obviously in the context 5 that you had--I don't know how many Permanent Secretaries over 6 the entire period of four years--well, four Permanent 7 Secretaries plus people in between--THE WITNESS: 8 Yes. 9 COMMISSIONER HICKINBOTTOM: --short periods, so that 10 just has to be looked at in context, but I think it's right that 11 we have no evidence from the DG, from the Deputy Governor, that 12 any complaint was made. 1.3 THE WITNESS: Well, Commissioner, the context, yes. 14 You just made the point, I had four Permanent Secretaries and 15 five Accounting Officers, that need to be looked at in context. 16 The context could very well be that there was no transition from 17 one Permanent Secretary to the other. Don't blame it on the 18 Minister. This is how the process works. 19 When you came, I didn't meet you. When Mr Rawat came, 2.0 he didn't meet you. So, he couldn't have--there was no 21 transition. The Minister is not the one who makes the 2.2 transition to Permanent Secretaries, so there was -- the follow-up 23 that needed to take place didn't take place. 24 COMMISSIONER HICKINBOTTOM: So, there is no continuity 25 in the public officials?

1 THE WITNESS: Yes, because that's a point that I want 2 to make when I said I want my witness to come before you to 3 explain to you what took place on this project with--during the 4 initial stages, what was happening. And those transitions did not take place from that level within itself. 5 6 I, as Minister, or any Minister, cannot sit and say 7 well, when John came in, Mary wasn't there, so let me take John through the process. 8 9 BY MR RAWAT: And by transition, Honourable Fraser, you mean 10 Ο. handover? 11 12 Α. Handover, yes. 1.3 So, successor, there was no passing of information or Q. 14 updating between different Permanent Secretaries as they went

- 15 through the Ministry?
  - Α. That would--that would not--that is what happened on this project because I can show you -- I can show you or the Witness will show you where when they were running the Project, when they were setting in place, the processes that were in place at the time. And when the person came after, there was no handover.
- 2.2 So, the process, things got lost, seemingly. 23 wouldn't say--well, things got lost.
- 24 (Overlapping speakers.)

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25 And is the period that you are particularly focusing Q.

- on when you say that, that period around late 2010 into 2011
- 2 | when the seven Petty Contracts were being set up?
  - A. Right.

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- 4 Q. I see.
- Because what happened is -- I think when the documents 5 6 came in in February 2010, the process started then because the 7 documents are in place, what are we going to do with these documents? Okay, the Permanent Secretary will then lay out the 8 9 process going forward. The process was supposed to be going 10 forward, by the time the next Permanent Secretary came, that 11 level of management, that particular layer of management, got 12 lost.
  - Q. But to some extent it must have worked because we've seen from your February 2010 letter that that's the point at which Systems Engineering had produced drawings, that comes into the Ministry.
  - A. Right.
- Q. We know that by December 2010 the Public Works

  Department has drawn up the contracts and they have been signed.
- 20 A. Right.
- Q. And we know they've been signed because seven people qet contracts?
- A. Yeah, but the whole thing about December 2010 is following on instructions that took place from the time documents came in in February 2010.

1 Q. Yes. 2 So what happened after the documents were signed? Α. 3 0. After the contract was signed? 4 Α. Yeah. 5 What was supposed to take place after that? 6 process did not follow. 7 Q. I see. 8 So--9 Α. The structure was in place, and it didn't follow 10 through. 11 And in what way do you say it didn't follow through? Q. 12 Α. Well, all the stuff that you're saying here about 1.3 failure to involve and all that stuff. At some point, if this 14 is true, if this is true what you're saying, it had to happened 15 at some point. It certainly didn't happen when the Project was 16 moving along in the early stages. 17 Ο. I see. 18 So, once we get beyond December 2010, that's where you 19 raised the question as to what was going on at that time? 2.0 I don't know if it's December 2010 or it was 21 August 2010, but the instructions that were given up until 2.2 July-August 2010, carried the Project through to December 2010. 23 But after that, what kind of followed through after the 24 contracts were signed, what takes -- what's next? What happens 25 after this?

Q. Who does what and who--

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- A. Who is supposed to do what, or is it running on air or
  whatever the case might be? And that is not something you can
  pin on a Minister. A Minister doesn't get involved in that
  stuff.
  - Q. Because the Minister doesn't get involved in operational details, and a Minister doesn't get involved in the minutiae of money?
  - A. And the Minister doesn't get involved in project's constructions, they don't get involved with contractors.
  - Q. The--just to return to the point about the complaint to the Deputy Governor. That's the start of the process. The end of the process is the Premier, your boss has a word with you. In this case, so that we can get it on the record, the Premier did not have a word with you?
    - A. Never heard about it.
  - Q. So, no--none of the four Permanent Secretaries or five Accounting Officers, as far as you're aware, raised an issue?
- 19 A. Exactly.
- Q. About your crossing the line and intervening into this project?
- A. Not further than that, excluding them from the
  process. I have a job to do, they would say, and I'm not being
  allowed to do it because the Minister, this, that and the other.
  And you can say what you want about Permanent Secretaries and

Ministers and all the rest of it, but there is a relationship between a Permanent Secretary and a Minister. Usually, it's a very good relationship. I'm not aware of any sour relationship I had with my Permanent Secretaries, ever. Ever.

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- Q. But you say that the Permanent Secretary has an independent role which allows them to refuse to sign off something?
- A. Yes. The Permanent Secretary can--I've seen it before--refuse to sign off on something that the Minister wanted. And if they don't sign off on it, it's a no--it's a no-go, can't do anything about it.

Any Minister can go out there and promise the moon to anyone, but it has to come before the Permanent Secretary. And if a Permanent Secretary said "no", it's no.

Q. You don't end criticism 4 with a summary point. What you do say is, please refer to my views on this matter in paragraphs 1 through to 4, and that's the sort of overall question of whether a lack of transparency and failure to involve an Accounting Officer is consistent or inconsistent with the principles of good governance.

Can we move on to criticism 5, please.

COMMISSIONER HICKINBOTTOM: Just before we do, just to go back very briefly on criticism 4. And you've dealt with these in the response, but there were criticisms in the Auditor General's Report that she said, according to Ministry

1 staff--that's the phrase she used--that the Project was handled 2 by you who liaised directly with the consultants, contractors 3 and Publics Works Department on plans and contracts and progress. And secondly, that there are no sort of records about 4 5 this project at all. 6 THE WITNESS: Yes. 7 COMMISSIONER HICKINBOTTOM: My understanding of your response to that is, you say that all of those matters were 8 9 matters for the public officials, not you? 10 THE WITNESS: Exactly. 11 Let's deal with the one about according to Ministry 12 staff first, and then we do the other one. It says: According 1.3 to the Ministry staff, the Project was handled by The Honourable 14 Julian Fraser, who liaised directly with the consultant, 15 contractors and Public Works Department on plans, contracts and 16 projects -- and progress." My response is I have a difficulty 17 with terms like "Ministry staff" as it comes across as 18 malicious. "During the time this project was being executed and 19 like all projects in the Ministry, the only people with detailed exposure will be the Finance Officer, which is the de facto 2.0 21 Accounting Officer, and the Permanent Secretary who gives 2.2 directions. Information coming from other staff is gossip." 23 Now, I've said before and I'm saying it now, I had no 24 dealing with contractors. I had no dealings with contractors. 25 Potential contractors, yes, when I had a public meeting and I

1 put it out there that there will be work taking place in the 2 District and what the works were. Anyone interested, make their 3 interest known. Potential contractors, yes. Once they 4 became--once they signed the contract and they became contractors, absolutely no contact with them. 5 I want to make 6 that clear. Liaising with the Consultant, the Consultant is 7 there to advise the Government. So, if I, as Minister, ever had a conversation with a consultant, maybe. I see nothing wrong 8 9 with that, if I had conversation with a consultant. So, Public 10 Works Department is a Department under my Ministry. 11 Now, the other one for the period 2007-2011, "the 12 Ministry of Communication and Works files reflect little to no 1.3 information regarding the development." As you can see, the 14 documents came in to the office on February--in February of 15 Those documents came into the office. The documents were used by Ministry, staff, and Public Works Department, so, you 16 17 tell me what happened to the documents. They were there. 18 were used by Ministry staff. They produced Petty Contracts from 19 And I'm saying to you here in my response, it is 2.0 unfortunate that this was the case, and I'm sure it wasn't the 21 first nor would it be the last. What I'm puzzled about is the 2.2 fact that blame seems to be mine and I don't see how. It would 23 be interesting to see how many cases are like this. However, 24 given my detailed response to your criticism 4, paragraph 1, I 25 find it hard to see how this statement can be true.

1 I find it hard--and my statement regarding all those 2 things that happened from November 2008 to 3 February 4th--February of 2010, which is from the time the 4 proposal came into the Ministry to the time the documents came in, prepared based on the proposal and the contracts that were 5 6 issued. I find it difficult to find out how this could be true. 7 Where are the files? 8 COMMISSIONER HICKINBOTTOM: I'm sorry to interrupt, 9 The Honourable Fraser. 10 I understand that point, you don't know where the 11 files are and you've referred to things like the contracts and 12 stuff like that, but there doesn't seem to be any progress 1.3 reports or anything like that. And that is obviously a concern. 14 And as you say, something may have happened to some the 15 documents, but in response to your rhetorical question that 16 why--why are you being, your word, "blamed", isn't that because 17 you're the Minister and under section 56 of the Constitution, 18 you were responsible for the Ministry? 19 THE WITNESS: No, you can't--Commissioner--Commissioner, you really can't have it both 2.0 21 ways. The Minister doesn't file documents, the Minister doesn't 2.2 control the staff in the Ministry, so on one hand you're telling 23 me that I'm going too far, getting involved in the Project and 24 leaving out the Accounting Officer, and then you tell him that 25 I'm responsible for the firing.

COMMISSIONER HICKINBOTTOM: No, no, no. No, no, no. Sorry, I'm not. But what I'm saying is that under section 56, you're responsible for making sure that this project runs well and runs with good governance. Isn't that a Minister's responsibility?

THE WITNESS: Minister is responsible for the Administration of his Ministry in his Departments.

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COMMISSIONER HICKINBOTTOM: This was a \$6.5 million project. Doesn't the Minister have an obligation to bring that project home? It's policy. You're pursuing a policy to make this project happen. I'm not saying you should get involved with operational matters—that's a different question—but haven't you got an obligation to make sure that this is brought home as a project?

THE WITNESS: But the Project—the Project is coming home, what you are having difficulties is with the files. The files didn't stop—the absence of the files that you can't find, which is the responsibility of someone else, isn't stopping the Project from coming home because evidently what you're saying to me is that—or what I'm saying to you is that the Project is being executed. The driver used to produce the work, their Bill of Quantities and contracts. That's what's going to bring the Project home, the contracts. What happens to the documents that were used to produce these Petty Contracts? It's a question: What happened to those documents? And I'm saying to you, you

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    cannot blame me for their absence or where they are.
              COMMISSIONER HICKINBOTTOM: What about progress
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    reports?
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 4
              THE WITNESS:
                             That's another thing, how do you make
 5
    payments without a progress report?
 6
              COMMISSIONER HICKINBOTTOM:
 7
              THE WITNESS: Somebody had to have those progress
8
    reports in order to make a payment.
 9
              COMMISSIONER HICKINBOTTOM: But there aren't any
10
    progress reports.
11
              THE WITNESS: Well, the Systems Engineering whose
12
    responsibility it was to make the progress reports, must have
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    made them, why payments were made.
14
              COMMISSIONER HICKINBOTTOM: So, you said these
15
    documents have been lost?
16
              THE WITNESS: I'm not saying anything. Somebody told
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    me they can't find them, and now I'm saying to you I can't
    believe it.
18
19
              COMMISSIONER HICKINBOTTOM:
                                           Okay.
2.0
              THE WITNESS: I can't believe it.
21
              COMMISSIONER HICKINBOTTOM: Yes.
                                                 Thank you.
2.2
              BY MR RAWAT:
23
              Can I just clarify one detail. If you go to page 309
         Q.
24
    in the Hearing Bundle, please.
25
         Α.
              309?
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1 Q. Yes, please. If you go to line 14, please, Honourable 2 Fraser.

- A. Line 14?
- Q. Yes.

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- A. Yes.
  - Q. I asked: "Between 2007 and 2009 when Systems Engineering Ltd became more engaged, and that's late 2009, what were your Ministry doing in relation to the Sea Cows Bay Harbour Project." And you answered "nothing." And I asked: "Was it the Ministry that was doing nothing or was it the Minister that was doing nothing?" And you say "I can't recall the Minister doing any work on the harbour until that time."

So I think as I understood your evidence on Day 26 is that you didn't get actively involved at all in this project until December 2009 when the Petty Contracts were given to Systems Engineering, and it was after that, that date, that you had any involvement in the Project really, and this is in your second Ministry, as Minister. I'm not asking you to confirm whether that's right because that was the evidence you gave, so it must be right?

A. I want you to go back over this. It says between 2007 and 2009, when Systems Engineering Ltd became or were engaged between 2007 and 2009, and that's late 2009, what was your Ministry doing in relation to the Sea Cows Bay Harbour project?

Nothing. Was it the Ministry that was doing nothing

- 1 or was it the Minister that was doing nothing?
- I can't recall the Ministry itself doing any work on
- 3 the harbour until the time--well, is that as far as you're
- 4 going?
- 5 Q. Yes. And I can assist you. If you go to 308.
- 6 A. 2007-2009, I don't--
- 7 Q. Yeah.
- 8 A. I don't know--I don't know what the Ministry was
- 9 doing. I don't think I was doing anything.
- 10 Q. The reason I drew your attention to it is because just
- 11 a few moments ago you referred to November 2008.
- 12 A. Right.
- Q. And if you look over at page 308, at line 22, the very
- 14 bottom there, you say: "I only became active on this project
- 15 | since the time Systems Engineering was commissioned, and it
- 16 wasn't 2007," and that was the trigger for the further questions
- 17 | that we've looked at, the point being that your evidence on
- 18 Day 26 was that, in fact, we know Systems Engineering come on
- 19 board in December 2009. That's when the Petty Contracts go out
- 20 to them.
- 21 A. No--okay, December 2009.
- Q. And your evidence on the last schedule is that that's
- 23 when you became active in the Project.
- 24 A. That doesn't--that doesn't contradict the question
- 25 that you asked about--what page was that again? 30--

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1 Q. 309. 308 is the start of that particular--
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- A. 308 is when you asked the question--no, no, the first one about the dates.
- Q. 309. If you go to 309, Honourable Fraser, and line 14.
  - A. Okay. 309. Okay. So, that doesn't contradict 308.
  - Q. No, it doesn't. I'm just putting it into context because your evidence was that in terms of your engagement in this project as Minister.
- 10 A. Right.

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- 11 Q. At least in terms of the second time you were a
  12 Minister of Communications and Works, it was from 2009 onwards?
- 13 A. When the Petty Contracts--
- 14 Q. To Systems Engineering were awarded?
- A. Because I don't even know if I remember the details
  because in November--November 2008 is when the proposal came in,
  and I'm not sure that I remember--I might have seen a proposal,
  of course. I might have seen a proposal, so that is a detail
  that I may not have remembered, the proposal itself, which came
  in in November, in November 2008.
- 21 Q. All right. Thank you.
- 22 A. So, are we're talking here about--
- Q. Okay. I think we don't need to drill into it any further.
- Let's go to criticism 5.

- A. I'm not sure if I'm ready for criticism 5 yet because
  I think for the period 2007-2011, the Ministry of Communications
  and Works' files--okay, we did the files.
  - (Unclear, witness reading document) Involves, we did that. The lack of transparency and updating to involve the Accounting Officer is inconsistent--okay, that's your concluding paragraph on criticism 4, the lack of transparency?
  - Q. Yes.

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- A. And a failure to involve the Accounting Officer are inconsistent with the principles of good governance, and, da da da. And I said, please refer to my views on this matter in paragraphs 1 through 4. Yes, we did that before.
- 13 Q. Yes.
  - A. And again, I'm asking the question, are there any reports that were made to the Deputy Governor to substantiate this claim?
- 17 Let's go to 5 and 6.
- Q. Let's go to 5, and I think we can, I hope, take 5--
  - A. When you go to 5, I have a question for you on 5 before we go into 5 in depth. Or maybe you need to do your summary first then I will--
    - Q. Let's do that.
    - Criticism 5, Honourable Fraser, arises out of points made in the Attorney--the Auditor General's Report at page 18 paragraph 74, and that gives context to that criticism because

what, in summary, the Auditor General could not establish from the Cabinet Extract was whether you declared an interest when Hannah Reclamation Ltd, which is a company in which one of your brothers is involved, made an application to lease the seabeds, the jetties and moorings in 2011, and when that came up before Cabinet, couldn't be established whether you declared an interest. What the Auditor General's Report does refers to is there being evidence that in 2008 you had declared such an interest. We see all of that at paragraph 78.

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And so what potential criticism that arises is that there was a failure to declare an interest in 2011. And we canvassed that when you gave evidence on the 14th of July. We went through that detail. What you said then was that you did not know what had happened on that occasion on the 18th of May 2011, could not be sure, and that's still from my reading of your response, still seems to be your position, but what you add further—and we put this on the record—is that on the evidence you point out to that it is possible when one looks at the requirements of the Cabinet Handbook, when one looks at the fact that in 2008 you had declared an interest. It is possible that you did, in fact, in 2011 declare such an interest. And that's the summary of your response.

A. Okay. This particular paragraph--Commissioner, I'm asking that this particular paragraph be removed from this particular hearing that we're doing because it has nothing to do

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1
    with the Sea Cows Bay Harbour Project proper. But what happened
    in Cabinet regarding this application, the mandate that was
 2
 3
    given by the Executive Council through its Decision in 2002,
 4
    described that the Ministry of Communications and Works develop
    the Sea Cows Bay Harbour based on use of the land that is shown
 5
 6
    on the map, and it did not stipulate the type of possession the
 7
    individual would have of the land, whether it's by--as a
    reclaimant, a leasee, or a freeholder. So, this project was to
 8
 9
    be developed no matter what type of ownership the individual
10
    held.
11
              Going to get a lease of any sort for the seabed does
12
    not change the composition of the Project, it does not change
1.3
    the benefit to any individual of the project. And I don't see
14
    why it has a relevance to the Sea Cows Bay Harbour Project
15
    development. What happened that day in Cabinet or that
16
    particular submission, I don't see the relevance in this
17
    project, in this Hearing that we're having on this project.
18
              COMMISSIONER HICKINBOTTOM: Honourable Fraser,
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    relevance is a matter for me, but this is a lease of the seabed
2.0
    in the area, for jettings and moorings, in 2011.
21
              THE WITNESS: Yes.
2.2
              COMMISSIONER HICKINBOTTOM: How is that not relevant?
23
              THE WITNESS: Because the Cabinet--the
24
    Cabinet--Executive Council decision does not deal with leased
25
    property, it does not deal with -- I mean, it doesn't distinguish
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1
    between leased properties, reclaimant properties or freehold
                 There are other leases in the area.
 2
    properties.
 3
              COMMISSIONER HICKINBOTTOM: No, no, I'm sure that's
 4
    right.
 5
              So, this particular point is not covered by the
 6
    Cabinet Decision in 2002, but why does that make this
 7
    irrelevant?
 8
              THE WITNESS:
                            Because -- why is it relevant? What's the
 9
    relevance of all this?
10
              COMMISSIONER HICKINBOTTOM: Well, this is land within
11
    the developing area, isn't it?
12
              THE WITNESS: Yes, but the land within the development
1.3
    area, the status of the land has nothing to do with the area
14
    being developed by the Executive Council decision.
15
    Executive Council decision does not draw any distinction between
16
    land that is leased, land that is freehold, or land that is just
17
    people occupying because they reclaimed it. There is no
18
    additional benefits to be derived by lease--by obtaining a lease
19
    for the seabed over not having a lease for the seabed, as far as
2.0
    a government project is concerned.
21
              COMMISSIONER HICKINBOTTOM: But there is to the people
2.2
    who are granted the lease.
23
              THE WITNESS: There is what?
24
              COMMISSIONER HICKINBOTTOM: There is a benefit to the
25
    people who are granted the lease.
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1
              THE WITNESS:
                            Who got the lease?
              COMMISSIONER HICKINBOTTOM:
 2
                                           Yes.
 3
              THE WITNESS: What's the benefit?
 4
              COMMISSIONER HICKINBOTTOM: Well, they have a lease in
 5
    a development area.
 6
              THE WITNESS: Yes.
                                  Just like it doesn't change what
 7
    the Government was obligated to do.
 8
              COMMISSIONER HICKINBOTTOM: No, but the beneficiaries
    now include -- the beneficiaries include the leaseholders.
 9
10
              THE WITNESS: Let's get it straight.
                                                     The leaseholder
11
    was always the person who owned the property, they owned it
12
    through--by reclamation, they owned the property. They just
1.3
    change the status from just being--possessing it through
14
    reclamation to possessing it through a lease. It's not somebody
15
    who came from outside somewhere and decided to lease the seabed
16
    in this area. They were always there.
17
              COMMISSIONER HICKINBOTTOM: But the leaseholder has
18
    better rights than a reclaimant?
19
              THE WITNESS: But it doesn't change the relationship
2.0
    with the Government. The Government was going to bulkhead the
21
    property anyway whether it was just a reclaimant, a leaseholder
    or freeholder.
22
23
              COMMISSIONER HICKINBOTTOM: But this company, which
24
    went from a reclaimant to a leaseholder--
25
              THE WITNESS: Yes.
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1
              COMMISSIONER HICKINBOTTOM: That increased its rights
 2
    over the land because to be a leaseholder--
 3
              THE WITNESS: But no one was questioning that.
                                                               The
 4
    Government didn't questioning that.
                                          The Government was going
    to--was, is and will continue to bulkhead, whatever properties
 5
 6
    are there. It does not enhance any benefit the individual will
 7
    be getting. It's not as if somebody just heard that Government
    is going to bulkhead the whole property, the whole of Sea Cows
 8
 9
    Bay Harbour, why don't you run down there and try to get a lease
10
                     That's not the case. And this is the
    for the seabed.
11
    impression that is being--
12
              COMMISSIONER HICKINBOTTOM: So you say that this
1.3
    company had gained no benefit from its lease?
14
              THE WITNESS: Absolutely none.
15
              COMMISSIONER HICKINBOTTOM: Well, that's your response
16
    to the point.
              THE WITNESS: There is absolutely none.
17
18
              And for the longest time, no one was trying to tell me
19
    why are they dragging this issue into the Sea Cows Bay Harbour
2.0
    Development report?
21
              BY MR RAWAT:
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              When you say "they", Honourable Fraser, you are
         Q.
23
    referring to the Auditor General?
24
         Α.
              Well, you too, because I'm here before you regarding
25
    the matter.
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- Q. I know, but I put to you--and I hope I do it fairly,
  Honourable Fraser--questions that arise out of evidence--
  - A. I'm sorry, but I just couldn't wrap my head, for the longest time I'm trying to figure out--
    - Q. Doesn't it arise in these ways?
- 6 A. What is it?
  - Q. Doesn't it arise in these ways, Honourable Fraser, there is a general way in that the application that came before Cabinet was an application being made by Hannah Reclamation Limited?
- 11 A. Yes.

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- 12 Q. In which your brother is involved?
- 13 A. Yes.
- Q. So, that's the general way. You are sitting in
  Cabinet determining an application which a family member is
  involved, and there is no evidence that you declared an
  interest.
- 18 A. But that's a separate issue.
- 19 O. Well--
- 20 A. I would come here and sit before you to discuss that
  21 in another forum, but nothing to do with the project.
- Q. Honourable Fraser, that still arises from the evidence, and so that's the first answer.
- Now, your answer to this issue when you gave evidence on Day 26 was that you did not see a conflict. Your answer also

was--and it is an answer that you have reiterated in your written response--was notwithstanding that there is an absence of any Cabinet record of you declaring interest, you may have done. The second specific way in which it arises, Honourable Fraser, is this: That parallel--may I finish the point because it arises again from the evidence.

A. Um-hmm.

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Q. The application under Reclamation Limited, was going through the process and ending up in Cabinet in September 2011--well, it came before Cabinet in May 2011, and your brother Earl Fraser was notified of the outcome in September 2011. But it was going through in parallel with the awarding of the seven Petty Contracts, and the seven Petty Contracts included one to Fraser Incorporated, which also involves your brother Earl Fraser, so that's where it arises more specifically out of the evidence.

At the same time as Earl Fraser is getting a Petty

Contract, at about the same time, his application is also going

through the process and ending up--so, he's getting a contract,

a Petty Contract signed off, yes, by the Ministry of Finance,

but emerging from the Ministry of Communications and Works where

you are the Minister, and it's happening at about the same time

as his application is arriving before the Cabinet of which you

are a part, and that's the circumstances in which--a second set

of circumstances in which the potential conflict arises?

- A. You see, that's how you read it. That's exactly how it was written for you to read it that way.
- Q. With respect, Honourable Fraser, that is not how I made it.
  - A. Okay.

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- Q. And nobody has written it for me. I'm summarizing the evidence for you that gives rise to a potential criticism so that you can answer it.
  - A. So let me answer.
- 10 Q. Please.
  - And I'm going to answer it the same way I just told Α. the Commissioner. The connection that is being made between these two incidents is made to give the impression that there is some connection and some benefit, and I'm saying to you that the application for lease of the seabed has absolutely nothing to do with the Sea Cows Bay Harbour Development project. individual reclaimed the land, had all the rights to it that anyone who reclaimed land would have. The next step in his process would be to seek a license--to seek a lease for the seabed. Could have happened any time. It could happen -- it could never happen--up to this point it could never have happen. That there were no benefits to be derived from this project that we're doing, the Sea Cows Bay Harbour Development project, through the change from one type of ownership to the other, whether it's ownership through -- via reclaimant, ownership of the

leasee, or ownership as a freeholder. The Government isn't going to do anything different from what they were going to do when they first started the Project. One thing has nothing to do with the other. The Minister in Communications and Works, the Ministry of Communications and Works has absolutely nothing to do with this application that was made for the lease of the seabed. The Ministry of Natural Resources and Labour is the one who issued that, they're the ones who issued it and took it to Cabinet.

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The Ministry of Communications and Works has a mandate. To mandate is the bulkhead harbour of Sea Cows Bay, and it didn't say to you, to us, the Ministry of Communications and Works, if someone has a lease, they be treated this way; if they have freeholder, they be treated that way; and if they're just a reclaimant, they be treated this way.

So, that's my point. My point is that it should not be here under this heading of the Sea Cows Bay Harbour Development. If you want to bring it back as far as this thing about going to Cabinet and I was a Member of Cabinet and all that, if you want to bring me back here to discuss that, I would welcome it, but I'm saying to you that these two things should not be lumped together.

COMMISSIONER HICKINBOTTOM: Did Hannah Reclamation

Limited, by having its application for lease granted by Cabinet,

benefit?

1 THE WITNESS: No. 2 COMMISSIONER HICKINBOTTOM: But why did they make the 3 application? 4 THE WITNESS: Why they make the application? Well, the whole thing is when you reclaim land you're supposed to get 5 6 a lease. 7 COMMISSIONER HICKINBOTTOM: Yes. 8 THE WITNESS: That's what you're supposed to do. 9 can't just sit on it forever. 10 So, whether they made the application in 2007--as a 11 matter of fact, the application for -- the application for the 12 fill itself was made in 2008, I think it was '06 was the first 1.3 time they applied for it, and they got it in 2008, that's the 14 one that said that I recused myself. 15 So what's the purpose in reclaiming the land? It must 16 have development prospects in mind. If you're going to touch 17 the seabed at any point, you have to get a lease for the seabed. 18 That's their baby. The fact that they did it in 2011, they 19 could have done it in 2015 or whatever, they did it in 2011. 2.0 Those Petty Contracts I have already stated what the Petty 21 Contracts were for, you know what they were for, they were for 2.2 1520 linear foot of bulkhead, of which the portion of land 23 that's owned by Hannah Reclamation is 200 feet. It's something 24 that was approved, it was agreed in 1992, that the Government 25 would bulkhead the harbour. It included that portion of land,

and it was always there. Nothing has changed. The mandate that was given to the Ministry of Communications and Works, had never changed. And the Minister of Communications and Works couldn't care less if Hannah Reclamation sold that property to John Smith. All mandate was still the same: To bulkhead it.

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And I think that this whole thing about this family relationship and all the rest of it, it's a red herring. It's meant for one thing and one thing only: To generate this kind of hype that is being—and no disrespect, Commissioner, but if I was reading the Report, I would feel the same way, too, we're looking at the report, but I'm telling you that this report is not born in facts.

COMMISSIONER HICKINBOTTOM: But that's why you're here, Honourable Fraser, to respond to the evidence, including the evidence arising out of the Auditor General's Report.

THE WITNESS: Well, I'm glad I'm given the opportunity because I'm telling you that no one could rest quietly and easily looking at this report, and knowing that it's--I welcome my day to give you my evidence. As I said to you before, the day when I did my evidence and you allowed me to go through my report, I was grateful because there were so many things that I wanted to say regarding the Report, and I think that this particular point--this particular point has been bothering me all the time, and it just sank in my mind before I came here, after I submitted this written response to your criticism, it

1 sank in my mind, where's it going, where did it come from? 2 I'm going to get into the whole area about recusal in Cabinet. 3 I'm going to get into that further than where you are, Mr Rawat. 4 COMMISSIONER HICKINBOTTOM: 5 BY MR RAWAT: 6 Ο. But it comes down to this, then, does it, Honourable 7 Fraser, that the--there are two processes. One is, as we've 8 discussed, the award in-between 20th of December 2010 and 9 4th of January 2011 to--of 7 Petty Contracts, including to 10 Fraser Incorporated, which is Earl Fraser. 11 Α. Yeah. 12 Q. That's one process related to Sea Cows Bay. And then 1.3 there's a separate process set out--14 MR RAWAT: And this is, Commissioner, for your note at 15 page 9, paragraph 34--16 BY MR RAWAT: 17 Q. --the application from Hannah Reclamation Limited in 18 December 2010 to the Ministry of Natural Resources and Labour in relation to application to construct jetties and install 19 2.0 commercial moorings. And your point is those are two entirely 21 separate processes, and it's erroneous to try and link them in 2.2 the way that has been done. 23 Absolutely. Α. 24 Ο. And in terms of the recusal--

25

Α.

Yes.

Q. --in 2011, I think the position that we've reached,
looking at what you said in your written response on what you
said in--on day 26 is that--you know, and you've fairly pointed
to the passage of time. We're talking about events in 2011.

But the point you made on the last occasion was that, in fact, you didn't see that there was a conflict of interest but on the evidence you make the point, as I've said, that it's possible that when one steps back from it all, in 2011 you did declare an interest.

- A. No, no, no. Say exactly what I said back when I gave my evidence. You say--you said that I said that--
- Q. Go to 351 in the bundle.
  - A. You said that I said that there was no conflict of interest? No, I didn't have a conflict of interest because Executive Council make a clear distinction between a personal interest and a family member interest.

What number was that?

- Q. 351, please.
- 19 A. 351. Yes.

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Q. Now, this is the culmination of a set of questions that we were asking you about conflict arising out of the part in the Auditor General's Report where it raises this issue and the matter coming before Cabinet, and I put it to you this way. It comes down to this, I suggest, Honourable Fraser, and this is that when you became involved in this project—and we'll take it

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from 2009, the Data Systems Engineering, Limited, became
involved, were you aware of the potential for conflict of
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- interest? And you answered "no, I saw no--I saw no conflict of interest as far as this is concerned on this project".
- 5 And I then continued.
  - A. This is not a Cabinet Decision you're talking about.
- 7 Q. Yes.

- 8 A. No.
- 9 Q. No.
- 10 If you turn over, please, and we'll start earlier at 11 350.
- 12 A. Yeah, but the part about conflict of interest is talking about the contracts.
- Q. Well, it's--I put it more widely.
- A. No, no, no. What you're reading right here on page 351 pertains to the contracts, those Petty Contracts, and a conflict of interests. The one in Cabinet is a different one.
- Q. All right. Well, let's take them--take the two together; right? In relation to the award of contracts.
- A. If you're going to take the two together, we're going to have to--that's a long story on that one because I have my response to that first one with the contracts.
- COMMISSIONER HICKINBOTTOM: Sorry, in relation to the leasing, you say it wasn't covered. This is on page 351 at lines 15 to 19, when Mr Rawat said, "the fact that your brother,

- 1 you explained a shareholder in Hannah Reclamation Ltd was
- 2 | leasing a lot in Sea Cows Bay that would be part of the project
- 3 didn't give rise in your mind to a potential conflict of
- 4 | interest". Your answer was "no conflict of interest". That's
- 5 clearly the lease.
- 6 THE WITNESS: He's--yeah, but he's talking about
- 7 | contracts regarding the lease of the land. This is another one.
- 8 This is one from 2011. I'm sorry, no, not 2011. The first
- 9 submission to Cabinet was 2008 when I recused myself.
- 10 BY MR RAWAT:
- 11 Q. You--on the Auditor General's Report in June 2008, you 12 recused yourself--
- 13 A. Yes, and that's what this says--
- 14 Q. --in relation to an application that was made.
- 15 A. This is the one you're talking about, the lease for 16 the reclaimed land.
- 17 Q. No.
- A. Here, here on 15 on two--351, though the fact that
- 19 your brother, you explained a shareholder in Hannah Reclamation
- 20 Ltd leased a lot in Sea Cows Bay.
- 21 COMMISSIONER HICKINBOTTOM: Yes, so that's a--
- 22 A. --leased a lot in Sea Cows Bay. That's what you're
- 23 talking about here on page 251, the leased lot. And this is
- 24 pertaining to the contracts that were issued, and I'm saying
- 25 that the fact that they leased the lot, the same lot, it

1 doesn't--I don't see a conflict of interest with the contracts

- 2 that were issued.
- 3 Q. I see.
- 4 So, the fact that your brother--you say now and the
- 5 fact that your brother had an existing lease did not raise a
- 6 conflict in relation to the awarding of contracts to your
- 7 brother.
- 8 A. Right.
- 9 And those contracts go back to what I discussed
- 10 be--what we discussed--
- 11 Q. With the Premier.
- 12 A. --before how we got the contracts.
- Q. All right. And then in relation to the application
- 14 | that came before Cabinet in May 2011--
- 15 A. Eleven, yes.
- Q. --your evidence is that, as we've said, that's totally
- 17 | separate--
- 18 A. Exactly.
- 19 Q. --from Sea Cows Bay as a project.
- 20 A. Yes.
- 21 Q. And the--and I said it several times now, but in
- 22 | effect it's quite memorable--
- 23 A. I hope you remember because it's important.
- Q. Well, I hope I've summarised both. We've got it both
- 25 in your day 26 evidence, and we've got it in your written

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response, but it really comes down to you may have recused yourself in May 2011.
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- A. Just--just--I just don't want to us, first, to just
  gloss over that point that I made regarding the recusal. I want
  to go through that because it's written here, and I want to
  mention it. But Commissioner, on that point that you brought us
- 7 back to with the reclaimed land and the conflict of interest 8 with the contract--
- 9 COMMISSIONER HICKINBOTTOM: Please.
- 10 THE WITNESS: --I want to expound on that because that
  11 is in my evidence, the written evidence, as well, when I said--
- 12 BY MR RAWAT:
- 13 Q. In your response.
- 14 A. Pardon me?
- 15 Q. It's in your written response.
- 16 A. Yes--
- 17 Q. I see.
- 18 A. --where I say that extenuating circumstances would
  19 show that there's no conflict.
- Q. Which page specifically are you referring to,
- 21 Honourable Fraser?
- A. If you go to paragraph 2. You go to your page. One paragraph.
- 24 Q. Page 17.
- 25 A. 17 for you, 17 for me.

- 1 Q. All right.
- 2 A. Yeah.
- Q. And your Roman numeral three.
- 4 A. Yes.
- 5 Q. Which begins: On the matter of conflict of interest.
- 6 A. Right.

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- Q. And these are the extenuating circumstances.
- A. Yes. And it says on the matter of conflict of interest, extenuating circumstances will show that this is not the case, one, Earl Fraser got permission to reclaim the seabed, the property in question, in the 1970s and he did reclaim it.
- Two: The Sea Cow as a community had a meeting with the Government in 1992, and they agreed Government will bulkhead the harbour, which included the property of Earl Fraser.
- Three: In 1999, I was elected and appointed Minister with a portfolio for the seabed which deals with reclamation and was therefore to do the harbour development.
- Four: In 2002, the Executive Council granted the Ministry approval to execute the Project with me as the Minister.
- Five: In 2011, the Premier issued Earl Fraser and Kenneth Fraser and five other contractors Petty Contracts to do some work on the project, none of which has to be the property leased by Mr Fraser.
- Four--and that's where on four, to this day, I'm yet

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    to see why I've had dealings with -- where I've had dealings with
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    these individuals as it relates to the project.
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               Five:
                      In my evidence of day 26, the Commissioner--
               COMMISSIONER HICKINBOTTOM: Yes, that's the Premier--
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 5
               THE WITNESS: I explained -- I explained to the
 6
    Commissioner how the individuals got contracts, and I will
 7
    reference the section there, Transcript day 26,
 8
    page eighty--318, page 920, and all that stuff I put in there.
 9
               COMMISSIONER HICKINBOTTOM:
                                           Yes.
10
                            So, that's why I'm saying--
               THE WITNESS:
11
               BY MR RAWAT:
12
         Q.
               That's your--that's you giving further context--
1.3
               Further context--
         Α.
14
               (Overlapping speakers.)
15
         Α.
               --to my statement that I made that I see no conflict
16
    of interest here on page 351, line 13.
17
         Q.
               So, when the--for the Commissioner's note, when he
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    revisits your written response at page 17, Roman numeral three,
19
    it needs to be cross-referred to the hearing bundle at 351 and
2.0
    352, so that--
21
         Α.
               Right.
2.2
               --to give full context to your answer on that date.
         0.
23
               And you have to be careful to make the distinction
         Α.
24
    between the lease for the property, the land, and the lease of
25
    the seabed.
```

- 1 Q. Yes.
- 2 A. That's two different things.
- 3 Q. Can I just take you back to page 59, please,
- 4 Honourable Fraser.
- 5 A. Which 59 is that?
- 6 Q. The 59 in the Hearing bundle.
- 7 A. 459.
- 8 Q. Your written response does not extend to 59 pages.
- 9 A. I'm sorry, I didn't. I would have given you 59 pages
- 10 if I could. There's a lot to be said.
- 11 Yes.
- 12 Q. We've looked at this. It's your drawing showing the
- area that's going to be bulkheaded, which is between the two
- 14 arrow points.
- 15 A. Yes.
- Q. But just again, just to--sorry if we're going over
- 17 | something we've already got on the record, but the area leased
- 18 by Hannah Reclamation Ltd--
- 19 A. Yes.
- 20 Q. --does fall betw--within the area to be bulkheaded.
- 21 A. Right.
- Q. But it's just, as you said, only 200 feet of the 1,520
- 23 | that was going to be bulkheaded.
- 24 A. Right.
- Q. Thank you.

So, if we include on paragraph 5, if you go to--it's criticism 5, if you go to 19, please.

- A. I didn't--we were--we started the whole thing about the Cabinet recusal, whether I did or did not recuse myself in Cabinet. We started that. We never finished it.
- Q. The reason I didn't delve into it further is because I think when one reads your written response, Honourable Fraser, we do--for the reasons you've set out there, we have got the point you make.
- 10 A. Okay.

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2.0

- 11 Q. Which I summarised.
- 12 A. Okay.
- Q. Which is essentially that it's quite possible that you did. That's your point, isn't it?
- 15 A. Well, can I--
  - COMMISSIONER HICKINBOTTOM: I'm sorry. My understanding of your answer is there's no record that you did declare an interest. You had no obligation to declare an interest, and you may have declared an interest. Those are the three points.
- 21 THE WITNESS: No, I had no obligation to declare. As
  22 Cabinet states, it says the interests—or says the Cabinet rules
  23 on Declaration—I'm reading from page 19—on Declaration
  24 provides as follows (reading): "Ministers and Members of
  25 Cabinet attending meetings in relation to matters in which they

1 have an interest, must declare their interests or Members of 2 their family's interests. Must declare their interests". 3 said to you that I, as a Cabinet Member, doesn't have an 4 However, the family member interests, I would be declaring a family member interest. 5 6 And I'm saying to you that the passage of the Report 7 that you quoted did not say that I didn't declare my interest. It says the record doesn't show. So whether I did--what I did, 8 9 I didn't, but you jump to the conclusion that I didn't. 10 Well, that's because a COMMISSIONER HICKINBOTTOM: 11 Cabinet would not normally record that somebody did not have a 12 conflict of interest. It would be a very odd thing to say. 1.3 THE WITNESS: Yes. 14 And is it possible that they may not have recorded it? 15 COMMISSIONER HICKINBOTTOM: (unclear.) 16 That a person didn't leave? THE WITNESS: And it's 17 talking about extract, and I would imagine that that kind of 18 information replacing the minutes and not on the 19 extract--extracts are decisions only. But further than that is look at what the Cabinet 2.0 21 The Cabinet rules on Declaration further goes on to state 2.2 once a Declaration is made on a particular matter, it is not 23 necessary for the Minister or Member to declare his interests in 24 subsequent discussions on that particular matter. However, if

the colleagues of the Minister are Members of -- are not aware of

```
1
    the interests of--are not aware of the interests due to passage
 2
    of time, the Minister or Member is advised to reiterate its
 3
    previously declared interest.
 4
              In this case, it's important to note that the
 5
    particular matter here is a company. If I declared my interest
 6
    in a particular company, my brother's interest in a particular
 7
    company already and that company comes back up, my interests had
 8
    already been declared according to the Cabinet, in the company.
              COMMISSIONER HICKINBOTTOM: I mean that is not a good
 9
10
    construction of this.
11
              When it says once a Declaration has been made on a
12
    particular matter--
1.3
              THE WITNESS: In--
14
              COMMISSIONER HICKINBOTTOM: --you've already made
15
    clear that the matter that the Cabinet had to consider was a
16
    different matter. You've made that clear, because I had
17
    misunderstood. What you're saying is that can be construed as
18
    once a Declaration is made by a Minister of a particular
19
    interest in relation to something, he never ever has to declare
2.0
    that interest again.
21
              THE WITNESS:
                            Right.
2.2
              COMMISSIONER HICKINBOTTOM: I'm not quite sure that
23
    the--
24
              THE WITNESS:
                             That's the point.
25
              COMMISSIONER HICKINBOTTOM: Yes, I'm not quite sure
```

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1
    that the Cabinet rules say that but--
              THE WITNESS: What I'm reading it here.
 2
 3
              COMMISSIONER HICKINBOTTOM: Once a Declaration is made
 4
    on a particular matter, not of a particular interest.
 5
              The matter here--we know what the matter here was.
 6
    The matter here was the lease of the seabed.
 7
              THE WITNESS: Yeah, but we're not declaring interest
    our interest in the lease of the seabed, declaring our interest
 8
 9
    in the company that's before the Cabinet.
10
              COMMISSIONER HICKINBOTTOM: But, well, I mean it's a
11
    semantic exercise but the--
12
              THE WITNESS: Yes.
1.3
              COMMISSIONER HICKINBOTTOM: But the matter is the
14
    lease of the seabed. It does -- what it does not say, once a
15
    Declaration is made of a particular interest.
16
              THE WITNESS: You know, you said it correctly. You
17
    said it's semantics. Semantics can be taken one way by you and
18
    taken another by another person. If somebody declared an
19
    interest in a company and the company shows up five different
2.0
    places, how does the interest change? You still have an
21
    interest in the company. I'm declaring--the person has declared
2.2
    an interest in the company.
23
              COMMISSIONER HICKINBOTTOM: I understand the point.
24
              THE WITNESS: The company came to buy a car.
                                                             I had an
25
    interest in the company.
                              The company went to sell a car, I
```

```
1
    still have an interest in the company. Well, why repeat
 2
    yourself?
 3
              BY MR RAWAT:
 4
              So, once you've declared an interest once in Hannah
 5
    Reclamation Ltd--
 6
         Α.
              Wherever Hannah Reclamation Ltd--
 7
               (Overlapping speakers.)
              Whatever application it makes and comes up in front of
 8
         Q.
 9
    Cabinet, your part of this, your position is there's no
10
    obligation anymore to declare an interest.
11
         Α.
              That's what it says.
12
         Q.
              Okay.
1.3
              You want to make the person declare an interest each
14
    time it shows up? Well, what are you--we know that you have an
15
    interest, you've declared it already. Has your interest failed?
16
    Why are you declaring it again? Well--
17
              COMMISSIONER HICKINBOTTOM: I mean, I understand the
18
    point, Honourable Fraser.
19
              MR RAWAT: Commissioner, I have reached the end of my
2.0
    questions.
21
              COMMISSIONER HICKINBOTTOM:
2.2
              MR RAWAT: Can I conclude, firstly, by thanking
23
    Honourable Fraser for returning to give further evidence on this
24
    aspect of the Commission's investigation; but secondly, and
25
    finally, thank him for the way in which he has given his
```

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1
    evidence today.
 2
              COMMISSIONER HICKINBOTTOM: Yes, thank you, Honourable
 3
    Fraser.
             It's been very helpful, as it was last time.
 4
    you.
 5
              THE WITNESS: You're welcome.
 6
               (Witness steps down.)
 7
              COMMISSIONER HICKINBOTTOM: All right. The next
    witness, Mr Rawat--
8
 9
              MR RAWAT:
                         Is at 3:00.
10
              COMMISSIONER HICKINBOTTOM:
                                          Thank you very much.
11
              MR RAWAT:
                         Thank you.
12
               (Pause.)
1.3
              COMMISSIONER HICKINBOTTOM: Yes, Honourable Fraser.
14
              THE WITNESS: Commissioner, under your--the invitation
15
    that I got to be here today--
16
              COMMISSIONER HICKINBOTTOM:
                                           Yes.
17
              THE WITNESS: --under your section--consider it
18
    necessary, consider -- if you consider it necessary, this section
19
    would be under for witnesses, initially title--the Commissioner
2.0
    notes that you consider -- okay, let me find the other one.
21
              Yes. Commissioner, you said to me that--you consider
2.2
    that it is necessary for the Commissioner to call a witness or
23
    otherwise obtain written evidence from them in relation to the
24
    potential criticisms, then you should identify those individuals
25
    in your written response and provide their contact details.
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1
    each individual, you should also provide details of what
 2
    relevant evidence you consider, then, they would be able to give
 3
    to the Commissioner.
              It says here, if you consider that it is necessary for
 4
 5
    the Commissioner to call any witness--
 6
              COMMISSIONER HICKINBOTTOM:
 7
              If you consider it necessary, you should let me know.
 8
              THE WITNESS:
                             Okay.
 9
              COMMISSIONER HICKINBOTTOM:
                                          Who is actually called
10
    depends on who I think is necessary.
11
              THE WITNESS:
                            Okay.
12
              Well, I did. I did submitted--I did submit my
1.3
    response to that, requesting that a witness be called, and the
14
    response that I got was not a response, but in your request for
15
    additional information, one paragraph states that the
16
    Commissioner notes that you consider he might wish to call
17
    Honourable Julian Willock as a witness in relation to the
18
    matter.
             The Commissioner will consider whether it is necessary
19
    to do so once you have provided your evidence to the COI on
2.0
    Thursday.
21
              COMMISSIONER HICKINBOTTOM: Yes. And I will.
2.2
              I mean Mr Rawat may be able to help, but Mr. Willock
23
    was your Permanent Secretary in 2010 for about three or four
24
    months, I think.
25
              THE WITNESS: More than that.
```

```
1
              COMMISSIONER HICKINBOTTOM: And before you were
 2
    suspended.
 3
              Mr Rawat, do you have the dates?
 4
              (Overlapping speakers.)
              THE WITNESS: Six months.
 5
 6
              MR RAWAT: 22nd March 2010 was when Mr. Willock was
    appointed Permanent Secretary, 28th of July 2010 was when he
 7
 8
    went on paid leave.
 9
              COMMISSIONER HICKINBOTTOM: So, it was four months.
10
              THE WITNESS: No, that's Permanent Secretary.
11
    about the period before that appointment?
12
              MR RAWAT: Before that, he was the Director of the
1.3
    auto and sewage department.
14
              THE WITNESS: No, no, no, no. Didn't he take
15
    office in January 2010?
16
              COMMISSIONER HICKINBOTTOM: No.
                                                I mean, to be fair to
17
    you, Honourable Fraser, you had a lot--you had a number of
18
    Permanent Secretaries and Acting Permanent Secretaries. I think
19
    over the time four Permanent Secretaries, with an Acting
2.0
    Permanent Secretary between '08 or '09, but he was your
21
    Permanent Secretary for four months before he was suspended, and
2.2
    that was a period in sort of the spring to July of 2010,
23
    whereas -- and again I will think about this, but on the basis of
24
    your evidence, the focus of the expenditure was really later
25
    than that.
```

THE WITNESS: Yeah, but the whole idea is the issue of involvement and me not being--you're trying to say that I'm the one who excluded them, and I'm saying to you that that is not a history of me and the project. The Permanent Secretaries were involved.

## BY MR RAWAT:

1.3

2.0

2.2

- Q. But I think the point--the criticism, the potential criticism, that was put to you, Honourable Fraser, about excluding a Permanent Secretary as an Accounting Officer arises out of the Petty Contracts of December 2010 because that was where the spending in 2011 occurred because the point that's made is that--and this is made in the Auditor General's Report--is that notwithstanding that exclusion, staff still went on and paid out monies. And given that it relates to December 2010 into 2011, those are not matters which appear would have crossed at the same time that Mr. Willock was Permanent Secretary.
- A. It's not the fact that whether he was the Permanent Secretary at that time or he wasn't, the fact is the pattern of dealing with Permanent Secretaries on the project does not fit the description of what I see here in the Auditor General's Report. The pattern is different. The Permanent Secretaries did run the project.
- Q. But, I mean, the position we've reached, which the Commissioner will have to consider, is that the potential

criticism arises from the Auditor General's Report, that has been put to you, and you have responded.

- A. It says from 2007 to 2011.
- Q. Well, it's criticism 2--
- A. They have been excluded.
- Q. --is 2010 to January 2011.

  Criticism 4, yes, you're right, it covers a period.
  - A. Mm-hum.

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Q. But the point that you take it back to was about the exclusion of Permanent Secretaries, and the point the Commissioner will have to consider is whether Mr. Willock assist with those issues, given the short period of time in which he was in post.

COMMISSIONER HICKINBOTTOM: Or, indeed, any of the Permanent Secretaries because other Permanent Secretaries were in post for longer and at more pertinent times; and if that's right, then if it's right—and I'm not saying one way or the other but I will think about it—if that's right, I may want to hear from a Permanent Secretary, but it may not be him. And if I do think that's necessary, then the first step would be, of course, to ask for a statement from them. But I will certainly bear those in mind once we have your Transcript, and I'll consider it, but at the moment that doesn't seem to me to be a key witness.

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1
    the May date, it doesn't seem--doesn't seem to be correct
    because I thought he was there from in January all year.
 2
 3
    spent more time in the Ministry. It could be that he was just
 4
    Acting before he got his appointment.
              COMMISSIONER HICKINBOTTOM: Well, two things,
 5
 6
    Honourable Fraser. First, we can certainly check that, and we--
 7
              THE WITNESS:
                            Yeah.
              COMMISSIONER HICKINBOTTOM: -- and we can check the
 8
 9
    source of the May date, and also whether he was Acting before
10
    that date, but even that would not detract from the point that
11
    the focus of this, as Mr Rawat said, is later when the Petty
12
    Contracts were issued, which was certainly after his time.
1.3
              But I'll take the matter away, and if it's necessary
14
    to call any of your Permanent Secretaries to give evidence, then
15
    I will contact them and get evidence from them.
16
              THE WITNESS: After the Petty Contracts were issued,
17
    payments were made; right? And those payments were made on the
18
    evidence that the projects were completed satisfactorily,
19
    satisfactorily. Whether that evidence can be found is a
2.0
    different story. They had to pay them -- they had to make those
21
    payments based on something.
2.2
              MR ROWE:
                        Exactly.
23
              COMMISSIONER HICKINBOTTOM: I understand that point.
24
              THE WITNESS: Systems Engineers were hired to produce
25
    the reports, and they must have made the payments.
```

1 happened to those documents after--you know, not a single soul 2 that worked on that project that I recall stayed on in those 3 capacities after the Government changed. 4 COMMISSIONER HICKINBOTTOM: I understood all those points because you spoke at--you spoke about the change of 5 6 government to 2011, when you gave evidence last time. 7 THE WITNESS: Right. COMMISSIONER HICKINBOTTOM: But this witness will not 8 9 help on any of those matters because he definitely was not there 10 then. 11 THE WITNESS: So, you're not concerned about a 12 And I spoke to you regarding the fact that the 1.3 transition between Permanent Secretaries would have caused this 14 whole issue of management to get lost because there was no 15 transition. 16 COMMISSIONER HICKINBOTTOM: But if there is a pattern, 17 then the better witness to call would be the Permanent Secretary 18 who was in place at the relevant time. 19 THE WITNESS: No. 2.0 COMMISSIONER HICKINBOTTOM: Not a Permanent Secretary 21 who was there at an irrelevant time. 2.2 THE WITNESS: You have to start when the project 23 started. The project started. We received a proposal that took place in 2008, late 2008. Contracts were signed to execute the 24 25 proposal in early 2009.

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COMMISSIONER HICKINBOTTOM: But that--but if that's
 1
 2
    right--if that's right--you're suggesting that I call at least
 3
    four Permanent Secretaries.
 4
              THE WITNESS: I'm not suggesting you call four
 5
    Permanent Secretaries. You need to ascertain where this
 6
    information came from. This information says "Ministry staff".
    I don't know who the Ministry staff is that says that I liaise
 7
 8
    with contractors, I liaise--well, how would they know that I am
 9
    liaising with the contractors? How would some Ministry staff
10
    know who I'm liaising with? It sounds to me like it's gossip.
11
              COMMISSIONER HICKINBOTTOM: But you've made that
12
    point.
            That's a separate point.
1.3
              THE WITNESS: Okay.
14
              COMMISSIONER HICKINBOTTOM: But you've made it.
15
              Anything else, Mr Rawat?
16
              MR RAWAT: No.
                              Thank you, Commissioner.
17
              COMMISSIONER HICKINBOTTOM: Good.
                                                  Thank you.
18
              And thank you again, Honourable Fraser.
19
               (Recess.)
```

| 1  | Session 3   |
|----|---|
| 2  | COMMISSIONER HICKINBOTTOM: Good afternoon, Premier.             |
| 3  | THE WITNESS: Good afternoon.                                    |
| 4  | COMMISSIONER HICKINBOTTOM: Are you ready to start,              |
| 5  | Premier?  |
| 6  | THE WITNESS: Yes, I was ready. I thank you. The                 |
| 7  | Holy Spirit have thy way today. Thank you for being here and    |
| 8  | also all being safe and that your will be done today in Jesus'  |
| 9  | name for this Territory and our lives, Amen.                    |
| 10 | I'm ready.  |
| 11 | COMMISSIONER HICKINBOTTOM: Thank you, Premier.                  |
| 12 | Thank you, Mr Rawat.  |
| 13 | MR RAWAT: Thank you, Commissioner.                              |
| 14 | Before we continue with the Honourable Premier's                |
| 15 | evidence, can I just introduce the representation for this      |
| 16 | afternoon's session. Present in the hearing room is Mr Hussein  |
| 17 | Haeri, here on behalf of the Attorney General and the elected   |
| 18 | Ministers. He's joined by Ms Lauren Peaty, who is present       |
| 19 | remotely. A number of Members of the House of Assembly are      |
| 20 | represented by Mr Richard Rowe, who also joins remotely.        |
| 21 | BY MR RAWAT:  |
| 22 | Q. Premier, thank you for returning. I know you had a           |
| 23 | busy morning and we are grateful that you've made the time this |
| 24 | afternoon for the Commission.                                   |
| 25 | Commissioner, before I continue with my questions, can          |

1 I just recap where we've reached? 2 COMMISSIONER HICKINBOTTOM: Yes. 3 MR RAWAT: We were going through two written responses 4 with the Premier on Wednesday, and that was a written response prepared on behalf of Cabinet and a written response prepared on 5 6 behalf of the Premier. 7 COMMISSIONER HICKINBOTTOM: Yes. 8 MR RAWAT: The potential criticisms that remain in 9 relation to Cabinet also appear in the written response from the 10 Premier, and the responses to those criticisms are essentially 11 the same, and so I would not propose to revisit the Cabinet 12 letter on those issues. 1.3 There are just two exceptions to point out and that is 14 if you turn to the Cabinet written response at page 22. 15 COMMISSIONER HICKINBOTTOM: 16 MR RAWAT: You will see, Commissioner, there is a set 17 of potential criticisms relating to the Social Security Board. 18 Those were matters that we dealt with with Honourable Wheatley 19 when he came, so again I won't revisit them with the Premier. 2.0 The only matter to draw to your attention is the 21 response to criticism 1 on page 22 where there is reference to 2.2 the Attorney General's earlier response, but the Premier on the 23 last occasion gave us the context for that. 24 COMMISSIONER HICKINBOTTOM: Yes. 25 The second exception arises at paragraph 24 MR RAWAT:

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1
    of the same letter, and that is in relation to Health Services
 2
    Authority Board. We went through those criticisms with The
 3
    Honourable Malone, and so I won't go through them with the
 4
    Premier, but again, if I draw your attention to page 29,
    Commissioner, you will see there that is a difference from the
 5
 6
    written response provided by Honourable Malone as referenced to
 7
    the Attorney General's earlier response. Again, we have the
 8
    Premier's evidence on that and why it appears in the Cabinet
 9
    letter.
10
              COMMISSIONER HICKINBOTTOM:
                                           Yes.
11
              MR RAWAT: From Wednesday.
12
              BY MR RAWAT:
1.3
              Premier, can I turn to your letter, please, and if I
         Q.
14
    ask you to turn up page 16.
15
              The criticism there is in relation to the BVI Ports
16
    Authority. Hopefully you got a page headed "BVI Ports
17
    Authority."
18
         Α.
              Yes, sir, I do.
```

Q. And as a criticism, it mirrors the one that we went through in relation to the BVI Tourist Board because the decision to revoke the membership of the—the entire membership of the BVI Ports Authority save for ex officio Members, with immediate effect, was done at the same time as the BVI Tourist Board, but let's just look quickly at the law in relation to the Ports Authority. If you could take up your Part 2 bundle,

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please, Premier, and turn to page 1285. You should have the BVI
Ports Authority Act 1990.

MR RAWAT: Commissioner, this statute is part of the exhibits to Dr Carolyn O'Neal-Morton's Second Affidavit. What isn't exhibited is an amending act that was promulgated in 2017 which has the effect of changing references in this statute to Governor in counsel to Cabinet and references to the Legislative Council become references to the House of Assembly. You will see that amending statute of 2017 in the Law and Constitution bundle Volume 2, 586.

COMMISSIONER HICKINBOTTOM: And for our purposes, is that all that Act does?

MR RAWAT: Yes.

COMMISSIONER HICKINBOTTOM: Thank you.

BY MR RAWAT:

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Q. Premier, if I could just ask you to turn to page 1293, please. You will see that section 3(1) establishes the British Virgin Islands Ports Authority, which by section 3(2) will be a Body corporate. Second 3(3) then refers to the provisions of the First Schedule, which will have effect with respect to the Constitution authority. We will look at the Third Schedule—the First Schedule in a moment, but what we see is that section 4 on that page sets out the functions of the Ports Authority, and section 5 which starts at the very bottom of the page, sets out the powers of the Authority.

If you turn to page 1341, please, Premier. 1314, please, Premier. And this tell us the Constitution of the Ports Authority. So, firstly, there is to be a Chairman appointed by Cabinet on the recommendation of the Minister, so obviously the Minister in question is yourself because this came under your Ministry.

1.3

2.0

2.2

Secondly, we see that it will comprise not more than six Members appointed again or six Members who shall not be Public Officers, and such Members shall be appointed by Cabinet having taken into account the desirability of such interests as are affected by the authority's activities being represented. And then the remaining membership there is ex officio Members.

We see that at the bottom at 2 there is a provision, which one can also find in the BVI Tourist Board Ordinance and other Ordinances, but the Chairman or any appointed Member of the Authority may resign his office by notice in writing addressed to the Cabinet and may be removed from office by the Cabinet in his discretion at any time.

Paragraph 3 of that Schedule at page 1342 establishes that an appointed Member other than a Chairman or an ex officio Member can hold office for a period--such period not exceeding three years as may be specified by the notice appointing him, and then can become eligible for reappointment. What's said is that, in the case of appointed Members, the Cabinet shall specify such periods of appointment so that the periods of

appointment of not more than one-third of the Members shall expire in any one year.

1.3

2.0

2.2

3(2) establishes that the Chairman can hold office as Chairman for a period of three years.

And then at subparagraph (3), we have that the Authority elects from among its appointed Members a Deputy Chair who holds Office of Deputy Chair for a period of one year.

So, if we look at back--there is no express provision in relation to the circumstances in which the Cabinet can remove a Member of this Board, but what is said is that it is at the Cabinet's discretion at any time to remove a Member.

So, if we go now back to the criticism letter and go to your written response, and if I may, and hopefully making sure that we're fair to you, Premier, I'm going to summarise this, and the reason I'm going to do that is because it's the same terms as the BVI Tourist Board, and we went through that in some detail.

But in effect, what's said is that that decision to revoke the entire membership of the BVI Ports Authority in relation to it that it appears that the reasons given were insufficient, and there was insufficient regard to the application of the First Schedule of the Ports Authority and the advice of the Attorney General in relation to its application, and the revocation failed to adequately provide for independent expertise and oversight. Then the policy of revoking membership

of Statutory Boards with every new administration fails to adequately provide for independent expertise and oversight of such Boards. And finally the decision to replace all of the Members of the Board failed adequately to take into account legal advice indicating that the policy of replacing the membership of Statutory Boards with every new administration may be unconstitutional.

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Now, your response is as follows: Reference is made to earlier responses on these matters. The policy was lawful and within the legitimate scope of the political Government to decide. First Schedule was not relevant to the revocation, and as far as the Premier is aware, the Attorney General did not advise it was. The Attorney General certainly did not advise the Cabinet that there was no respectable argument that its policy was a lawful basis for the Cabinet's decision or even that in his opinion the decision was likely to be held unlawful.

Now, we need, Premier, to put that response now in the context of evidence that you've given, and hopefully we won't need to go over it, but the evidence that you've given on Wednesday comes to this, does it not? This decision made at the same time as the BVI Tourist Board revocation was on the same basis, wasn't it? Applying the policy that you've explained to the Commissioner?

A. Applying the same condition, yes, in that if the Attorney General, as I said on--earlier this week, the legal

opinion that guides Ministers never said specifically that it was unlawful. So, it would follow suit as what I said earlier.

COMMISSIONER HICKINBOTTOM: Yes.

## BY MR RAWAT:

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- Q. Leave aside what--and you went into this in some detail about the discussions that you had with the Attorney General, and you have given evidence on that--what you say on page 17 is the policy was lawful, and within the legitimate scope of the political Government to decide, so leave aside what the Attorney General at the time did or did not do. Why in itself do you say that policy, which we went through--do you remember we went through the three aspects of it--why do you say it's lawful and within the legitimate scope of the political Government to decide?
- A. Commissioner, with due respect, I cannot leave aside the Attorney General because the Attorney General is the litmus test for any government to decide if they're moving lawful or unlawful so that they can register the risk that Government is about to take and make them aware of the level of the risk that they're taking and try to see gather not from taking it because this was done in the public's interest of trying to re-energise or re-innovate--invigorate the Board. So, it is difficult for me at any time to put aside the Attorney General's comments.

And Commissioner, if I may, I need to state clearly that the processes that's involved in getting a Cabinet Paper is

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    one in which you cannot divorce the paper nor your decisions
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    from the Attorney General's because it goes through a process.
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    The Minister is the conduit at the end of the day that guides
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    the paper into the Cabinet, but there is a lot of processes that
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    it goes through.
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              So, when the Minister gets it to ExcoTrack, and
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    there's a button that says "published"--"publish", not
    "published"--but when he pressed it, he pressed it as published,
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    he or she pressed it and it says "publish," it is then saying
    that it has passed through all the parameters that it had to
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    pass through, and whatever needs to be flagged whether by
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    Financial Secretary or the relevant Ministers or the Attorney
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    General has been flagged.
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              So, on that foundation is which you move forward to go
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    to Cabinet. And again the Attorney General's comments were one
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    that says that it was unlawful.
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              COMMISSIONER HICKINBOTTOM: But that wasn't Mr Rawat's
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    question.
               There is a difference between the Attorney General
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    not saying positively this is unlawful, and your statement which
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    says the policy was lawful.
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              THE WITNESS: Right, because Commissioner--
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              COMMISSIONER HICKINBOTTOM: No, no, that's a statement
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    of fact.
              THE WITNESS: I state that it is lawful because the
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    Attorney General did not state it was unlawful.
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1 So, as far as we were concerned in the Cabinet, we did 2 not do anything unlawful because we would have been told by the 3 Attorney General that was unlawful. So, if we did it, that 4 means it was lawful because it was either lawful or not. COMMISSIONER HICKINBOTTOM: Well, I understand what 5 6 you said about the Attorney General, but there is a difference 7 between you saying the Attorney General did not tell us it was unlawful, because that was the Attorney General's view, and a 8 9 positive assertion, which you make here, that the policy was 10 lawful. 11 THE WITNESS: Right, because for me to say anything 12 else would be saying that I did something unlawful, and we did 1.3 not do something unlawful because the advice from the Attorney 14 General never confirmed that it was unlawful. 15 So, again, we have decisions to make. So, if we get 16 the advice and the advice doesn't say unequivocally that it is 17 unlawful, then at that time the Attorney General can stop us and 18 say in Cabinet it is unlawful, so guide your actions 19 accordingly, but that was never said. 2.0 So, when we made the decisions, it was under the 21 auspices that it is lawful. 2.2 COMMISSIONER HICKINBOTTOM: But you thought it was 23 lawful. 24 THE WITNESS: But what evidence is there, 25 Commissioner, with due respect, to be sure that it isn't.

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    have to go by the Attorney General. Even now we're guided by
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    the Attorney General. And your lawyer, as I said before, I
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    didn't--business or what--is hired to guide you.
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              COMMISSIONER HICKINBOTTOM: So--I'm sorry, Mr Rawat,
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    but when you say the policy was lawful within the legitimate
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    scope of the political Government to decide--
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              THE WITNESS:
                             Right.
              COMMISSIONER HICKINBOTTOM: --do you mean that the
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    Attorney General did not positively tell you that it was
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    unlawful.
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              THE WITNESS: Exactly. He did not tell us it was
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    unlawful.
              COMMISSIONER HICKINBOTTOM:
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                                          Right.
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              Yes?
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              BY MR RAWAT:
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              And when you say, Premier, that the Attorney General
         Q.
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    certainly did not advise the Cabinet that there was no
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    respectable argument, leaving aside the Attorney General, you're
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    saying the Attorney General -- and you're saying it's a matter of
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    fact that the Attorney General did not do this -- what is the
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    respectable argument that the policy was a lawful basis for the
    Cabinet's decision?
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              Well, Commissioner, I would be more along the line of
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    what is the basis that it is unlawful, and there was none
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    because we, with great respect, I must state that a Minister in
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1 any government, present or past, Schedule is so busy. these--when you put these through the systems of the Public 2 3 Service, and you get the paper to move forward and you look and 4 you read every aspect of what is done inside of the paper from 5 the financial implications to the financial comments to the 6 legal comments to other Ministries, probably Permanent 7 Secretaries, and you see nothing there to say that it is unequivocally lawful or unlawful -- in this case he didn't say it 8 9 was unlawful--well then, you as Minister move ahead, and under 10 the basis that it is. 11 Because if a risk is taken, which you do in Cabinet 12 every day for every Minister everywhere in the world, the only 1.3 person that's going to defend you is the same Attorney General, 14 so you would expect any Attorney General to reduce their volume 15 of work from up front by telling you this is unlawful, this is 16 That's the only clear indication that we can get. 17 then if the Government even makes a decision and decides to 18 implement it to carry it out, you have taken on the risk on your 19 own. 2.0 COMMISSIONER HICKINBOTTOM: So, you aren't here making 21 a positive assertion that there was a respectable argument, but 2.2 merely, as you say, to be fair to you, Premier, that the 23 Attorney General simply did not happen to advise that there was

Didn't advise any that it was unlawful.

no reasonable respectable argument?

THE WITNESS:

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COMMISSIONER HICKINBOTTOM: Okay.

BY MR RAWAT:

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Ο. If we move on then, Premier, to criticism 2 which is Now, this is where we've moved on in time. now in May 2019, and there is a process by which Members--and we have spoken already about one of those, Mr Isaac, in the context of him then being able to sit on the Airports Authority Board, but respective Members of the Port Authority Board are contacted and informed that they have been nominated for membership on the Board. And what's then set out is again the same potential criticisms that you've seen already, Premier, which is broken down that the process adopted is not the most--didn't identify and select the most suitable and qualified candidates, and secondly that, in relation to by reference to the Cabinet Handbook, no conflict checks were carried out in the procedures in paragraph 6.8 of the Handbook were not followed, and the response that is given is reference is made to the earlier responses on this matter. So, I think we discussed this at some length on Wednesday, and that is the informal process that you outlined for the Commissioner.

Could I just, though, just try and look at this in a little more detail as an example of the process, please. Would you pick up your Part 3 bundle. Thank you. If you turn up page 3064.

This is an e-mail into which you are copied on the 6th

1 of May 2019 from your then Permanent Secretary Elvia 2 Smith-Maduro. And it is addressed to Mr Nathaniel Isaac, and it 3 "The Honourable Premier has nominated you to be a Member 4 of the BVI Ports Authority Board." He continues, "the function of the Board is to set 5 6 policy direction for the effective functioning and management of 7 the daily operations and maintenance of all port and harbour services and facilities specified in Schedule 2 of The Ports 8 9 Authority Act." A copy of the Act is attached for your 10 information. 11 Other persons invited to serve as Members include the 12 following persons: Mrs Patsy Lake, Mr Keith Flax, Ms Roxane 1.3 Sylvester, Mr Egar Wattley, Ms Tamarie Wheatley-Hodge, and 14 Mr Damien Lettsome. 15 And it concludes: "Please indicate your acceptance of 16 this invitation to serve as Chairman of the BVI Ports Authority 17 Board, and provide us with a copy of your résumé so that we can 18 complete the approval process. 19 "I look forward to receiving your acceptance shortly." 2.0 So, that's on the 6th of May. If we look at the top, 21 Premier, you will see that there is a date of the 8th of May 2.2 where Mr Isaac replies, and confirms that he will be delivering 23 the requested document to the Premier's Office and into the care 24 of, in fact, your private secretary.

If we turn to 3080, Premier. On the same day--in

fact, a little bit earlier in time, Mrs Smith-Maduro, your

Permanent Secretary, has e-mailed Ms Patsy Lake in exactly the

same term, the only difference being, of course, that when she

lists the Members, she inserts Mr Isaac's name and also this

invitation to Mrs Lake is become a Member of the Board. But we

see at the top Mrs Lake responds on the 7th of May and says "I

will send my CV shortly."

Still, we are on the 6th of May. If you go to 3058, please.

This is now the Cabinet Paper headed "Appointment of new Board Members to the BVI Ports Authority Board," dated the 6th of May 2019 from your office. It's memo number 154/2019, and it's being prepared by Mrs Smith-Maduro.

We're pausing there, and again, Premier, correct me if I've misunderstood this, but this is ExcoTrack, so what we can say is that on the 6th of May, Mrs Smith-Maduro puts the paper on to ExcoTrack; is that right, Premier?

- A. On the 6th of May?
- 19 Q. Yes.

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- 20 A. Yes.
  - Q. And then, as we've seen, if we look at this, you see at paragraph 2 of 3058, there's reference as follows: "This Administration's desire to reshuffle the composition of each Board to include youth representation of the Boards. As such, the membership of the current Board was revoked in keeping with

the Administration's policy for inclusions and the new policy regarding appointment of Board membership not extending beyond the sitting of the Government's tenure. Due to the critical role the Board plays for setting the policy direction for the operations of the Port Authority, it is important the appointment of new Board Members be approved as a matter of urgency. The Ports is scheduled for an audit by the international regulatory authority in November 2019 and will undergo a pre-audit in August. It is therefore critically important for the Board to be reinstated to provide oversight of the daily operations of the Ports and so that the Audit results in a favorable outcome for the facility.

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"Cabinet is, therefore, asked to approve the appointment of the following persons to serve as Board Members of the Ports Authority for a period of three years."

And we then list the membership: Nathaniel Isaac as Chairman, Keith Flax, Roxane Sylvester, Egar Wattley, Patsy Lake, Tamarie Wheatley-Hodge, Damien Lettsome and then three ex officio Members.

What's said is all the nominees have been contacted and invited to serve, all have responded agreeing to serve, résumés have been submitted for Mr Isaac, Ms Sylvester, Mr Wattley, Mrs. Wheatley-Hodge, Mr Lettsome, and Mr Flax and those are attached to the paper. And it notes that Mrs Lakes has accepted serving on the Board but indicated she will provide her

résumé shortly.

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You then have, once we get on to--and we will come back to this in more detail, but once it's on ExcoTrack, that's when other departments can input to onto ExcoTrack.

- A. Not necessarily.
- Q. Well, let me pause there.

So, the reason I'm recapping this is the evidence that's been given by others, and I thought it would be evidence that we canvass with you on Wednesday, but cross-Ministry consultation, if it's necessary, and in memos we're looking at, it's not necessary. That's a point when another Ministry can input. But for the purposes that we're looking at, the two key things to bear in mind are, firstly, that, under financial implications, you will have input from the Ministry of Finance, and then under legal implications it's the Attorney General's Chambers.

- A. Yes.
- Q. So, that's where we put in.

And then if we look at 3062, Premier, it's dated the 14th of May, so is that the date at which the Minister who is going to take the paper to Cabinet presses "publish"?

- A. Yes.
- Q. Right.

So, let's continue with our chronology because we've got the paper now on ExcoTrack. If you go to 3080, if we go

- back to 3080, and we've got then on the 7th of May that Mrs Lake
  accepts and says she will send her résumé. If you go to 3070,
  you've got on that day that another letter--forgive me, from
  Ms Smith-Maduro, this time to Roxane Sylvester on 7th of May,
  inviting her in the same terms as we've seen to join the Board
  and asking for a copy of the résumé. And the following day
  Mr Sylvester responds, sending her résumé and thanking you for
  - If you go to 3076, we see there on the 9th of
    May 2019, Mr Flax responds. We don't have the initial e-mail to
    him, but I think we can assume it's in the same terms as
    Ms Elvia Smith-Maduro had sent to others, but he attaches his
    résumé, and again thanks you for the offer of membership of the
    Board, and that's him acknowledging that he will do that.

Now, if you go now to--

nominating her to be part of the Board.

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- A. Just, if I may, Commissioner, important to state, though, that you did say but he said thank you for the Premier's offer of membership on the BVI Ports Authority, and he did state in his letter "I just found this letter, the delay of which was compounded by my absence from the Territory." So just noting that clearly some kind of letter would have had to be written to him for him to have said that.
- Q. Yes. I'm not suggesting that Mr Flax did not get a letter.
- A. No, no, I didn't say that. I'm just pointing out.

- Q. What I'm going to suggest is he got a letter in exactly the same term as we've seen sent to Ms. Lake, Mr Isaac, and Mr Sylvester.
  - A. Right. Right.

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If we go now to 3063. Because under the Cabinet memo Q. under legal implications it simple says the Attorney General's comments are attached at Appendix H, and that's what we find at 3063, and what it says is "I refer to the Cabinet Paper dated 6th of May in regards to the captioned subject. I have reviewed the Cabinet Paper with respect to the appointment of new Members of the Board of the BVI Ports Authority Board. I note that it is a requirement under the First Schedule to the BVI Ports Authority Act that six Members of the Board should not be Public Officers. There is a further requirement that in appointing the Members of the Board, Cabinet should take into account 'the desirability of such interests that are affected by the authority's activities being represented.'"

The Attorney General continues: "My understanding of the words quoted above is that Cabinet, in appointing Board Members should consider the competence and capability of potential Members against the backdrop of the objectives of the British Virgin Islands Ports Authority and in particular its functions under section 4 of the Act. The paper does not indicate in the background how the qualifications of the proposed Members have a bearing on the objectives of the Board.

My view is that it is necessary for the paper to do so."

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It continues: "I note that the Cabinet Paper has put forward 'youth presentation' as a basis for the proposed composition of the Board. This is, however, not required under the First Schedule. It would seem to me from decision-making and administrative law context, having regard to the First Schedule, an irrelevant consideration."

If we then take ourselves to 2794, please. Now we saw from the Cabinet memo that the date on which you pressed "publish" for ExcoTrack purposes was the 14th of May. The following day, as we see from this page, there is a Cabinet meeting on the 15th of May chaired by the Governor, you are present and other Ministers.

If you go, please, Premier, at 2800, that's where we have the memorandum appearing on the Minutes, and under "deliberations" you presented the paper, and then it continues as follows: "Regarding the captioned paper, the AG referenced his comments at Appendix H stating that in appointing Board Members, the Cabinet should consider that competencies and capabilities against the objectives of the British Virgin Islands Ports Authority and in particular its functions under section 4 of the Act. He mentioned that there was no reference of the skill set of the nominees in the Cabinet Paper. The Chairman also asked about the skill set of the proposed Board membership. The Premier responded that all proposed Members,

with the exception of one, manage and operate related businesses. The Chairman said it was important that Board Members possess the skill set and knowledge relevant to international security, maritime skills, and other related areas to ensure the required response to any threat of shutdown of the Territory's ports or other factors. He added that the related skill sets are justifiable reasons to be a Member on a respective Board. The Premier stated that he was confident in the ability and skills of the proposed membership to be appointed to the BVI Ports Authority."

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And then what followed is that Cabinet approved the appointments of all the people that we've named, and then at 2803 we see that there was a decision to have an expedited extract, which I think we've heard evidence of. The expedited extract gets issued before the Minutes are finalised.

The first point that arises from this is that none of the e-mails—and these are pretty much the only e-mails we've got emanating from your office offering—none of them show, do they, these individuals being asked about conflicts of interest?

A. Again, from the evidence a few days ago, you would make sure while they're speaking that that is how we do it. As I stated, some of the requests that I saw come in for proposed criticism, with due respect, are areas that we are evolving towards. But the informal process is one which we try to make sure that these things are done because it was never written for

the 71-year history of the Territory as one of the areas that you would make sure that you will write and state.

So, most persons in the Territory know each other, and while we continue evolving in terms of the number of population, we have to move how we're moving now and improve in certain areas or further improve in certain areas, the criteria as stated, you would know that they were no conflicts of interest, none of them are Public Officers. That's known. The other areas that were known, offhand, those are things that would have been known. To have them written? Yes. But having known that these things would not be an issue, the answer also was yes because you know who are Public Officers, you know certain things, so the more formal process is where we're moving towards to make sure as you're writing.

But it was clearly--clearly, clearly--from the officers' research and also from all knowledge in the Cabinet, those of us who knew them knew that they weren't violating those areas.

- Q. Just simplifying it a little, Premier, except what you said about the changes that are going to be made, we're now looking at May 2019. That's what we're focusing on. My--the evidence which I summarised for you on Wednesday about the informal process and which you agreed--
  - A. Um-hmm.

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Q. --is that what is asked of a nominee is firstly, are

they willing to serve because if they say "no", they won't make it to the Cabinet Paper.

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Secondly, can you give us a CV or a résumé.

And thirdly, do you, nominee, consider that there is any conflict of interest. So, conflict of interest has two aspects, it seems. It's very unclear on the evidence. One is asking the person themselves, do you see a conflict of interest? And secondly, internally considering conflicts of interest.

My question is simply this: If you look at 3080, for example, nominee, in this case it's Mrs Lake, is asked, will you accept the invitation to serve, is asked, can you have a résumé, it simply not asked, even that question, do you think that there is any conflict that arises.

Now, this is about the informal process because it shows that even the informal process doesn't work properly.

A. Well, that's your view, and I respect it, but I would state very clearly that the informal process takes into account, Commissioner, that when you write and ask those two, that in the CV, when it comes forward, if any other questions come up that they would ask.

And also, if that is not captured by the Cabinet and any conflict arise, there's still laws in place for you to have those persons removed. So, yes, more of the formal writing has to come, and that's what we're working on now, and it has to be taken in consideration that we are working on it because the

dates that have been spoken about are just a couple of weeks after we were elected, and we're now two years and a little bit into the Administration.

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So, if we did not evolve towards improving systems and I was here sitting, I would have stated that the criticisms could have been levied in a different way, but in any profession, as you get more into the profession with experience, even some of your incoming policies will shift because you recognise that it has to be amenable to the current situation.

So, those are some things that would have been taken into consideration in the letter, although, it didn't specifically say that. When the CV comes back, persons would have been able to see and state, well, all right, from this we will deduce this because of our informal list in the community.

If you look at me, Commissioner, through the lens of this truly big country like the UK, you don't know who is applying, you don't know the person if you see them in the supermarket. Here, the culture is different, so you would know most of the times where the conflicts would be, or you will ask them what about this. I know that you're involved in this.

So, those informal processes are still worked very well over the 71 years' history of the Territory. That's the point I'm trying to make all the time.

COMMISSIONER HICKINBOTTOM: But Mr Rawat's question was very small. And that was that the evidence is that, in the

1 informal process, it's informal because nothing's recorded and 2 it's entirely internal. THE WITNESS: 3 Um-hmm. COMMISSIONER HICKINBOTTOM: But in the informal 4 5 process, the candidate is, amongst other things, asked whether 6 they have any conflicts of interest. What your evidence is now 7 that that's not right, in these cases they weren't asked, but 8 you say somebody who would be looking at it internally, 9 including the Minister and possibly the Cabinet, would probably 10 know whether there was a conflict by virtue of knowing them and 11 looking at their CV. 12 THE WITNESS: That's what the informal process has 1.3 been doing for the last 71 years. 14 COMMISSIONER HICKINBOTTOM: But that not the evidence. 15 The evidence is that they are asked, and I think your evidence 16 is no, they're not asked or not necessarily asked. 17 THE WITNESS: Not documented, but when the officers go 18 to them, those are some of the questions that they know they 19 have to pose to them because they are the ones who are going to 2.0 communicate with them either by e-mail or by phone. 21 COMMISSIONER HICKINBOTTOM: But these e-mails are the communication. 2.2 23 THE WITNESS: Well--24 COMMISSIONER HICKINBOTTOM: This e-mail of the 6th of

May on page 3080 is the communication?

THE WITNESS: And I do agree it's a communication in terms of the e-mail, but remember also there will be further communication with the officers and the persons that may not always be captured in the e-mail.

Yes, and moving forward, it will be best to capture them given what we have learned. We have learned a lot over the two years, and even some listening to certain things with the COI, but that doesn't mean that it was not discussed. It just wasn't captured in the e-mail.

COMMISSIONER HICKINBOTTOM: Okay. Thank you.

## BY MR RAWAT:

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Q. Premier, and this informal process you have spoken about 71 years several times, so this informal process that you're talking about has had 71 years to germinate, so it's not—it's not a new process.

And the point about it is that there is absolutely no evidence—there is no note of a phone record; and when we look at the memorandum that we were looking at—there is no reference to conflicts of interest. There is no evidence across any of the Boards that we've been looking at under your umbrella pointing to any others of nominees being asked these questions, the questions that, you know, your own Permanent Secretaries themselves and your own Ministers say are asked. There's not one shred of evidence at all, and this—the reason this e-mail is important is because that is the opportunity. You're raising

everything else, but that is the opportunity to raise conflicts of interest, and it's not done.

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A. Well, Mr Rawat, I would state that I don't think our 71-year history plus with the Legislative Council lightly. We were left here to develop ourselves. We don't have a wide history like other countries, even like the UK, who have a 400 history where they take care of a lot of these gaps and would have solved them long ago. And all of these didn't exist at the time.

When I speak of the history, I did not speak of Ports Authority being part of the history from the time it started. What I'm speaking about, over the 71 years of our history from the time we had the Legislative Council being restored in the Virgin Islands, most of our processes were informal processes. It's not specifically stating that the Ports Authority alone was.

But as they came and the time evolved and legislation came and there still existed a segment of the informal process that continues to have certain gaps that needed to be filled with amendments to the Legislation, with also further things that needed to be done, and now is no different.

So, with the Ports Authority and other Boards, there are many things that are going to be discussed, Commissioner, that necessarily wouldn't have been in the e-mail. It should have been in the e-mail, my answer is yes, but given how the

1 culture of operating has been, some things that we recognize as 2 we mature would need to be more documented than before. But the 3 officers, Public Officers do a good job of vetting. 4 COMMISSIONER HICKINBOTTOM: So, who would have 5 telephoned, in this case, Mrs Lake, and said are there any 6 conflicts? Did anybody do it between 1:56 p.m. on the 6th of 7 May and 7:31 p.m. on the 7th of May when she said "I accept with 8 thanks"? 9 THE WITNESS: Commissioner, what I'm trying to say 10 here is even if they use the words, are you having conflicts of 11 To what? And they will try to look and see the Act, interest? 12 based on the CV--this is what is used most of the time--some 1.3 were laxed. Some would say based on the CV, I can see from 14 their history that there is no conflict of interest. But at the 15 same time, too, if those are missed--if those are missed--at the 16 Cabinet level we try to capture them. And if it is missed and 17 they happened to get on to any board, not just in this 18 Government but any other Government, as it's detected, then the 19 Act has provisions to deal with it. That's all I'm saying. 2.0 COMMISSIONER HICKINBOTTOM: Thank you. 21 BY MR RAWAT: 2.2

Q. But it's not something that's really your area, isn't it, Premier, because this is what falls into the ambit of what you've described as the technical people?

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A. Well, that and the Minister because remember at the

end of the day the Minister has to carry the paper, so they come
forward and converge with him.

- Q. So, where do we see in the memorandum, you as the Minister, addressing conflict of interest?
- A. I was not at the Cabinet level because obviously they
  didn't bring that to my attention then. So at the Cabinet
  level, when we're discussing the Members, we will have a
  discussion of conflict of interest, the Chair whether he felt
- 9 about the skill sets, we would have a conversation about that.
- All of that won't be captured inside it, but there will be
- 11 discussions.

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- Q. And again, this is discussion that is just simply not recorded in the Minute?
- A. For the most part, no. No meeting, everything is recorded in Minutes.
  - Q. But--so, a critical part of your informal process doesn't end up being recorded either in your memorandum that you take to Cabinet or in the Cabinet Minute?
- A. Well, in any section because you seem to be sticking
  on the conflict of interest. You have to explain to me what
  is--what it is that you were trying to get at with that because
  we tried our best to do it in the best legal way possible.
- Q. But the evidence, Premier, from three Permanent
  Secretaries--
- 25 A. Um-hmm.

- 1 Q. --two of your own Ministers--
- 2 A. Um-hmm.
- Q. --is that, before someone even gets to Cabinet three things are asked. Do you want to serve?
- 5 A. Yes.

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- Q. Can we see your CV/résumé? Is there any conflict of interest?
- A. Right.
- Q. And in this case without going round and round it again, when we look at those e-mails, those e-mails are the opportunity to ask that question about conflict, and it's not asked, which means that even with this informal process, which has evolved--never mind 71 years--we can at least take it from 2007 has been in operation. Your own response speaks about successive governments applying this informal process. That's what you rely on, Premier.
- 17 A. Right, but you're taking it out of context.
- 18 O. No--
- A. Yes, you are. And if I may, Commissioner, it's being taken out of context.
- 21 COMMISSIONER HICKINBOTTOM: Let him finish, and 22 then--and then you will have an opportunity to respond.
- 23 BY MR RAWAT:
- Q. The point is even with the informal process that it is, this is an example of variability in that process?

A. Um-hmm.

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- Q. And that's the point I'm trying to ask you about.
- A. Well, I do not want to marry in the BVI Ports

  Authority with the 71-year history. It is the concept that I

  want to marry to, and the procedures and processes is what I

  want to marry to the 21-year history. There were times when

  there were no Act at all when they were starting certain things

  and they were just looking at community and find persons. There

  were times when--we're now evolving when there were Constables

  and there were not enough Police Officers and they just used to

  go through the village and know that this person was a good man

  in the church, et cetera, and a respectable person, and make him

  a Constable. That is true, after a while evolved when we

  started to put some them into legislation.

But the informal section of it still played a heavy role. Now, that is what I mean when I say coming forward with a 71-year history, knowing the era of the Ports Authority and dealing with all these matters since 2007, which would have been the new--when the new Constitution came in. There are a lot of things in the new Constitution that up to now has not being implemented, and we're still struggling to get them implemented, but we're working on them, the human rights chapter, and the different chapters of it. And even existing legislation that we are working on, getting regulations and different things on, but we have done all of this on our own.

1 So, with the manpower and the capacity that we do have 2 in the Public Service. 3 And we cannot say that our officer didn't ask that. 4 Yes, it should be or could have been part of the e-mail, but those are conversations that they would have with them, they 5 6 would speak with them and they would ask more than conflict of 7 interest. They would ask to speak with them about many things and then come and tell you, Premier, this is the case. 8 9 the officer left out the one word, is there any conflict of 10 interest, I cannot say that our officer wasn't thorough, but can 11 I say that should be part of all as discussed, the part of the 12 e-mail as a question? In hindsight, yes, but hindsight is 1.3 always 20/20, but that does not mean that our officer has not 14 been put on the check. COMMISSIONER HICKINBOTTOM: But we don't know because 15 16 it's not recorded. We don't know because there is no--because 17 it's an informal process. 18 THE WITNESS: Um-hmm. 19 COMMISSIONER HICKINBOTTOM: There is no process set 2.0 out that the officer has to go through. 21 THE WITNESS: Yeah. 2.2 COMMISSIONER HICKINBOTTOM: There is no evidence in 23 any of the documents, even it accidentally appearing. You, being a Minister, are not involved in this aspect 24

This is down to the public

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of the appointments process.

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officials?
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               THE WITNESS:
                             Right.
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               COMMISSIONER HICKINBOTTOM: And that's where we are,
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    isn't it?
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                             That's where we are, but the Public
               THE WITNESS:
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    Officers, from my experience with them, usually are thorough.
    At this point what has been listed in the e-mails I cannot say
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 8
    anything negative to the Public Officers at all.
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               COMMISSIONER HICKINBOTTOM: Thank you very much.
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               BY MR RAWAT:
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               If we move on, Premier, the other elements of this
         Q.
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    appointment is the Attorney General's advice, and the Attorney
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    General put you on notice that the information in your paper
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    which included CVs of a number of prospective appointees didn't
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    address how the background of those being appointed bore on the
16
    objectives of the Board, which was a statutory requirement.
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               Now, in your paper, it's right, isn't it, that you
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    don't actually address the Attorney General's concerns, do you,
19
    in your memorandum?
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               In the paper?
         Α.
21
         0.
               Yes.
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               In the Cabinet Paper?
         Α.
23
               In your memorandum.
         Q.
24
               No, he doesn't address what his opinion was in terms
         Α.
25
    of their background.
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- Q. We know what his opinion was, but there is no response to the Attorney General's concerns, is there, in the paper?
  - A. Well, when they brought the background to us, given what we want on the Board, we didn't see any way where that they would not have satisfied what's there. Let's just go to him. Let's go through each one of them that they need to satisfy.
- Q. Well, let's look at what you said at the time.

  You said that all proposed Members with the exception

  of one manage and operate related businesses.
  - A. Um-hmm.

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- 12 Q. So who is the one who didn't manage and operate a related business?
- 13 A. I have to see the names to refresh my memory. Because 14 that's two years and change.
- 15 Q. You see them listed in your paper, 3058.
- 16 COMMISSIONER HICKINBOTTOM: The list of new Members is
  17 on 3059. Yes, I think Premier, you've got it.
  - THE WITNESS: I have to read this because it was two and change ago. Which paragraph are you referring to where I said that two years and a half ago?

## BY MR RAWAT:

Q. In your response on the Minutes when you were asked about the skill sets, the two points that are being raised as the Attorney General raising the concern in Cabinet, that there was no reference to the skill sets of the nominees in the

- 1 Cabinet Paper and the importance of in regard, as we've looked
- 2 | at, to the interests of the Ports Authority, in particular as he
- 3 says his functions under section 4, that's the first point, and
- 4 then the Chairman says the skill set of the proposed Board
- 5 Membership you responded, all proposed Members, with the
- 6 exception of one, manage and operate related businesses.
- 7 All I want to know is just who is the one that doesn't
- 8 manage and operate a related business?
- 9 A. I can't remember right now. I would have to research.
- 10 I can't remember that because I could remember saying it and at
- 11 the time based on information with me. I'm trying to remember
- 12 exactly, so I don't give you the wrong answer.
- Q. And what you are required to do under the Act is to
- 14 take into account the desirability of such interests as are
- 15 affected by the authority's activities being represented.
- So, where in your paper do you record the interests
- 17 | that are affected by the authority's activities being
- 18 represented?
- 19 A. I'm not clear on that question. Could you clarify it
- 20 for me and I may be clear what you're asking me?
- Q. What the Attorney General told you--and you can look
- 22 at that at 3063--
- A. Yeah.
- Q. Two things, what your paper had focused on is youth
- 25 inclusion?

- 1 A. Yes.
- 2 Q. And the important of tenure.
- 3 A. Yes.
- Q. And he told you in relation to that that's an
- 5 | irrelevant consideration.
  - A. Right.

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- Q. That was his clear advice?
- 8 A. Exactly.
  - Q. His other advice was that—by this time he's seen the paper which says youth inclusion is important. These are the people we want to nominate, and he then responds and says youth is an irrelevant consideration. But what he does draw your attention to is it is a requirement under the First Schedule that you should have six people who are not Public Officers, and that in appointing Members of the Board, Cabinet should take into account the desirability of such interests as are affected by the Authorities activities being represented.
    - Now, the Attorney General doesn't see that in the paper. He says there is nothing in there that helps him to say how the qualifications of those you are putting forward have a bearing on the objectives of the Board.
    - A. Right.
    - Q. Do you agree with that?
- A. No, I can't answer saying whether I agree or disagree.
- I will tell you what happened. The Attorney General,

first of all, in this letter supports my evidence given a few days ago, our goal to have youth representatives, sister island representatives and others, and I bring it up because clearly we--putting that in would have been put in for a reason, and the reason that we had difficulty getting a youth representative on these Boards and sister islands by a matter of name along with other areas that we wanted to create a diverse Board and all Boards was the Attorney General keep telling us that the laws, as written, or the Acts do not allow for them, and that is why he was writing that, and he's telling us it is irrelevant.

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The discussion that ensued with the Attorney General was how do you help us to make it relevant. Because if we need to make amendments, let's make amendments. This is what the Government wants. We need a youth representative on every Board. We need our young people to be part of it. But the Attorney General keep telling us the law doesn't allow, and we keep saying for every Board paper how do we get you to write a paper or what do we need to instruct you to do to allow us to amend the Boards to reflect these? And that was a loggerhead that we were at for quite a while, which you will see come up in nearly all the correspondences or whenever we brought up the Boards, has been the question from the time we started.

Now, in terms of that area, we categorically disagreed that the Attorney General should be telling us this rather than telling us how to get it done. There are a lot of young people

asking us up to now how come they're not on Boards, and we promised that, but the Legislation did not allow it.

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And the legal mind that's supposed to advise

Government is telling you it's not allowed, but then the legal mind is not telling how to get it done. And if we do it without a legal mind, Commissioner, may I might add, the same legal mind that was going to told us that we have done something unlawful, which is what he's stating here. That is irrelevant because the Act does not provide for that, so you cannot come saying that you're putting on a youth, et cetera, et cetera. The Act does not provide for it.

So we get more correspondence telling us what we can't do than the help that we can get telling us what we can do.

In terms of the skill sets, I would agree, Attorney, that as time passed, more and more, even the CAPS SEC has done some seminars with our Public Officers with a writing of Cabinet Papers to make sure more information is in there so that when persons like now in the COI come and take up the Cabinet Paper, all that were on file or all that was being discussed to get the paper there is captured in the background of the paper and thereby subsequently supported by the decisions sought.

So, that is something that also is evolving with our Public Officers.

So, with this now, what the Attorney General really was saying is that I'm not against--because this was a

conversation--I'm not against who you're bringing. I'm not saying that they're not capable. But that should have been captured in the paper, not saying that they cannot do the job. That was a discussion I was having and for that we all agreed that we have to continue to improve the skills of our Public Officers with the writing of Cabinet Papers so that they can speak for themselves when persons, a Commissioner, like your fine self, come and take them up and do not have to call someone in and explain the process. That is evolving. And if you look at Cabinet Papers since that time--this is two years and a little bit ago--they have improved by leaps and bounds with having more information fleshed out. So that anyone that comes to it and wants to drill down on it, would not have to call in a Minister or anyone unless they have to, that it is so. So that is an area that was evolving.

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COMMISSIONER HICKINBOTTOM: But looking at this particular example, which we are, in the memo of the 13th of May, the Attorney makes it quite clear that the Cabinet Paper, as it's presented, would be unlawful for two reasons. One is youth presentation, that's an irrelevant consideration, taking into account an irrelevant consideration, it's unlawful. Secondly, his view was that it's necessary—that is mandatory—for the paper to set out how the qualifications he said of the proposed Members have a bearing on the objectives of the Board.

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              And in the Cabinet Minutes this is discussed.
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              THE WITNESS:
                             Right.
                                           The discussion is there.
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              COMMISSIONER HICKINBOTTOM:
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    The Attorney restates his concerns, the Governor echoes them,
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    and you have -- you respond in two ways. You say, firstly that
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    all the proposed Members, with the exception of one, manage and
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    operate related businesses; and secondly, you had confidence
    that the ability and skills of the proposed membership to be
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    appointed to the Board, full stop. That was the discussion.
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              THE WITNESS:
                            That's what's captured. You know
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    Cabinet was longer than that.
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              We only have how much paragraphs here for this? We
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    only have about four or five paragraphs with this paper, and
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    Cabinet would have had a way more in-depth conversation than
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    those four or five paragraphs.
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              COMMISSIONER HICKINBOTTOM: But I think we must assume
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    that the person who took these notes, the Cabinet Secretary,
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    took these notes and typed them up, caught the main points.
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    That's her job.
              THE WITNESS: What would be considered to be the main
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    points.
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              COMMISSIONER HICKINBOTTOM: Yes, what she considered
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    to be the main points.
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              THE WITNESS: Um-hmm.
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              COMMISSIONER HICKINBOTTOM:
                                           So, if there was any
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substantive discussion on, for example, the skills of any individual, you would have expected at least that to have been referred to here, but what is--what is referred to is simply your confidence.

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In relation to the first point that Mr Rawat made is to manage and operate related businesses. You say that you would need time to thinking about that, but just the first one because we looked at this before in the context of a different Committee, one would imagine that Mr Isaac, who puts himself forward as a landscaping and pool maintenance professional, that is not a related business.

THE WITNESS: I'll put it this way for you,

Commissioner.

COMMISSIONER HICKINBOTTOM: I'm sorry, it should have been an open question.

Or would you have considered that a related business?

THE WITNESS: Okay. Well, that one is a much better way for me to be able to digest it.

First of all, Commissioner, the Attorney General stated to us that, in his words because he never said it's unlawful, but clearly he said it's irrelevant. That's what he said, so we took that to mean unlawful, so we had to define it ourselves because, even in conversations in there, we didn't hear that it was unlawful. We were just told it's irrelevant because it was not covered by the Act, so we concluded that its

meaning is not in the Act. So, we were told trying to put a youth on any Board based on how the Act is written is unlawful, and we cannot do it. That's a hard thing for us to tell our people.

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But the Attorney General never did anything to help us to change the law or speed it up.

Now, in terms of Mr Isaac or anyone--Hodge, Mrs Hodge, or anyone on the Board, any name that you can pick--all of them do businesses where is they do businesses through having to deal with imports of goods. They also deal with--in terms of managing their own business.

And one of the areas that I'm seeing coming out as of late, especially with the last Chair, was unless you had a Master's or Ph.D., it seemed like they weren't fit to be on a board, where our culture has seen Boards made up of persons with perfect common sense and business experience over the years that brought us to where we are, and it doesn't mean because you don't have an accounting degree or a law degree don't mean that you cannot bring expertise to any board or any situation because all cultures, one way, all people only went up the fifth standard, seventh standard, but nobody could beat them now in the public with any business that they have because they have most—more common sense and business sense than anyone else. But they did something for us after a while. They sent us all to school, and now most of us have Bachelor's as a result of

those same persons who this former Chair, which I told, see as persons without skill sets, and now we send our children on to get Masters and Ph.D.'s. We are a growing country. We are still young compared to the 400 years' history of the UK or America. We're still growing.

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So, when persons tell us that because you enter the country business or you have--you're selected to be into the pool and maintenance business or you enter to other entrepreneurship that you don't have skill sets to help run a board that's mainly, purely going to be dealing with business decisions and some other ports decisions.

And may I add why I respectfully disagree sometimes with some of the mindset of it, a board's job is not to run the entity. They are the ones to sit and listen to the technical expertise that is brought to them and make an executive decision to help guide the board.

So, do you not need someone on every Board that would know about electrical, about ports, about this, about the other, but they must have that basic entrepreneurship skill and experience to help any board to make it, that, Commissioner, may I add, is how this country has developed.

Now, we had a lot of issues with the former Chair who do not regard most of our people as having the skill set to be on any Board unless they came forward with a CV that was waxed with snow and shined with Armor All, with a Master's and a Ph.D.

Nothing wrong with that. We promote that now. We want our people to have it.

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But we cannot shun those people in our community who have that business experience, who has that entrepreneurship skills no matter what business they're in, and have been successful in it over the years. They add a lot to our community, and those persons also bring the skill set.

So, for me, Chair, I'm still one of those who tried to create a balance and a bridge between those who have gotten us here with the experience and knowledge that they have and those who have the Ph.D. because we also say common sense without book sense is nonsense.

So, we do not agree most of the times—we did not agree most of the times with the then-Chair because there was a lot said that is not in these minutes, and their view of our people in terms of who have skill sets and who doesn't.

COMMISSIONER HICKINBOTTOM: But one just--one does not have a skill set. You have to look at what the function and objectives are, and then ascertain what skills are needed and whether a person has got it. That was the Attorney's point.

THE WITNESS: Exactly.

COMMISSIONER HICKINBOTTOM: You've got to assess these against the objectives of the Act, so you've got to look at the objectives, work out what the skill sets are.

THE WITNESS: Commissioner, you strengthened my point.

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    Look at the objectives and work out the skill sets. That is a
    gap in writing that was missing that we are now evolving and
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 3
    taking care of.
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              COMMISSIONER HICKINBOTTOM: But that, on the
 5
    Attorney's advice, was essential.
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              THE WITNESS:
                            The Attorney was stating that he wanted
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    to make it in the paper in writing. That is what the Attorney
 8
    was saying, and he was correct. He was not saying--because I
 9
    was in the meeting--he was not saying that he needed it there
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    because they do not have it.
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              COMMISSIONER HICKINBOTTOM: But the assessment must be
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    made.
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              THE WITNESS: But what he's saying is put it in the
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    paper.
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              COMMISSIONER HICKINBOTTOM: He was saying put it in
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    the paper, but to put it in the paper, to put an assessment in
17
    the paper, the assessment has to be made.
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              THE WITNESS:
                            Exactly.
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                                           When was it made?
              COMMISSIONER HICKINBOTTOM:
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              THE WITNESS: But the assessment is already made by
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    the persons in the -- the technical people handle it, even the
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    Ministers. All they have to do is put it in writing.
                                                            That is
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    what I mean that over time, the improvement of how we write
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    Cabinet Papers has been evolving and it has been getting better.
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              Look, Chair, at something that happened the last time
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I was here, and I recognize it, and since then I went and reflect and saw Cabinet Papers since. My good friend Attorney Rawat told me that in the paper it says removal of--revocation of Members. If that same officer writes that paper now, even without a CEO/CV with how much they have evolved, that paper would reflect the full policy, not just revocation.

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So it is not that these things didn't exist, but capturing them in writing, in the way that they would be seen now in the light of someone like you coming in and others, that is now where they are moving towards, and some of them are already there.

So, we're a young government. We just reached there. That—this here, what we are talking about, is only a couple of weeks old. I inherited a Ministry without a Permanent Secretary. Please note that the people that will help me or who are there as make—shifts until we got a Permanent Secretary, so there's a lot of factors that have to go into this, that the Public Officers were doing their best. They were never put in a position to do some of these things before, but I couldn't start running the country until the Public Service was able to give me the institutional capacity needed to run the Premier's Office, so that has to be captured.

COMMISSIONER HICKINBOTTOM: But are you saying in respect to these individuals who were put forward for the Ports Authority Board and were appointed that an assessment of their

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skills and experience compared with the objective and functions
in the Act was done by the public servants within the Ministry
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- 3 but simply was not recorded?
- THE WITNESS: Yes. They would have looked at them,
- 5 and then look at them, look at the CV, and also knowing the
- 6 person, and they would have been able to make that call. And
- 7 then with the discussions, they would have had with the
- 8 Minister, me, myself, was one that we agree.
- 9 BY MR RAWAT:
- 10 Q. As a Minister with access to ExcoTrack, are you
- 11 | allowed to amend memoranda?
- 12 A. Not me. I never--I don't amend.
- 13 Q. But are you allowed to?
- 14 A. You can amend them.
- 15 Q. And you press the "publish" button.
- 16 A. I press the "publish" button.
- 17 Q. So, if there's a word in there like "remove" or
- 18 "revocation"--
- 19 A. Mm-hum.
- Q. --and you'd prefer to use "reconstitute", there's
- 21 | nothing to stop you asking a Public Officer to edit it--
- 22 A. Or--
- 23 Q. --or indeed edit it yourself.
- A. Yes, but usually, the practice is when we go to
- 25 Cabinet, we make the adjustments.

- Q. And you talked about the fact that the Cabinet

  Secretary is giving training to Public Officers as how to--in

  how to write better a memorandum; is that right?
  - A. Well, it's something that is evolving.
  - Q. And this is the same Cabinet Secretary that you criticise for not recording conversations that you remember happened and involved key aspects of decisions.
- 8 A. What you are trying to put me against the Cabinet 9 Secretary? That has nothing to do with this part.

10 (Overlapping speakers.)

11 A. No, no, sir.

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- 12 (Overlapping speakers.)
- A. Attorney Rawat, no, no, no, no.
- Q. With respect--
- 15 A. --we can't go there.
- 16 Q. With respect--
- 17 A. No, no, we're not going there.
- 18 Q. With respect, you've put yourself--
- A. You can go there, but I'm not going there because that's all the context.
- Q. You have criticised the Cabinet Secretary for not recording key decisions.
- A. Well, if that is the case, which you said that I put down, but that was specifically because you wanted all the minutes. You were asking for all the minutes.

1 Q. No, no, Premier--2 I'm sorry, Honourable Fraser. 3 I didn't understand the criticism, Commissioner. Ι 4 don't believe that the Premier was intending to criticise the 5 Cabinet Secretary in that context. 6 BY MR RAWAT: 7 As we've gone through, both today and on Wednesday, Q. 8 when we've looked at Cabinet Minutes, you have reiterated the 9 point that there are--when I've asked you questions--10 Α. MM-hum. 11 --you've said, Oh, well, that's not been recorded but 0. 12 it happened. 1.3 So, where in that do I criticise the Cabinet Α. 14 Secretary? 15 You're now identifying the conversation that isn't 16 recorded as a key aspect of the decision-making process that 17 occurred. Of--18 Α. 19 Q. That's a failing on the part of whoever recorded the 2.0 minutes, isn't it? 21 But not necessarily. Some of what you may look at as 2.2 key we may not have looked as key. Some of what you have

Some of them I never thought before would have been

highlighted since I'm the COI, I too have long going forward in

the future what to look at and how to deal with some of these

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key because they were not things that, on a general basis, that we would have to go through. I would never think on them and even probably the Cabinet Sec.

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So, it is—the COI, as I said, we welcome a transparency to a just outcome, but it has been a plus because it helps you to realize there are some areas of improvement we need to make, but then there were areas of improvement we're working on all the time.

I--the Cabinet Secretary is a very hard-working lady, and in nowhere what I'm saying can be concluded that I'm criticising the Cabinet Secretary. That's an unfair criticism.

COMMISSIONER HICKINBOTTOM: I understand that, and particularly as these are Cabinet Minutes that have been approved. But the substantive point is this, isn't it, that the Attorney General said that you've got to have this assessment. You've got to identify the objectives and functions in the Act and you've got assess a person's skill sets and experience against those objectives and functions, and that was really important because the Cabinet—the Attorney General said it was a requirement, and there's nothing in the Cabinet Minutes about that. All there is in the Cabinet Minutes is that you were confident that the ability and skills of the proposed membership to be appointed to the Board—full stop. You didn't say that, well, of course an assessment's been done by the public servants.

1 THE WITNESS: Yes. 2 COMMISSIONER HICKINBOTTOM: That's the obvious point. 3 THE WITNESS: Right. Yes, Commissioner, but 4 Commissioner, I was -- I happened to be in the meeting, and being present in the meeting, I can state clearly that I was clear 5 6 what the Attorney General was saying, that the papers need to be 7 written containing this information. He was not questioning the skill set of the individuals. He was not questioning even the 8 9 individuals should be there or not be there. What the Attorney 10 General was clearly telling us--and I know that any other 11 Minister can verify this -- is that the paper should contain these 12 in it so that no one has to ask about it. That is what he was 1.3 stating, just like how he was clear telling us that we cannot 14 put our youth on, and we cannot do certain things in the paper 15 to bring our people along until the law is changed. 16 clear about that. That is what he was saying. That's the 17 essence of what he was saying. 18 COMMISSIONER HICKINBOTTOM: But that is not--I mean 19 that is not reflected in the Cabinet Minutes for one reason or 2.0 another--21 THE WITNESS: Mm-hum. 2.2 COMMISSIONER HICKINBOTTOM: --because the obvious--the 23 obvious answer to the concerns expressed by--because the 24 Attorney expressed those concerns in the Cabinet Meeting. 25 THE WITNESS: Yes.

COMMISSIONER HICKINBOTTOM: And the Governor did. The obvious answer would be, Well, of course, that assessment's been done. I'm sorry it wasn't not in the paper, but it's been done, and that is why I'm confident that these people have got skills and the experience necessary.

THE WITNESS: In hindsight, 2020, Chair, from a legal perspective of your polished English, and I'm only in the science, that would have been the one beautiful answer to have recorded, but that was a spirit of what we were discussing, exactly the spirit of what we were discussing.

## BY MR RAWAT:

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Q. Premier, what the Attorney General asked you to do, in his paper dated the 13th of May, was that you were required, as a Cabinet--not as Public Officers; it wasn't something that fell to a Permanent Secretary or a Deputy Permanent Secretary; the Cabinet--are required under the Act, which is BVI law, has been BVI law since 1990, to take into account the desirability of such interests as are affected by the Authority's activities being represented. What he went on to do was to say that you, as Cabinet, then in appointing the Board Members--and you've already got your nominees in your paper--have to consider their competence and capabilities against the objectives of the Authority and its functions under the Act.

So, what he was asking you to do was not in isolation to write out in the paper skills and competencies that

individuals have, but to look at their capabilities against the demands of the Act. That's the first thing he asked you to do.

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Secondly, he asked you to do, what he advised was there is nothing to stop you appointing a youth representative as long as they meet the objectives of the Act. To appoint a youth alone, somebody just because they are of a certain age and fall within a definition of "youth", that would be an irrelevant consideration. That's what the Attorney General told you on the 13th of May. You published the paper on the 14th of May without addressing it further in the paper.

And in the Cabinet meeting on the 15th of May, the one area where we have this appearing to be considered is where you say that they all manage and operate related businesses.

And, by that, correct me if I'm wrong, what I understand you to have been saying is that the nominees, the six people being put to Cabinet and who Cabinet accepted, all operate, with one exception, all operate businesses related to the Port Authority.

A. No. Businesses that involved having to deal with the Port Authority.

But, Mr--Attorney Rawat, Commissioner, I must state, I don't know how to say this other than to say it in a very respectful manner. The Attorney is telling me what the Attorney General stated in the letter as his understanding, and it may very well be yours, too, Commissioner. But--and my

- 1 interpretation of the same letter is being rejected. So, what
- 2 | makes your interpretation what the Attorney General is saying
- 3 stronger than the one that I have based on that -- the
- 4 | conversations that ensued in the Cabinet was along the lines
- 5 where the Attorney General -- and also discussing -- he was speaking
- 6 clearly that when he said that these persons, no matter what is
- 7 | the Authority or whatever, what the Act says--these persons
- 8 should be able to mirror what it is we are trying to achieve in
- 9 the Act, and it needs to be captured in the paper.
- 10 So, my interpretation of the Attorney General is not
- 11 just what he wrote but during the meetings what he said.
- So, with that in mind, the Attorney General was
- 13 stated, yes, I think it was even stated--I don't want to say
- 14 because I wouldn't want to recall wrongfully, but in the vein
- 15 that, well, in the future we'll have to improve the Cabinet
- 16 Papers to reflect these.
- 17 Q. So--
- 18 A. So I don't know what else to say.
- 19 Q. --your interpretation of the paper that we've seen
- 20 | from the Attorney General and his comments in the Cabinet
- 21 Minute--
- 22 A. Are there.
- 23 Q. --they were directed to improving the quality of
- 24 papers in the future.
- 25 A. That was the thrust of the discussion.

- Q. And then, if we reference back to the obligation on Cabinet--
- 3 A. Mm-hum.
- 4 Q. --that we've looked at under the Act--
- 5 A. Yes.

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- Q. --and not an obligation on Public Officers, an obligation on you and your colleagues--you say that that was considered by you and your colleagues in Cabinet.
  - A. Um-hmm.
- Q. The obligations you have under the Act, and it's encapsulated in the phrase that the Premier responded that all proposed Member with the exception of one manage and operate related businesses.
- 14 COMMISSIONER HICKINBOTTOM: And I think, to be fair to 15 the Premier, paragraph 25.
- 16 BY MR RAWAT:
  - Q. That you were confident in the ability and skills of the proposed membership to be appointed to the BVI Ports

    Authority Board.
- 20 A. Yes.
- Q. And that's the consideration of the requirements under the Act.
- A. But, Attorney, how does Cabinet get these things done?

  Let's--because we are saying Cabinet and the access Cabinet make

  sure this, Cabinet make sure that--but a Minister is not going

to go and write those things, so we have to put it in the right context.

The Cabinet know, when the Minister brings it forward, the paper is his, yes; but all those work come from inside the engine of the institutional capacity of the Public Service. So, when it comes forward, you try as much as possible to make sure those things are in.

Now, if I would flip it for the Attorney. If those were in the paper and they came to Cabinet, there would be no question about this. So, that is why the Attorney General was saying if you have—must make sure you improve the paper with the information because if it came to Cabinet, it would have gone down as the access Cabinet did it, but it wasn't Cabinet did it outright. We did it because it came from the bowels of the institutional capacity of the Technical Officers writing the paper to make sure all of that is in, and it comes forward.

- Q. Premier, the reason I've mentioned Cabinet so much is because when we went through the Act as to the obligations, those obligations rest on Cabinet's shoulders.
  - A. Yes.

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- Q. There's nowhere in the Act that says a Public Officer can nominate somebody or a Public Officer can appoint a Chair.
  - A. But we're not talking nominations.
- Q. Yes--no, but that is what we are talking about because--

1 (Overlapping speakers.)

- A. No, we are talking about the skill sets, if they match what the Act says. That is what you were speaking about.
  - Q. And that's an obligation on Cabinet.
- A. But the obligation of Cabinet has to be fulfilled before you reach Cabinet?
  - Q. How can it be fulfilled if Cabinet has got to meet and discuss together?
- 9 A. Because Cabinet just going to meet to discuss and 10 approve. Cabinet cannot meet to discuss to do a paper.
- 11 Q. But when Cabinet meets, Premier, Cabinet has to make a decision.
- 13 A. Exactly.

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- Q. And when Cabinet makes a decision, it looks at the information it has, and it looks at its powers under were the law.
- 17 A. Right.
- 18 O. And then it makes the decision.
- 19 A. Right.
- Q. And that's not--it doesn't matter at that point what
  the Public Officers have or have not done. The obligation just
  lands firmly and squarely on the shoulders of Cabinet.
- A. But, if you put it that way in terms of its absolute sense, yes, but it doesn't work that way. I've never seen it work that way since Cabinet has been involved.

The Cabinet--this, you see, this is why I'm saying that, as we evolve and continue to improve or follow our strength and a good governance, especially just the two years we've had now. First, we are a young government. We are a young country. That is why we have put in our Position Papers strengthen the Cabinet office because the Cabinet Office when it's strengthened, which we were walking on, to include the Ethics Unit, the Conflict-of-Interests Unit with the Ethics Unit, will capture those, just like it does in the UK, and let them to know that this paper does not pass the full litmus test, so you have to make sure that it passes it before it comes into Cabinet, so that when Ministers sit to deliberate, they have all the areas of the Act versus the skill sets been captured in the paper? Yes, have all the CVs been captured in the paper? Yes.

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So, there should be a full checklist before Cabinet meets, and it's unfair for just the Cabinet Secretary to do this. There needs to be a unit on it. That is a gap that is missing that you're asking me to answer for now, that we intend to work on and are now working on it to improve it, as well as legal help in each Ministry, because the gap that I'm seeing is, due respect, Commissioner, being Premier for the last two years, they're asking someone who is not a lawyer to do legal work and, may I add, even if you're a lawyer, your schedule does not allow you to sit and watch all these things.

So, the institution has to improve. That's why we're

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1
    working on the transformation of the Public Service to get some
 2
    of these institutional capacity in place so that when persons
 3
    like you, Mr Rawat, come to ask me, I can say, Well, yes, all
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    these things were stressed out. The system made sure they were
    stressed out, and when they reach us, the answer was "yes" or
 5
 6
    "no". We want to make sure that these institutions are
 7
    strengthened. That's why we continue to pass the Whistleblower
    legislation, the Integrity in Public Life, the Contractor
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    General legislation, and even the Ministers' Code of Conduct
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    that we have passed. We're a growing Territory.
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              These areas that you are asking me about cannot be
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    done inside of a Cabinet. That will be wasting Cabinet's time.
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    Cabinets, when it says "Cabinet", yes, it will go down I passed
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    it as a Member of Cabinet, but the work has to be done before.
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    It has to be prepared before.
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              COMMISSIONER HICKINBOTTOM: With respect, I understand
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    and--I fully understand that.
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              I mean, subject to any other questions, Mr Rawat, I
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    think we've probably come to an end of this. We've got the
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    Attorney's advice in his memorandum of the 13th of May.
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    got the Cabinet Paper. We've got the deliberations, and I will
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    have to make of that what--sorry--and your evidence, and I'll
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    have to make of that what I can.
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              I would just point out this, though, in case--I think
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    I know what your response will be, but paragraph 22 of the
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    Cabinet Minutes is the -- immediately after you presented your
    paper, regarding the captioned paper, the Attorney General
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 3
    referenced his comments--
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              THE WITNESS: Sorry, Chair--Commissioner, sorry.
                                                                 What
 5
    page?
 6
              COMMISSIONER HICKINBOTTOM:
                                          Two-eight-double 0.
 7
              MR RAWAT: Two-eight-zero.
 8
              THE WITNESS:
                            Two-eight--
 9
              COMMISSIONER HICKINBOTTOM:
                                           Double 0.
10
              THE WITNESS:
                             Thank you. Thank you.
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              COMMISSIONER HICKINBOTTOM: I'll just let you find
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    that.
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              THE WITNESS: Well, we know--you had been prepared
14
    before we got here, so you're ahead of me. You highlighted it,
15
    so I have to get there now. Okay, thank you.
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              COMMISSIONER HICKINBOTTOM: Regarding the captioned
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    paper, the Attorney General referenced his comments in the
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    memorandum we've just looked at, stating that in appointing
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    Board Members, the Cabinet should consider their competencies
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    and their capabilities against the objectives of the BVI Ports
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    Authority and in particular its functions under section 4 of the
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    Act.
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              That's a substantive point, nothing to do with whether
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    it's on paper or whatever. He mentioned that there was no
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    reference of the skill set of the nominees in the Cabinet Paper.
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1 So, on the basis of that, his focus was not on--I understand it's been done but it's not in the paper. 2 It was a substantive point. 3 Well, Chair, may I add? 4 THE WITNESS: COMMISSIONER HICKINBOTTOM: 5 Yes. 6 THE WITNESS: That while he brought that up, the end 7 sentence confirms what I'm saying, that was in discussion and the impetus on what he was saying. The end sentence says he 8 9 mentioned that there was no reference of the skill set of the 10 nominees in the Cabinet Paper. 11 COMMISSIONER HICKINBOTTOM: 12 THE WITNESS: May I tell you, Commissioner, that that 1.3 is the crux of what I was saying. The Attorney General was 14 stating that these need to be in the paper. 15 COMMISSIONER HICKINBOTTOM: I'm sorry--I understand 16 that point, but the thrust of the paragraph read, as a whole, is 17 not they should be in the paper. It's the exercise needs to be 18 done. 19 THE WITNESS: Exactly. But done and put in the paper. 2.0 COMMISSIONER HICKINBOTTOM: Yes. 21 THE WITNESS: So, that is why he is saying that it 2.2 needs to be done and put in the paper so that in any future 23 reference such as this there will be no question. So, there was a voluminous discussion the evolved, talking about making sure 24 25 that we improve how Cabinet Papers are written. And there was a

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    recitation, I must say, and a good one by the Attorney General
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    and only part of our Government, which is what prompted to make
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    sure that we start the help with some training of writing up
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    Cabinet Papers.
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              COMMISSIONER HICKINBOTTOM: But, as I understand your
 6
    evidence, there was also discussion about these candidates and
 7
    their skill sets.
 8
              THE WITNESS: Not necessarily by the Attorney General.
 9
    That was done at the moment by the Chairman.
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              COMMISSIONER HICKINBOTTOM: Well, I'm sorry, not
11
    necessarily by anybody, but there was a discussion in Cabinet.
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              THE WITNESS: But ensued by the Chairman.
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              COMMISSIONER HICKINBOTTOM: Right, okay.
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              Well, we have the evidence, Mr Rawat.
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              MR RAWAT: Commissioner, I wonder if we could have a
16
    short break now for the Stenographer.
17
              COMMISSIONER HICKINBOTTOM: Yes, certainly, because
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    it's time.
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              Is that the end of Ports Authority?
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              MR RAWAT: No, I've got two more criticisms to go
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    through, but I'll try and take them shortly.
2.2
              COMMISSIONER HICKINBOTTOM: Right. Five minutes,
23
    Premier.
              Thank you very much.
24
              THE WITNESS: Okay.
25
              MR RAWAT:
                          Thank you.
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1 (Recess.) COMMISSIONER HICKINBOTTOM: 2 Thank you. 3 We're ready to resume. 4 Mr Rawat. 5 MR RAWAT: Thank you. 6 BY MR RAWAT: 7 Q. Premier, if you go to page 19 of your written response, please. 8 9 MR RAWAT: Commissioner, before I turn to the next 10 criticism, and so that I don't forget, perhaps I would invite 11 you just to ask Mr Haeri if perhaps by tomorrow the IRU could, 12 with the assistance of the Premier, identify the exception that 1.3 was set out at paragraph 23 at page 2801 in the bundle. That's 14 the person who was the exception to the other nominees, those 15 others being people who managed and operate related businesses. 16 COMMISSIONER HICKINBOTTOM: That's a good idea. That 17 will save time today, Premier. Thank you very much. 18 THE WITNESS: No problem. 19 BY MR RAWAT: 2.0 Premier, we're at criticism 3, which is a criticism I Q. 21 think we've dealt with before, and that is a Declaration of 2.2 Interest point. You have -- and do you rely on earlier responses, 23 and this is something that you have discussed, but I think we 24 went through it in some detail on Wednesday, and so the 25 Commissioner has those circumstances. So, I don't propose to

ask you any questions about that.

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Can I turn to criticism 4, please, on the same page.

MR RAWAT: Commissioner, just again for your notes--

COMMISSIONER HICKINBOTTOM: Yes.

MR RAWAT: --this, I think this criticism appears in the Cabinet letter at page 15. The response there is slightly different, but it doesn't add to what the Premier says, so I don't propose to go back to that, if we look at the circumstances of this.

# BY MR RAWAT:

Q. The criticism, Premier, is that at a Cabinet Meeting on the 6th of May 2020, resignation of Mr Isaac as Chairman of the Ports Authority was discussed, and said that Minutes record that the Chairman was of the view that there should be a shift to a more transparent process for the appointment of critical leadership positions, such as Chairman of the Board--of Boards, and that the required skill set should be advertised, and you responded that the captioned--you respond, I'm sorry, taking it too fast. You respond that "a captioned appointment was being made in accordance with the requisite legislation, hence it was in keeping with transparency and good governance."

The criticism that's advanced is that the failure to advertise positions is neither fair nor transparent and is inconsistent with the principles of good governance.

Before we turn to your response, should we look at

actually the Cabinet Minutes itself. If you go to 3082, please, Premier. It's a Cabinet Meeting No. 38/2020, 6th of May 2020, and if we turn to the next page, we see the context, so at 3083, what is being put before Cabinet is a paper from your office, presented by yourself, Memorandum No. 129/2020, and it's the resignation of Mr Isaac as Chair of the BVI Ports Authority and, therefore, the appointment of a new Chairman, Mr Kelvin Hodge. And the deliberations record as follows:

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One, the Premier presented this paper.

Two, the Chairman asked why did Mr Isaac resign from the BVIPA? The Premier responded that he was unaware of the reason.

Three, the Chairman suggested that the required skill set should be advertised for critical positions of Chairman of the Respective Boards. The Premier responded that he would be in agreement subject to the same being done for the Public Service Commission (PSC). The Chairman confirmed that the skill set for the Chairman of the PSC was advertised. The Chairman was of the view that there shall be a shift to a more transparent process of the appointment of critical leadership positions such as Chairman of Boards, therefore the required skill sets should be advertised in this regard.

The Premier noted that the captioned appointment was being made in accordance with the requisite legislation; hence, it was in keeping with transparency and good governance.

Further discussion ensued on the matter, and it concluded
Cabinet was content to agree to this decision.

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And in effect, Cabinet accepted Mr Isaac's resignation, and decided to appoint Mr Hodge as the new Chairman effective from the 13th of May 2020.

Now, that's the document that gives rise to the potential criticism. Look now at the response that you provided, Premier, which is at page 20 of your Warning Letter. We have it as follows:

The Premier's statement made in discussion in Cabinet simply sought to point out that the appointment complied with the law since no observation to the contrary had been made by the Attorney General. Chairman's remarks, broached for the first time in Cabinet, had been made without notice to the Premier. A single comment made during confidential Cabinet discussions and debate often incompletely recorded is not a judicial pronouncement and is, in principle, not an appropriate or fair basis for criticism by the Inquiry. Indeed, the Minute shows the quoted response to have been taken out of context and that the above summary fails to reflect the Premier's true position in those discussions, which was readily to agree that all such appointments should be advertised, including the Chairman of the PSC.

In addition, immediately after the quoted comment, the Minutes record further discussion ensued. It is clear that the

Premier agreed with the Chairman's suggestion and that his remark was not intended to imply that improvements were unnecessary. The Premier has explained in evidence to the

5 the practice of the Government which it has begun to implement.

Inquiry that the Government supported the need for a change in

So, just to understand, is it your position that the Minute is inaccurate in what's recorded?

A. Incomplete.

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- Q. So, what is actually recorded is accurate, but there was other discussion that wasn't recorded?
- A. There was plenty of other discussion. That was--that was quite extensive one.

And Commissioner, if I may, one thing I've learned from being through the COI for Cabinet that we're going to look at is how to make sure that we get a Stenographer because I find it to be an unfair position to come and speak to just what has been highlighted knowing full well that there were—there was a very extensive conversation in this regard.

Now, hindsight is 20/20. Had you known where these Minutes would end up, we would have ensured and even at times where we tried to expand the Minutes, we were told it's just essential points will come out.

Now, even the Chair told us so many times because we wanted certain things captured. Now I feel like we were set up, but nonetheless, with due respect to that, I would say that

there was--there was a heavy, heavy conversation with that because one of the areas that concerned me is that the Chair was concerned with everyone that we brought--that Chair--with their skill set, and also in terms of he was concerned even in terms of associations that we never knew anything about. He seemed to have had information contrary to us.

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And why do I say that? We brought that the Public Service Commission Chair because that is a very crucial section of the Public Service. That person reigns over decisions of who will be in the--who will sit as Public Officers and defend different positions, and what we're saying to the Governor then and in past, that was never advertised.

So, they don't explain to us well, the law didn't allow for them to advertise but they will also do certain things.

So, if the goose and gander are on two different tables, then you're always going to have a problem.

So, in the act of the BVI Ports Authority never did it say about advertising. That is not to say whether one's preference now should be that or not. So, one time we want to hold fast to what the Act says, and then another time we want to say what the Act should say.

So, this is what I was trying to tell the Chairman at the time. Your Act doesn't say that you have to advertise the PSC Chair, and you didn't advertise the PSC Chair to any

significant magnitude over the years in terms of the post. So if the Act here doesn't talk about the Chair being advertised, why are we being hold to one standard for the partnership and another partnership is being held to another standard.

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And that is the thrust behind what this conversation was depicting. And at the end of the day, the Chairman should, even if you talk about conflicts or whatever, the Chairman selected a PSC Chair, that's my first cousin, but no talks came up of conflict of interest, no thoughts came up of they would be doing things towards myself, and there was no law to stop that from happening. Likewise, over here there was nothing that stopped this from happening and guaranteed because it's a first cousin--I have over 75 of them--and would have been influenced in anything that happened in the Ports. Likewise, the Governor didn't think any first cousin of mine would influence anything on my behalf my respect for anything happen to the Public Service, so we cannot have two separate thoughts about the same situation and two different actions, and one side trying to hold the other more accountable while they do this very same thing on the other end. This, Commissioner, was the thrust behind what was being discussed in the Cabinet.

COMMISSIONER HICKINBOTTOM: But Mr Rawat suggested that the Minutes might be misleading, and they are misleading, because what you say in your answer is it's clear, it's clear from the Minutes that the Premier agreed with the Governor's

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    suggestion, that the Minutes don't say the Chairman suggested
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    required skill set should be advertised for critical positions
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    of Chairman of the Respective Boards, the Premier agreed, or
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    even after a discussion, the Premier agreed.
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              THE WITNESS: We agreed that the Chair said that the
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    Chair--the Chair of Cabinet--let me get the Chairs correct.
 7
    Chair of Cabinet stated that the Chair of Boards should be
 8
    advertised.
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              COMMISSIONER HICKINBOTTOM: Yes.
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              THE WITNESS:
                             That we agree. But we also took it a
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    step forward and let them know that this was already something
    that we are going to start to consider after having all the
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1.3
    Members of the Board advertised.
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              COMMISSIONER HICKINBOTTOM:
                                          But, if that was agreed,
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    that's important, very important.
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              THE WITNESS:
                             It was agreed.
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              COMMISSIONER HICKINBOTTOM: And far from being
    recorded in the Minutes--
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              THE WITNESS: Exactly.
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              COMMISSIONER HICKINBOTTOM: -- something entirely
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    different is recorded.
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              THE WITNESS:
                             Exactly.
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              COMMISSIONER HICKINBOTTOM: And these Minutes have
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    been approved, I think?
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              THE WITNESS:
                            Those Minutes were approved, but
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remember you're talking about young Government a couple of weeks old. And had we known--

## BY MR RAWAT:

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- O. Premier, this is 2020.
- A. The time frame I head into 2020 when we're dealing with--mid-2020, from February 2019, Mr Rawat, to May 2020, that's just a year and a little bit, and in the middle of that, most of that at the end of the day had started to deal with COVID. It has to account for something.

So, when we were saying all those things, we're still relatively a young government, a year and a month or two old, so as we mature, we realised, well, all right, let's start to look about this, and we had discussions with the Chair one-on-one before we went into the Cabinet where I was stating that this is something that we need to look at.

So, when the Chair came and said that about the Chair of our Boards, there was nothing that we would have disagreed. We knew we had to evolve more, so that is why now we even moved towards having all the Board's Members as a pilot to get it done.

But what wasn't captured in there is again that the Attorney General stated that we will also have to change the Act, to reflect and make sure--and that wasn't captured in there, but that was discussed. That's what I mean, again.

COMMISSIONER HICKINBOTTOM: You don't have to change

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    the Act to advertise?
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              THE WITNESS: No, if one of the criteria is to
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    advertise, then it should be in the Act. Because, if not, you
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    have to stipulate how the advertisement would be, or else it
 5
    would be vague. Whether you're going to do an open vote,
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    whether you're going to do a limited advert, how it's going to
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    be should be stipulated as you're leaving it up again, going in
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    the right direction but still allowing the wind to blow you in
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    another area.
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              So, when I said that, I mean to be specific of how
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    we're going to go about it.
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              COMMISSIONER HICKINBOTTOM: But did the Attorney
1.3
    General say that you're forbidden from advertising unless it was
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    in the Act?
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              THE WITNESS: He didn't say that we were forbidden
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    from doing it unless it was in the Act. He said whatever we're
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    going to do that's not in the Act will need to be considered to
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    be placed in it.
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              COMMISSIONER HICKINBOTTOM:
                                           I'm sorry?
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              THE WITNESS: Would need to be considered to be placed
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    in the Act, to allow--so that, if a government changes, a next
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    one wouldn't come in and say, I wonder if you should advertise.
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              COMMISSIONER HICKINBOTTOM: If advertisement is
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    mandated in the Act, you've got to do it.
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              THE WITNESS: Exactly.
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              COMMISSIONER HICKINBOTTOM: But the evidence of all of
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    the Witnesses so far is that no one was prohibited from
 3
    advertising.
                  They weren't bound to advertise under the Act.
                             Right.
 4
              THE WITNESS:
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              COMMISSIONER HICKINBOTTOM: But they weren't
 6
    prohibited from advertising.
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              My point is this, and I appreciate that all sorts of
    things may have been going on in May 2020, but these Minutes
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    have been approved, and you're saying that they are
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    fundamentally wrong. Because there's a fundamental difference
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    between the Chairman suggesting that there should be
12
    advertisements, and you saying you're absolutely right,
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    Governor, there should, and you saying no.
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              THE WITNESS: No--whether he said--in terms of when
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    we're talking and discussing, the Chairman was saying for the
16
    Chair, for the Head alone.
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              COMMISSIONER HICKINBOTTOM:
                                           Yes.
              THE WITNESS: So, that is where he was going. But now
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19
    for us, moving forward--
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              COMMISSIONER HICKINBOTTOM: I understand what you may
21
    be doing going forward, but looking at these Minutes are
2.2
    fundamentally wrong.
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                             It doesn't capture everything.
              THE WITNESS:
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              COMMISSIONER HICKINBOTTOM: No, no, fundamentally
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            There is a difference between the Governor saying, I
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suggest we advertise for Chairs, and you saying I agree, which
is your response to the Warning Letter, and the Governor saying
I think we should—I suggest that Chairs are advertised, and you
saying effectively no.

THE WITNESS: I must say, Chair, that that had to be our side because we did agree in conforming the Minutes. It had to be our side.

COMMISSIONER HICKINBOTTOM: Thank you very much.

THE WITNESS: Because I did agree with the Governor that the Chairman should have been advertised, so it must have been our side when we were—what do you call it again—conform in the Minutes so that had to be our side, because I did agree with that.

## BY MR RAWAT:

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Q. And you mentioned, Premier that—about this need to change the Act, if you wanted to advertise. As we discussed on Wednesday, The Honourable Natalio Wheatley, when acting Premier, issued that policy decision to advertise vacancies. On the 1st of June 2021.

MR RAWAT: And that's at page 3555 in Part 4, Commissioner.

#### BY MR RAWAT

Q. But one of the advertisements, one of the vacancies that was sought was Board Members for the Ports Authority, and you haven't changed The Ports Authority Act in order to allow

you to advertise for Board Members, have you?

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A. No, we haven't changed the Act as yet at all, and that's very observant, and I thank you for doing so. But remember now, the paper—let us go back to the paper in Cabinet, there was an Information Paper on the 6th of April 2021, the Deputy Premier announced that in June 2021, but what he did not do, and no fault of his, is going in depth of what the content of the paper stated, in that this was going to be a pilot project by the Premier's Office, and upon doing the pilot project, there are areas that are going to have to be adjusted.

And since then, I think that the Permanent Secretary has sent forth some other draft of what has been done with some of the adverts that have gone out. Of course, in anything that's in embryonic stage is going to require some adjustments and have some teething pains, but at the same time one of the areas we recognize that we have to do so that it does not be ambiguous to any government that comes forward, is to put it inside of the Act.

COMMISSIONER HICKINBOTTOM: Got it. Thank you very much.

### BY MR RAWAT:

- Q. This was about the appointment of the Chair to the Ports Authority, and that appointment was made without the position being advertised?
- 25 A. It was not a requirement.

Q. If you look at page 5 of your response, this is in response to a criticism that arose in relation to the Electricity Corporation. At the bottom say it was only in May 2020 that the Governor who was well-aware of the existing practice—and this is about the informal process—suggested a shift to a more transparent process for critical leadership posts such as the Chairman of Boards, and you continue, it's notable that even then the Governor did not extend his recommendation to the appointment of ordinary Board Members.

A. Exactly.

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- Q. Now, the genesis of that point, which could be taken as a criticism of the former Governor, is the Cabinet Paper that we are looking at at 3084 because that's the May 2020 paper. But given that you have today, with the Commissioner, queried the accuracy, and in your response you query the accuracy of this Minute in fundamental ways. What reliance can be placed on what's attributed by you to the Governor?
- A. Which section specifically do you want me to respond to? In that their response, that you're saying is of concern?
- Q. My point, Premier, is that in May 2020, as we've looked at in this Cabinet Minute, there is a discussion.
- A. Right.
- Q. And if one looks at the Cabinet Minute in itself.

  What appears the outcome should be is that the Chairman suggests

  that required skill sets should be advertised for critical

positions Chair of Boards, and you say no. You say-
(Overlapping speakers.)

- Q. --that will only happen in the Minute.
- A. In the minute.

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- Q. That will only happen if you advertise the Public Service Commission. So you impose--let me finish.
  - A. I didn't say anything.
  - Q. And you're then told that that is, in fact, advertised. And you effectively say no need to advertise. That's what the Minutes look like.
- Now, you've explained to the Commissioner--
- 12 A. It should have been yes.
- Q. --that there's more to it. It should have been yes?
- A. Yes. And I did say the other part, too.
- 15 Q. Therefore, this Minute is inaccurate?
- 16 A. That section of it should have been saying yes. I
  17 remember saying yes, and the other part I did say with the PSC,
  18 yes, but you would have to advertise with the PSC.
- Q. You are relying, it seems in other parts of your written response to the Commissioner, on this very same Minute which you say is inaccurate?
- A. Which I said in no part, but we discussed the other part.
- Q. I see. So, it comes down to the Minute when it's recording what you said--

1 A. Right.

- Q. --is inaccurate, but when it's recording what the Governor said it's accurate?
- A. I can't explain for the Governor. He's not here. You will have to bring him in and question him.
  - Q. But you did, I'm afraid?
- 7 A. Yes.

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- Q. At page 5--
- 9 A. Right.

Α.

- 10 Q. --you do rely on what the Governor said?
- 11 A. Exactly, in terms of what I said as a Premier has
  12 explained as evidence--
- Q. If you look at the paragraph above, please, Premier?
- well-aware of the existing practice suggested a shift to a more transparent process, and I put it in quotation, that that was

It was only in mid-2020 the Governor who was

- 17 his quote, for critical leadership Boards such as the Chairman
- 18 of Boards. It is notable that even then the Governor did not
- 19 extend his recommendation of appointment of ordinary Board
- 20 Members. So, what is wrong there? He did not extend it to
- 21 Board Members?
- Q. You're saying that part of the Minute is accurate and reliable?
- A. He did not extend it to Board Members. He specifically spoke about the Chair.

Q. Yes, but if you look, Premier, at 3084, it's paragraph

- 2 4.
- 3 A. Right.
- 4 Q. That's what you rely on?
- 5 A. 3084, number what?
- 6 Q. Number paragraph 4.
- 7 A. Paragraph 4.
- 8 Q. That's where it comes from?
- 9 A. The Chairman was of the view that there should be a
- 10 shift to a more transparent process for the appointment of
- 11 critical leadership positions such as Chairman of Boards.
- 12 Therefore, the required skill set should be advertised in this
- 13 regard. The Premier noted the captioned appointment was being
- 14 made in accordance with the requisite legislation, hence it was
- 15 in keeping with transparency and good governance. Further
- 16 discussion ensued on the matter.
- 17 What I was saying is that the decision was made
- 18 | because the Act does not require advertisement. That's all I'm
- 19 saying.
- 20 O. That's not my question, Premier. My question is--
- 21 A. You have to make it clearer to me because--
- 22 (Overlapping speakers.)
- Q. My question is you appear -- I just want you to confirm
- 24 | that this is the case. You rely on paragraph 4 at page 5 of
- 25 your response.

- A. Relied on it in terms of my response here?
- 2 Q. Yes.

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- 3 A. Stating what--
- 4 Q. The Governor said?
- A. What the Governor said, that it is notable that even the Governor did not extend his recommendation to the
- 7 appointment of ordinary Board Members.
- 8 Q. Yes.
  - A. That is what he said.
- 10 Q. So, that part of the Minute is accurate?
- 11 A. That is what he--that is what I recall, yes.
- 12 Q. Yes. But the part of the Minute that relates to you
- 13 because the rest of the Minute gives the impression actually
- 14 that you were against advertisement, that's inaccurate?
- 15 A. No. We were against him stating that, and he was not
- doing it. But not the spirit of advertising, not only share
- 17 | with the entire body.
- The point we were making to him is that the Boards
- 19 under you are not advertised, you do not advertise.
- Q. He said it was.
- 21 A. If you look at the history--if I may.
- 22 Q. Premier, I would like to try and take this shortly
- 23 because there's quite a lot more--
- 24 A. Your shortness is going to give you the answer that
- 25 you want.

- Q. I just want you confirm whether there are parts of this Minute that you say are inaccurate as they relate to you, and accurate as they relate to the Governor.
- A. I cannot answer that in that vein because that's entrapment. The only thing that I cited is that when I said no, I really should have seen that when I was doing the revision of Minutes. We didn't say "yes". You don't mind the Chair being advertised. But at the same time you do not advertise your Boards. That was the point that was being made, so the only thing I signed that was the "no" that missed me until I'm here now should have been yes. But the rest of the thrust of it remains the same. So, I cannot come to you saying a "yes" or "no".

This is what I was saying the last, you drew,

Commissioner, wants a "yes" or "no," the Attorney wants a "yes"

or "no." And when I tell him I cannot get a "yes" or "no," that

the Attorney General for the other papers, he becomes frustrated

and I can see why. Because that's is what Cabinet Ministers

were going through when we could get a "yes" or "no", but it is

not as simple as a "yes" or "no". With respect.

COMMISSIONER HICKINBOTTOM: Premier, I understand what you say about this Cabinet Meeting and the Minute. I understand your evidence.

BY MR RAWAT:

Q. Can I move on, then?

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1
               COMMISSIONER HICKINBOTTOM:
                                             Yes.
 2
               BY MR RAWAT:
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          Q.
               If we go now, please, Premier, just to the Part 4
 4
    bundle, please.
 5
          Α.
               At 4?
 6
          0.
               Yes.
 7
               4 of the bundle?
          Α.
 8
               I can't promise you, but if you look at Part 3 and
          0.
 9
    Part 4 at hand.
               Which bundle?
10
          Α.
11
          Q.
               Part 4.
12
          Α.
               Part 4.
1.3
               If we go to 3514 of that bundle.
          0.
14
               Three?
          Α.
15
          Q.
               514.
16
          Α.
               514.
17
          Q.
               Right. This is the Virgin Islands Climate Change
18
    Trust Fund Act of 2015. If I could ask you just to turn up
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    3519, please, Premier. I just want to give you the legal
2.0
    framework for our--before we go through the potential
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    criticisms.
2.2
          Α.
               Thank you.
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that includes receiving direct finance from any external source.

Change Trust Fund, and section 5 sets out its objectives.

Section 4 establishes the Virgin Islands Climate

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Q.

Now.

Section 6 tells us the functions of the Trust, which if we then go through to Section 7, that sets out the powers that the Trust has, which includes at B, being able to invest money that it receives and, indeed, to be able under this section to borrow.

If you go to section 8, Premier, which is at page 3523, the Trust under that provision is allowed to accept donations from lawful sources subject to such conditions as may be imposed by the donor, provided those conditions don't cause the Trust to violate the Act or impair its ability to achieve its purpose.

If you note section 9, that has the marginal that the trust must be dedicated to non-political purposes.

A. Right.

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- Q. If you look at section 10, what it makes clear is that, in its status, the Trust is not a government fund of the Territory. Its capital and revenue is not public money, and it's not subject to control and accounting except as provided by the Act itself.
- A. Right.
- Q. Note as well, if you go through to the bottom of that page, that the Trust is not entitled to any immunity or privilege. If you go over to the next page, the BVIG Government, the Government of the Virgin Islands, is not liable for any debts or liabilities or obligations the Trust may incur,

and it's not a public authority.

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If you look at Section 12 on page 3524, that establishes the membership of the Board of Trustees, or the Trust. So, there are, as we see with other Boards, ex officio Members would be typically the Permanent Secretary, the Financial Secretary, and the Chief Executive, in this case it's the Chief Executive Officer of this Trust. And then there are to be six other Members appointed with the approval of Cabinet by the Minister, and the requirements of those Members are firstly, that there be a private sector representative of the tourism industry, private sector representative of the Financial Services sector; a private sector representative of any sector responsible for making contributions to the Fund; a representative from an academic or research organization; a representative from a non-governmental or community-based organisation; and an individual ordinarily resident in the Territory, who possesses relevant knowledge, expertise or experience.

At three, subsection 3, the Minister when appointing persons under this section has to have regard to specific attributes that the prospective appointee must have.

If you go to section 13, that specifies the appointment process, and so this is an example of a statute that requires public advertisement, not just of the post but of the qualifications and other criteria required for eligibility, and

if we go through to 1304, page 3526, you will see that the process involves an element of public consultation because a Minister after the closure of the application process has to disclose to the public the names of all applicants and the public can submit written comments.

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If go through to section 15, that says that a Member shall hold office for a period not exceeding three years, but is eligible for reappointment.

And it also requires the appointment to be staggered, so as to ensure that no more than two non-Government representatives are re-appointed in any calendar year, so you're not able under the Act to remove everyone or for everyone to have exactly the same appointment expiry date.

Section 16 deals firstly with resignation, and then at 2 says as follows: The Minister may with the approval of Cabinet revoke the appointment of Member of a Board, other than a Government Member, if the Minister is satisfied that the Member is (a) guilty of misconduct; (b) has failed to attend a specific number of consecutive meetings of the Board of which that Member had notice; (c) knowingly failed to notify the Member of a conflict of interest; (d) no longer fulfilling the requirements under Section 12--and that is the requirements in relation to the qualities or attributes or sectors that people are supposed to represent--and then (e) acts in a way that is detrimental to the Trust.

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               So, that Act can be compared to the Ports Authority
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    Act that we looked at which gives a discretion to remove,
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    whereas here there are specific bases on which you can remove
 4
    someone.
 5
               Against that background, could we go back, please, to
 6
    your written response to the Commissioner, and let's turn up
 7
    page 26, please.
 8
              MR RAWAT: Commissioner, if I could have just one
 9
    moment.
10
               (Pause.)
11
              BY MR RAWAT:
12
         Q.
               Now, the first potential criticism, Premier, arises
1.3
    from the decision to revoke the entire membership of the Climate
14
    Change Trust Fund Board. And if we go, please, to 3140 in Part
15
    3 of the bundle.
16
         Α.
               3?
17
         Q.
                      You have Part 4 open, but if you turn--it will
18
    be in a different bundle, Premier. Part 3 bundle.
19
         Α.
              And we go to page what?
2.0
         Q.
               3140.
21
         Α.
               Okay.
2.2
               That's a Premier's Office paper prepared by your then
         Q.
23
    Permanent Secretary Mrs Elvia Smith-Maduro. Memorandum No.
24
    122/2019, headed "Revocation of the appointments of the
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membership of the Virgin Islands Climate Change Trust Fund

25

Board."

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Paragraph one sets out the background to the Board and its purpose, referring to section 12. It then lists the current membership of the Board.

If we go through to the next paragraph, at paragraph 3 and 4, what's said is that: "With each new government administration, it is common practice that some or all membership of Boards are revoked, and new Members appointed to the respective Boards. The manifesto of the new government administration calls for innovative, and forward and progressive ideas, initiatives and action from each Government Ministry, Department and agency during this recovery period. For those initiatives that must be implemented through a statutory body, the same principles for innovative, forward and progressive initiatives and action will be required. In keeping with the new government policy for inclusions, the desire is also to reshuffle the membership of each Statutory Board to include the appointment of a youth to each Board. In addition, the new policy of the new government administration is for the terms of each Board should not extend beyond the tenure of the Government administration that appointed them. As such, Cabinet's approval is being sought to revoke the appointment of each Board Member of the Virgin Islands Climate Change Trust Fund Board, with the exception of the ex officio Members to allow for the right mix of new, innovative and progressive-minded Members to be

appointed that would include representation of youth on the Board," and then there's a reference to the list.

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What is said at four is that the purpose of this paper is to seek the approval of Members to revoke the appointments of the current Climate Change Trust Fund Board to make way for the appointment of new Members at a later stage.

If we go, please, to 3142. There is the section on legal implications. And what is said is what the Attorney General's Chambers has done is to set out section 16(2) to conclude at (8). Therefore, it appears from this section that justifiable reasons have to be provided for the removal of Members of that Board.

meeting, Cabinet Meeting, where this paper was discussed. And that was, I think, on the 23rd of April 2019. And what's recorded there is that you presented the paper, and then it continues. "Referencing the captioned paper, the Attorney General cautioned the Cabinet that the reasons for the removal of Members from the Virgin Islands Climate Change Trust Fund Board are clearly stated in the respective law. The Premier reiterated this administration's new policy that Board memberships would not extend beyond the term of this administration. The Premier informed Cabinet that he'd asked the Membership to resign from the Board. The Attorney General expressed his concern that in revoking the appointments of

Members of the Virgin Islands Climate Change Trust Fund Board, that the conditions for the removal listed in section 16.2 of that legislation has not been demonstrated to exist."

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And then overleaf you say that—records that the Cabinet decided that all of the Members, six of them, the non-Government Members, should have their appointments revoked as from the 24th of April 2019.

Now, that's the background, Premier, to the first criticism that is raised as a potential criticism. Because what's set out—and I will summarize, but firstly that this decision occurred on the 23rd of April 2019. We've seen that. It was following a paper presented by yourself. The justification that can be seen from the documents is that the new policy that Board memberships would not extend beyond the term of this administration. And we also see in the paper that we've read out that there's reference to the length of policy that we have discussed on Wednesday. And I say blanket policy because that was, in fact, your phrase, Premier.

What's said is that there is nothing in the information that is provided to COI to show that you, as Premier and as the person representing this, and, indeed Cabinet, turned minds to section 16 to satisfy yourself that the requirements of that provision had been met, and that was despite the advice of the Attorney General. And the criticisms that followed, firstly, that the reasons you gave were therefore, insufficient.

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    You went outside the Act because you didn't satisfy the
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    conditions in section 16.2. By taking the step of removing all
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    Members of the Board, you failed adequately to provide for
 4
    independent expertise and oversight of the Board.
    policy of revoking Statutory Boards with every new
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 6
    administration also fails to provide for independent expertise
 7
    and oversight. And that the decision to replace all of the
    Members failed to take legal advice indicating that the policy
 8
 9
    was unconstitutional.
10
              COMMISSIONER HICKINBOTTOM:
                                          I'm sorry to break in,
11
    Mr Rawat. Could you just help me or I'm sure the Premier can,
12
    I'm just trying to get the chronology right on this.
1.3
              Mr Rawat has taken us to 122 of 2019 which is the
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    revocation paper, which is dated the 23rd of April. You
15
    approved it on the 23rd of April, but it was signed by the
16
    Deputy Chair that day as well. And he's right that the extract
17
    from the Minutes at 3138 refers to that paper.
18
              THE WITNESS: I just want to add final--inquire on one
19
    thing.
            Was it 23rd of April or 24th?
2.0
              COMMISSIONER HICKINBOTTOM: The paper was the 23rd of
21
            The meeting No. 5/2019, my version is undated.
2.2
    the Cabinet Minute. And I just wanted to inquire whether we
23
    knew the date of that Cabinet paper.
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it was on the 24th, when it was passed, when it was discussed.

THE WITNESS: I may stand corrected but I think I know

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25

1 BY MR RAWAT: 2 We have received the Minutes in two forms. One is Ο. 3 where they do carry the date and the other one is as this one 4 where they don't carry the date. 5 COMMISSIONER HICKINBOTTOM: But is this meeting 6 definitely the 23rd of April? 7 Can I tell you why, why I put the query, and that is, on the 3rd of May, which is about a week later, at 3178 in the 8 9 bundle, there is another paper from you seeking to amend the Act 10 who insert discretionary powers with a paper from the Attorney 11 General strongly advising against that as being possibly 12 unlawful. Right. Was that paper passed? 1.3 THE WITNESS: 14 COMMISSIONER HICKINBOTTOM: That paper was not passed. 15 THE WITNESS: Okay, good. COMMISSIONER HICKINBOTTOM: And as far as I can see 16 17 that paper was not passed. But I just wondered whether the 18 Minute on 3138 was, in fact, after possibly the wise decision 19 not to make the amendment to the Act that was proposed on the 2.0 3rd of May. 21 THE WITNESS: I can respond? 2.2 BY MR RAWAT: 23 If you want to assist the Commissioner on that point, Q. 24 please do.

You're finished with yours also? I want to assist the

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Α.

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1
    Commissioner with the chronology.
 2
              Just assist on that point and I will do some checking
         Ο.
 3
    whilst you're assisting, Premier.
 4
              COMMISSIONER HICKINBOTTOM:
                                          Thank you.
 5
              THE WITNESS: So, Commissioner, you wanted to know if
 6
    it was passed. Let me make sure I'm specifically clear on what
 7
    you want to--of me so I can help you.
 8
              COMMISSIONER HICKINBOTTOM: The order in which things
 9
              We know--firstly, we know that it was 103 of 2019, it
10
    should be original paper which covered the principle, and it
11
    also covered the BVI Tourist Board and the BVI Ports Authority,
12
    both of which, for one reason or another, there was a discretion
1.3
    in the Cabinet to remove Members. So, this is after that, so
14
    that was in March. This is dated the 23rd of April, 2019, 122
15
    of 2019, and this for revocation of the appointments.
16
    Attorney General advice is that that would be unlawful.
17
              Then, just leaving aside the Cabinet Minutes--
              THE WITNESS:
18
                            That one was on the 3rd of May, when the
19
    Attorney General advised it would be unlawful.
2.0
              MR RAWAT:
                         13th.
21
              THE WITNESS: 13, I mean.
2.2
              COMMISSIONER HICKINBOTTOM:
                                          Yes, 13th of May.
23
              THE WITNESS:
                            Right.
24
              COMMISSIONER HICKINBOTTOM: But that's right.
25
                            In 2019, might I just, for the record
              THE WITNESS:
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1
    say, for that year.
              COMMISSIONER HICKINBOTTOM:
 2
                                           It's all 2019, yes.
 3
              THE WITNESS:
                             Thank vou.
 4
              COMMISSIONER HICKINBOTTOM: And then we have a
    minute--the minute of meeting number five of 2019, which version
 5
 6
    in the bundle is undated, and I just wondered whether that
 7
    wasn't after the 13th of May because if--I don't--it's difficult
    to understand what the paper was brought forward on the 13th of
 8
 9
    May was for, if you had passed the decision on the 23rd of
10
    April.
11
              THE WITNESS: Well, first of all, Commissioner, if I
12
    may--
1.3
              COMMISSIONER HICKINBOTTOM: Yes, certainly.
14
              THE WITNESS: -- just see if I can help you, in my
15
    recollection, given it's two years and change over what I can
16
    remember well, a little on the two, we did go to the -- to seek an
17
    amendment a few weeks later -- to the Cabinet, but that was not
18
    because we felt we had broken the law, and we're trying to
19
    remediate, so I think I need to make that point abundantly
2.0
    clear.
21
              We sensed that there may have been some gray areas and
2.2
    that we felt the best thing to do was to ensure that there was
23
    clarity going forward, and remove any doubt going forward.
24
              Proof we did not try to cover up any mistake or
25
    wrongdoing for sure. We did not try to make the amendment
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1
    retroactive neither.
                           That is an important point I need to put
 2
    for the record. The amendment would only have had effect from
 3
    the day it came into effect and forward. And after the letter
 4
    asking the Members to voluntarily resign, Cabinet did not
    continue forward to implement any termination or revocation of
 5
 6
    the Board Members, even when it was approved inside of Cabinet,
 7
    and I need to put a caveat in there because I want to stick a
 8
    pin and then I'm going to come back.
 9
              COMMISSIONER HICKINBOTTOM: We'll need to come back to
10
    some of this, Premier, but is the minute on page 3138 a minute
11
    of the 23rd of April, or is it a minute after the 13th of May?
12
              THE WITNESS: 3138, that's dealing with the Cabinet
1.3
    Minutes?
14
              COMMISSIONER HICKINBOTTOM:
                                           Before.
15
              MR RAWAT: If you look at 3.39--
16
              COMMISSIONER HICKINBOTTOM: Yes.
17
              THE WITNESS: Yeah.
18
              MR RAWAT: -- that tells us the effective date.
19
              COMMISSIONER HICKINBOTTOM:
                                           I'm with you.
2.0
              THE WITNESS: Right.
21
              MR RAWAT: And so to just summarize the--
2.2
              COMMISSIONER HICKINBOTTOM:
                                           That's helpful.
23
              THE WITNESS: Yeah, that had been before.
24
              MR RAWAT:
                         We obviously--Commissioner, you'll remember
25
    hearing from Mr Edward Childs; and so the sequence of -- and we've
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1
    put the correspondence that he had with the Premier into the
 2
              So, on the 5th of April 2019, the Premier wrote to the
 3
    Board, asking them to resign.
 4
              COMMISSIONER HICKINBOTTOM:
                                          Yes.
              MR RAWAT: On the 17th of April 2019, Mr Childs
 5
 6
    responded on behalf of the Board, inviting the Premier to a
 7
    meeting, and his evidence was that he had no response to that.
 8
              On the 23rd of April 2019, we see the paper that we
 9
    were looking at, which is at 3140.
10
              COMMISSIONER HICKINBOTTOM:
11
                         The date of that, both the time that it
              MR RAWAT:
12
    gets uploaded and the date at the end where it's published by
1.3
    the Premier, is 23rd of April 2019.
14
              Cabinet makes it effective as from the 24th of April.
15
              THE WITNESS: Yes.
16
              MR RAWAT: And so I'd say that the inference one draws
17
    from that is that that decision, in terms of the revocation
18
    decision, preceded the decision to consider amending the Act.
19
                                           So, it was--that meeting
              COMMISSIONER HICKINBOTTOM:
2.0
    appears to have occurred on the 23rd or the 24th of April.
21
              MR RAWAT:
                         Yes.
2.2
              COMMISSIONER HICKINBOTTOM: But I think the Premier
23
    thinks it's the 23rd of April. That's very helpful. Thank you
24
    very much.
25
              BY MR RAWAT:
```

- Q. Premier, can I set out your response. I've summarised the criticism which relates to the 23rd of April. I think we will have to come back to the change in the law so we can put that in context, but as you may have gathered, I like to work with the chronology.
  - A. I recognize that. I love that.
  - Q. If we put into the record your response, please.
  - A. Um-hmm.

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0. What you say is: Reference is made to earlier responses about the matters repeated in respect of each Board. And then you continue: "The Attorney General advised the Cabinet that it must consider the effect of section 16 of the Act in which the reasons for the removal of Members of the There is no basis for the assertion Boards were clearly stated. that the Cabinet did not do so. The Attorney General advised the Cabinet of his 'concern' that the conditions for removal were not fulfilled. The Cabinet considered his is advice and decided it was nevertheless in the interests of consistent application of its policy to accept the risk, to which the Cabinet Paper referred, that judicial-review proceedings will be taken against the decision. The Cabinet was entitled to make this decision. Ministers frequently make decisions to which a high or very high legal risk is attached. In such circumstances, it is for the Court to determine whether their actions are unlawful".

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1
               So, just to try and break that down a little, please,
 2
    Premier there is nothing in the documents that have been
 3
    disclosed to the COI to show that the Cabinet applied its mind
 4
    to section 16(2) when considering the revocation of six
 5
    individual Members of the Climate Change Trust Fund Board.
 6
    you aware of any other such documentary evidence which has not
 7
    been disclosed to the COI?
               The--may I now, because you said you did a summary of
 8
         Α.
 9
    what I was listening for about seven minutes, I counted, so can
10
    I respond--
11
         Q.
               But be--
12
         Α.
               --with my chronological order because.
1.3
               --before you do--
         Q.
14
               (Overlapping speakers.)
15
         Α.
               --it's important--
16
               --would you mind answering my question?
         0.
17
               Well, your question was going to be answered in the
         Α.
18
    same breadth and length that you give me the question.
19
               Well, premier, just tell me, is there any other
         Ο.
2.0
    evidence relating to this decision that you have not disclosed
21
    to the COI?
2.2
         Α.
               I don't know if it's a disclosure, but I think it
23
    would speak in them. It would allow me to bring the context.
```

I appreciate you want to give it context.

24

25

Q.

Α.

Yes.

Q. But can the Commissioner conclude that there is no other evidence in relation to this decision that has not been disclosed to the COI?

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A. I will not--I will pray, Commissioner, to go through the chronological order so that that answer could be answered beyond a shadow of a doubt for both you and me, because I was writing a few areas here, and I just wanted to make sure that we're all are together with the dates. That's why I was asking was the Cabinet on the 23rd or the 24th of April.

But if I may, it is very important for me to help you, Commissioner, to get the full gamut of this side of the evidence by explaining some of those chronological orders that was just mentioned.

And when I say so, Commissioner, and I thank you for this brief moment, the chronological order that was put to me says that on, and if I could remember, on March 19, first of all, there was a paper that went—and I want to state—to have the revocation of all Members of all Boards, but that was deferred. It wasn't discussed on March 19. That's why I was saying I would like to say the chronological order because I remember some of it, although it was a little while and—COMMISSIONER HICKINBOTTOM: Is that—I'm sorry. Is

MR RAWAT: I think--

that 103 of 2019?

25 THE WITNESS: That's the same paper because on

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1
    March 27 now, because the paper did went--from in the March 19,
    this is the overall blanket paper that I was talking about the
 2
    revocation of Board Members.
 3
              COMMISSIONER HICKINBOTTOM: 103 of 2019.
 4
 5
              THE WITNESS: Inside of that. Yes.
 6
              But where only the Tourist Board and the BVI--only the
 7
    Tourist Board, and I think it was the BVI--
 8
              MR RAWAT: Ports Authority.
 9
              THE WITNESS: --Ports Authority who were addressed at
10
    that time.
11
              COMMISSIONER HICKINBOTTOM: Well, address two things.
12
    One is the principle.
1.3
              THE WITNESS:
                            Right.
14
              COMMISSIONER HICKINBOTTOM:
                                          And the principle was they
15
    were all going to agree to vote.
16
              THE WITNESS:
                            Exactly. That was the principle.
17
              COMMISSIONER HICKINBOTTOM: But that paper also
18
    addressed two specific Boards where there was a discretion to--
19
              THE WITNESS: Where the statute didn't have like this
2.0
    one.
21
              COMMISSIONER HICKINBOTTOM: Because you wanted
2.2
    decisions on those two Boards.
23
              THE WITNESS: On those two Boards first.
24
              COMMISSIONER HICKINBOTTOM: And then--
25
               (Overlapping speakers.)
```

THE WITNESS: Yes, sir. Yes, Commissioner, you're correct. But I want--

BY MR RAWAT:

- Q. I'm sorry to interrupt. It's at 2928.
- A. 2928.

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- Q. That's memorandum 103 of 2019.
- A. Right, right. Well, I just want you reference them for use and so you can cross-reference what I'm saying because I just jot the dates while you were speaking because some of them I remember.
  - Q. For your chronology, that's your starting point.
- A. That's my starting point, March 19. The paper was deferred, and then the same paper was discussed and passed on March 27, and that is the paper that you just referenced. That is the one not dealing so much just with one Board but the overall umbrella mindset that we spoke about before, that I want to go back into but only the Tourist Board and the Ports Authority were dealt with there.

But then when we went on, we wrote to all the Members of the Climate Change Trust Fund Board, Commissioner, and I know that there's a letter in there, but allow me to do my prelude here to help with this, and this was written to Dr Katherine Smith as an example of one of the Board Members who were on the Board and it was written on April 5th, which would be the next chronological order, but this was still written to all the

Members, although I had--I just took a mind that says Dr Katherine Smith, and it says: I write with regard to the above caption which is Climate Change Trust Fund Board. As vou are aware, this administration has just taken office a little over five weeks ago. Since taking office, I have been assessing the functions and composition of the Statutory Boards across Government and more so to those Boards--more so that those Boards that fall under the portfolio of the Premier's Office. 9 Further, you may be aware that a number of portfolios had been Therefore, and in this regard, the Climate shifted around. Change portfolio has been moved to the Premier's Office. in keeping with our mandate, it is this Government's intention to restructure the composition of membership of each Board, inclusive of youth involvement -- there is it again -- on each Board. A new policy attaching term limits on Board membership to coincide with the term of the sitting Government is now being implemented. Hence in view of the foregoing, we are seeking your 19 cooperation in voluntarily tendering your resignation from the Climate Change Trust Fund's Board by Thursday April 11, 2019. The Government thanks you for your service and renders -- and wishes you success in your future endeavor.

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to the 17th of April, where that the Chairman of the Board

stated that he wrote to the Premier. May I state that the -- a

Now, that was on the 5th of April. Can I proceed now

```
1
    response never went back to Mr Childs not being out of place but
 2
    wanted to make sure that we were doing the assessments correctly
 3
    before we had a meeting with anyone, not only him but anyone
 4
    that was writing us at that time.
 5
              So, we need to move now to the 23rd of April.
 6
    23rd, now, of April, we are seeing that the Cabinet paper came
 7
    in to remove persons from the Board. Now, Cabinet rightfully
    received the advice now of the Attorney General and proceeded to
 8
 9
    decide at that time to take the risk.
10
              COMMISSIONER HICKINBOTTOM: I'm sorry--
11
              THE WITNESS: The risk of removing them from the
12
    Board, given the Attorney General's recommendation in this case.
1.3
              However, may I add, Commissioner, that On that day,
14
    with that revocation paper that's in the bundle, and it was
15
    approved on that day, on 23rd or 24th, whichever date it was,
16
    but subsequent to then--and I might add that the policy at that
17
    time--sorry, Commissioner you had a question?
18
              COMMISSIONER HICKINBOTTOM: Only to go back--
19
              THE WITNESS: Yeah.
2.0
              COMMISSIONER HICKINBOTTOM: --because--
21
              THE WITNESS: Yes.
2.2
              COMMISSIONER HICKINBOTTOM: --you were doing it
23
    chronologically, which is very helpful.
24
              THE WITNESS: Yes.
25
              COMMISSIONER HICKINBOTTOM: But when you said the
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1
    risk, what you're say in your--and I assume that the response to
 2
    the one--this is you?
 3
              THE WITNESS:
                             Right.
 4
              COMMISSIONER HICKINBOTTOM:
                                          These are your words.
 5
              THE WITNESS: Yes.
 6
              COMMISSIONER HICKINBOTTOM:
                                           What you say, the risk, is
 7
    not unlawfulness because the Attorney had made it quite clear it
 8
    was unlawful.
 9
              THE WITNESS:
                             Right.
10
              COMMISSIONER HICKINBOTTOM: The risk was that
11
    judicial-review proceedings would be taken against the decision.
12
    So, you appreciated the decision was unlawful, but you were
1.3
    keeping your fingers crossed that nobody judicially reviewed it.
14
    That was the risk.
15
              THE WITNESS: Well, given from the Attorney General
16
    for this one, but as I proceed you'll see what Cabinet -- what
17
    transpired after.
18
              COMMISSIONER HICKINBOTTOM: I'm sorry, but this is
19
    your answer now.
2.0
              THE WITNESS: Yes.
21
              COMMISSIONER HICKINBOTTOM:
                                           Yes.
2.2
              THE WITNESS:
                             I agree.
23
              COMMISSIONER HICKINBOTTOM:
                                          Yes.
24
              THE WITNESS: But in terms of the chronological order,
25
    I still agree, and that is my answer.
                                            It's clear that the
```

1 cabinet considered his advice and decided it was nevertheless in 2 the interest of the consistent application of this policy to 3 accept the risk, "the risk" meaning to make a decision contrary 4 to some of the advice received by Attorney General in this case because this was one of the only cases that you will find that 5 6 we--it was unequivocally clear that the Attorney General was 7 saying this is the case, unless the -- that's why I was saying the 8 other ones were not unequivocally clear. This one was. 9 COMMISSIONER HICKINBOTTOM: This was unequivocally clear that it was unlawful, but the risk that you took was that 10 11 you might be judicially reviewed and that the decision would be 12 set aside. 1.3 THE WITNESS: Exactly. To which Cabinet before the 14 judiciary review proceeding would be taken against the -- of this 15 policy to accept the risk to which the Cabinet Paper referred. 16 The judicial-review proceedings would be taken against the 17 decision. The Cabinet was entitled to make the decision, which 18 may add whether it be in the United Kingdom or every time you 19 make a decision, there is risk involved. The level of the risk 2.0 is something else, but this one was high. 21 COMMISSIONER HICKINBOTTOM: The risk, well, there was 2.2 no risk here as to unlawfulness. 23 THE WITNESS: Yeah. 24 COMMISSIONER HICKINBOTTOM: Because it was unlawful. 25 We know it's unlawful. The Attorney General said it was, and

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1
    you accept it was. So, sometimes, as where you're exercising
 2
    the discretion, in those circumstances, there was a risk that it
 3
    was unlawful.
                            Right.
 4
              THE WITNESS:
 5
              COMMISSIONER HICKINBOTTOM: Here, no risk.
                                                           It was
 6
    unlawful. The risk was that somebody might try to do something
 7
    about it.
              THE WITNESS: Well, I respect your analysis, but it's
 8
 9
    still, in Cabinet's view, is no matter what it is it's a risk.
10
    That's how it was looked at in Cabinet.
11
              COMMISSIONER HICKINBOTTOM: But do you see that
12
    there's a difference between a risk, perhaps a high risk--
1.3
              THE WITNESS: Yes.
14
              COMMISSIONER HICKINBOTTOM: --something is unlawful,
15
    and knowledge that it's unlawful but nevertheless plowing on and
16
    hoping that nobody will take action to stop it.
17
              THE WITNESS: And we'll get to that because that is
18
    exactly now where the Attorney General has been clear.
19
              And you, Commissioner, you are a hundred percent right
2.0
    to point out where the Attorney General was clear there. Had
21
    the Attorney General been clear in all those other areas, if you
2.2
    remember in my evidence I said for most of the Boards the
23
    Attorney General was not clear. I knew this would come up.
24
    That's why I keep saying the word "most" of them, he was not
25
    clear, and neither "yes" or "no". Here now, if you may, I could
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1 add something to help you. 2 COMMISSIONER HICKINBOTTOM: Certainly, yes. 3 THE WITNESS: Ministers frequently make decisions to 4 which are high or very high legal risk is attached. 5 circumstances, it is for the courts to determine whether the 6 actions are unlawful. 7 Now, you would appreciate that the Attorney General 8 also can say that and you go to court and you hear something 9 else. You never know. You never know when you go to court, but 10 that's not the point I want to make now. 11 This was on the 23rd. 12 COMMISSIONER HICKINBOTTOM: Yes. 1.3 THE WITNESS: Now, after that, we saw that the paper 14 came in on May 13th for the revocation, and it was not asking 15 for--16 COMMISSIONER HICKINBOTTOM: I'm sorry, to amend the 17 Act. 18 THE WITNESS: To amend the Act--19 COMMISSIONER HICKINBOTTOM: Yes. 2.0 THE WITNESS: --but not try to be retroactive in any 21 The positions have not--had not yet been filled. 2.2 was nothing done because we were reconsidering the existing 23 policy and trying to identify the best way forward, and 24 discussions were ongoing, including with the AG. 25 So, I want to point that out because, in other matters

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1
    such as COVID-19 that would have delayed us, but we never
 2
    enacted and implemented and moved forward with the Cabinet's
 3
    decision.
 4
              COMMISSIONER HICKINBOTTOM:
                                           I'm sorry, with--
 5
              THE WITNESS: With the--
 6
              COMMISSIONER HICKINBOTTOM:
                                          You didn't amend the Act.
 7
              THE WITNESS: We didn't--we didn't amend the Act, nor
 8
    did we move forward to write and say that this was Cabinet's
 9
    decision to--to--that--write Members of the Board to be clear
10
    climate change, that Cabinet have decided --
              COMMISSIONER HICKINBOTTOM: You didn't write to tell
11
12
    them that their--
1.3
              THE WITNESS: We never wrote them.
14
              COMMISSIONER HICKINBOTTOM: -- that their appointments
15
    had been revoked.
16
              THE WITNESS: We never wrote them because we were
17
    doing some reconsidering of how to deal with this matter.
18
              And when COVID came in, of course, that took our focus
19
    off of that and many other things, because this now you will
2.0
    appreciate is inside of me, and the 11th of March when COVID was
21
    named the--a pandemic, probably the worst pandemic known in the
2.2
    last 100 years.
23
              So, we never wrote to any Member of the Climate Change
24
    Trust Fund Board saying, in this case, that your positions have
25
    been revoked.
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1
              COMMISSIONER HICKINBOTTOM: They learnt that from the
 2
    papers, from the media.
 3
               (Overlapping speakers.)
 4
              THE WITNESS: But the Government never moved forward
 5
    with that. And with not moving forward with that, legally now
 6
    we were saying we are going to go back and reconsider this
 7
    because we never wrote a letter saying that you--you've been
    revoked.
 8
 9
              COMMISSIONER HICKINBOTTOM: But they were revoked.
                                                                    On
10
    the 23rd of April they wake up and they were revoked--
11
              THE WITNESS: By Cabinet.
12
              COMMISSIONER HICKINBOTTOM: By Cabinet--
1.3
              THE WITNESS: Right.
14
              COMMISSIONER HICKINBOTTOM: --it was a Cabinet
15
    Decision, and that went into the media, and Mr Childs at least,
16
    saw it; no doubt all of the Members saw it, but they didn't have
17
    any response to their letter.
18
              THE WITNESS: Right. Well, we never wrote because we
19
    were reconsidering.
2.0
              COMMISSIONER HICKINBOTTOM: But are there any
21
    documents that you know of concerning the reconsideration?
2.2
              THE WITNESS: No.
                                  It is something that we, even to
23
    now, have not, to this date, reconstituted a Board, to this
24
    date.
25
              COMMISSIONER HICKINBOTTOM:
                                           Well, I mean, I'm sure
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1
    we'll come back to that. But could I just check one thing and
    just on this small part of the story.
 2
 3
              THE WITNESS:
                            Um-hmm.
 4
              COMMISSIONER HICKINBOTTOM:
                                           In your answer, you
    say--you accept that this decision was unlawful, and then you
 5
 6
    said the Cabinet was entitled to make this decision. Is the
 7
    Cabinet entitled to make an unlawful decision?
              THE WITNESS: Cabinet can take any risk--any Cabinet
 8
 9
    in the world, but if you--but given how Cabinet proceeded with
10
    this, after we made the decision, there were the need to
11
    reconsider and reassess what it is we are doing and the policy.
12
    Therefore, we never moved on the decision of Cabinet. We never
1.3
    implemented it by moving ahead.
14
                                          Well, they're revoked.
              COMMISSIONER HICKINBOTTOM:
15
    The Board hasn't met. It's gone.
16
              THE WITNESS: Well, they were still constituted until
17
    we write them.
18
              COMMISSIONER HICKINBOTTOM:
                                          No, no, no, no.
                                                            The
19
    revocation was by the Cabinet Decision -- full stop.
2.0
              THE WITNESS: Yes, but you can--you have to get a
21
    letter saying that you've been revoked. We wrote actually -- we
2.2
    wrote the paper on--the emphasis on why we wrote the paper in
23
    the first place is that 5th of April, and the paper came on the
24
    23rd of April, we were saying that the public would have most
25
    likely accepted a voluntary resignation, so we were going to
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1
    preempt it, but we won't move on it until we receive them.
 2
              And at the same time we now received, saying that they
 3
    voluntarily would resign and their time expired. So, we--in all
 4
    of that, we were still going over the policy, reconsidering the
    policy and trying to identify the best way forward.
 5
 6
              Now we have sat and gone through that for the most
 7
    part, and now we are going to get the criterias, which is easier
    under this Act, because all the Members' time had expired, and
 8
 9
    maybe that some of these same members were very well--
10
              COMMISSIONER HICKINBOTTOM:
                                          I'm sorry to interrupt.
11
              THE WITNESS: Um-hmm.
12
              COMMISSIONER HICKINBOTTOM: They didn't expire.
1.3
              THE WITNESS: The time frame for these?
14
              COMMISSIONER HICKINBOTTOM: No, they didn't.
                                                             Their
15
    appointments were revoked. That's the end of the story.
16
              THE WITNESS: Until you are written to, you're not
17
    revoked.
18
              COMMISSIONER HICKINBOTTOM: And who said?
19
              THE WITNESS: Well, I would put it this way, the--
2.0
              COMMISSIONER HICKINBOTTOM: Did the Attorney give that
21
    advice?
2.2
                            The Attorney told to us bring back a
              THE WITNESS:
23
    paper to have it reconsidered. That was one of the
24
    conversation, so we want to move towards that, but then we got
25
    bogged down with COVID.
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1
              COMMISSIONER HICKINBOTTOM: I understand that.
                                                               But
 2
    perhaps the Attorney was concerned that the Cabinet had passed a
 3
    measure, a decision, made a decision, that it knew it was
 4
    unlawful.
 5
              But when you say the Cabinet was entitled to make this
 6
    decision--
 7
              THE WITNESS: Um-hmm.
              COMMISSIONER HICKINBOTTOM: --as a proposition, you
 8
 9
    say that the Cabinet is entitled to make a decision they know is
10
    unlawful, contrary to the will of the Legislature, they're
11
    entitled to do that as long as they can get away with it.
              THE WITNESS: I'm not saying that at all.
12
1.3
    Attorney General was more clear than before that this one most
14
    likely is unlawful.
15
              COMMISSIONER HICKINBOTTOM: No, no, no, you accepted
16
    it was unlawful--full stop.
17
              THE WITNESS: No.
                                 I wouldn't say we accepted it full
18
    stop because it sound like we did unlawful.
19
              COMMISSIONER HICKINBOTTOM: But you said that--
2.0
              THE WITNESS: What I would say is--
21
              COMMISSIONER HICKINBOTTOM: You said this was clear
2.2
    beyond doubt.
23
              THE WITNESS: Is his concern were so heightened that
24
    it caused us to reconsider. He had--this is one way he was,
25
    even after the paper where he was saying I really think that you
```

should rethink this because the risk is too high to go to court in case of judicial review, I think you should rethink this, that is why we didn't act it, and we said, all right, we do agree and let us move forward, and coming back with a paper to rescind Cabinet's decision, and then, after that, let us move forward.

1.3

2.0

2.2

And also the revocation paper amendment had nothing to do with that. We just needed to change certain things in the law. The reason we gathered against that also is that it was going to take up a little too much time. So, when that was not passed by Cabinet—by all of us because I'm in Cabinet—we voted it down, and we decided as now a government we would bring back a paper to rescind the decision of Cabinet and allow the Board to perform, and then at the time of when their time expires, then we see would see if we could put in those new policies, but that something now that time didn't permit us to get back, given what all we had to deal with COVID, even to this date. But now we are moving towards.

COMMISSIONER HICKINBOTTOM: But none of that's recorded anywhere.

THE WITNESS: No, no, that was recorded in Cabinet.

No, that part wasn't discussed in Cabinet at all. That was discussed outside of Cabinet.

MR RAWAT: And, commissioner, can I, just in terms of dates for the chronology?

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1
              COMMISSIONER HICKINBOTTOM: Yes, please.
 2
                          We have been able to check against other
 3
    documents that we have. We do have a copy of the minute where
 4
    the decision is made, and it is the 24th of April.
 5
              COMMISSIONER HICKINBOTTOM: 24th of April.
 6
              THE WITNESS: Yeah.
 7
              MR RAWAT: The paper is 23rd Minutes of--
              THE WITNESS: The decision on 24th.
 8
 9
               (Overlapping speakers.)
10
              COMMISSIONER HICKINBOTTOM:
                                          No, thank you very much.
11
              THE WITNESS: Commissioner, I'm going to be as--
12
              MR RAWAT: May I just--
1.3
              THE WITNESS: --brutally honest as I can with you and
14
    I'll be--
15
               (Overlapping speakers.)
16
              BY MR RAWAT:
17
         Q.
              Can I just take you back to 3139.
18
         Α.
              Yes.
19
              The first thing that we see there, and that's
         0.
2.0
    the--firstly is that that's the decision that Cabinet made, so
21
    effective on the day that it met--
2.2
         Α.
              Um-hmm.
23
              --six people, its memberships were going to be
         Q.
24
    revoked.
              Second decision that is recorded is Cabinet making is
25
    that an expedited extract would be issued to allow the decision
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1 to be acted upon, even before the minutes were confirmed. 2 Which is a norm. Α. 3 0. Which is the norm. 4 Α. Yes. But the third bit of information is that, and it goes 5 Ο. 6 to the point that -- as to this decisions being acted upon. 7 Cabinet Decision is published--COMMISSIONER HICKINBOTTOM: Just one moment. 8 9 (Technical difficulty.) 10 BY MR RAWAT: 11 The final point to make, Premier, is that, Cabinet Q. 12 Decision, which was to revoke, was published, it was made public because Mr Childs's evidence to the Commission was that's how he 1.3 14 learnt that his--he was no longer a Board Member, and all six 15 people have, since the 23rd of April, 2019, acted on that basis. 16 And, I mean, you've read out the letter to 17 Dr Katherine Smith. That correspondence hasn't been disclosed 18 by your office to the COI. We have a copy of the letter to 19 Mr Childs because Mr Childs provided it, but the point--and I've 2.0 checked because Climate Change Trust Fund Board is addressed by 21 Dr O'Neal-Morton in her Affidavit, her most recent one--there 2.2 isn't, although I can't find on a very quick review, any 23 correspondence with the Climate Change Trust Fund Board Members.

The effect of your decision was as of the 24th of April, the

Climate Change Trust Fund Board ceased to exist.

24

25

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1
              Yes, but to the Chair, the correspondence, as I said,
         Α.
 2
    as I read, those can be furnished to you, as I would--you will
 3
    seek to get your office to get them furnished to you because at
 4
    the end of the day, that was written to them; each Member
 5
    received on April 5th.
 6
              COMMISSIONER HICKINBOTTOM: Mr Childs--I think this is
 7
    right, Mr Rawat will correct me if I'm wrong--Mr Childs said
    that he thought that each of the Board Members had received a
 8
 9
    similar letter, hence the one response from all of them.
10
    Mr Rawat's point is that we didn't get this correspondence from
11
    your office.
12
              THE WITNESS:
                             Well, I'm giving evidence now about it,
1.3
    and if we need to bring it into evidence--
14
              COMMISSIONER HICKINBOTTOM: What we did get from your
15
    office is an Affidavit from the Permanent Secretary to say that
16
    these posts had expired by the influxion of time--
17
              THE WITNESS: Right.
              COMMISSIONER HICKINBOTTOM:
18
                                          --whereas they had, in
19
    fact, revoked on the 24th of April.
              THE WITNESS: Well, if you look at it from that angle,
2.0
21
    we didn't act on them and it expired and we--our time, attention
2.2
    on it drifted due to COVID, and at the same time now we're
23
    trying to look at it even now we haven't -- it can't be said it
24
    was political because we haven't reconstituted the Board.
25
    We--so we are now in the process of trying to get that done, and
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1
    also adhering to whatever we have to adhere to the Act.
 2
    the only one of the Boards under us that we felt that we had to
 3
    reconsider some of the way forward with it, based on when we
 4
    re-read it and, in hindsight, we decided to look it over.
    never got back the paper to rescind Cabinet's decision. But
 5
 6
    even so, some of the policies are wrong in it, has been
 7
    discussions and ongoing discussions of how we move forward with
 8
    it because a very important Board.
 9
              COMMISSIONER HICKINBOTTOM:
                                          It's a very important
10
    Board. Its independence is crucial.
11
              THE WITNESS: Right.
12
              COMMISSIONER HICKINBOTTOM: Because it's a goose which
1.3
    may lay a golden egg in this sense; it may get funds from things
14
    like the Green Climate Fund.
15
              THE WITNESS:
                            Exactly.
16
              COMMISSIONER HICKINBOTTOM: To assist with climate
17
    change in the BVI, and what's essential as the Act makes clear
18
    is independence--
19
              THE WITNESS: For sure.
              COMMISSIONER HICKINBOTTOM: -- from the Executive.
2.0
              Can I just go back, while we're dealing with the
21
2.2
    chronology, to the paper on the 3rd of May. So, this is about a
23
    week later, after the post had been revoked, so by this stage
24
    there was no Board, and you brought forward a paper to amend--
25
              THE WITNESS:
                            13th of May.
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1 COMMISSIONER HICKINBOTTOM: The--sorry. The--you 2 signed it on the 13th of May. 3 THE WITNESS: Um-hmm. 4 COMMISSIONER HICKINBOTTOM: It was put on to ExcoTrack 5 by your Deputy Permanent Secretary on the 3rd of May. 6 THE WITNESS: Okay. 7 COMMISSIONER HICKINBOTTOM: So, about a week or so 8 later, this paper was produced. We know because you've told us 9 that the Attorney was expressing concerns about the decision of 10 the 24th of April, and this sought an amendment to bring in an 11 additional subclause which gave the Cabinet broad discretionary 12 power to revoke the appointment of any Member. Why was that 1.3 paper produced? 14 Well, the paper was produced not insight THE WITNESS: 15 of what we wanted to do before, but in sight of certain other 16 changes we want to bring to the Trust Fund Board to keep its 17 independence but also to make sure that if there are clear 18 indications of anytime it needs to be re-energised or 19 reinvigorated, that there is some way, extra layer that persons, 2.0 whoever is on the Board--I'm not saying that those who were or 21 whoever is on the Board don't get comfortable and don't perform 2.2 the task--because, as we get going in this, we recognise more 23 and more the importance of this Board, and that's why we're 24 working furiously to get a criterias out that -- as of now. 25 COMMISSIONER HICKINBOTTOM: But the -- and I think the

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1
    Attorney's memo make this clear. Bringing in a subclause,
 2
    bringing in a clause that the Cabinet has discretionary power to
 3
    revoke the appointment, that sort of political in--that sort of
 4
    political power would, as I understand it, have sunk any
 5
    possibility of your obtaining funds from most of the recognised
 6
    international funds, which insist on independence and good
 7
    governance.
              THE WITNESS: Well, I won't say that the -- we weren't
 8
 9
    looking for good governance.
                                   I would say that it just give
10
    investors a safety layer that any government is not using their
11
    money and not hitting the target that it's supposed to hit.
12
    will say that much.
1.3
              But you would see that the Attorney General was
14
    forthright on that paper and clear, and we did not pass it.
15
              COMMISSIONER HICKINBOTTOM: I mean it seems to me that
16
    it would have been a disaster.
17
              THE WITNESS:
                             Yes.
18
              COMMISSIONER HICKINBOTTOM: For the Act.
19
              THE WITNESS:
                            Right, for the Act.
              COMMISSIONER HICKINBOTTOM: But, as you say, you
2.0
21
    didn't pass it.
2.2
              THE WITNESS: We didn't pass it because we--he was
23
    able to be as clear as he could be on that one, and the reasons
24
    why, and we told him in hindsight you are correct, and that
25
    paper stood down.
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1
              I mean, we were working on getting the paper in for
 2
    rescinding, but it's one of those many tasks--or few tasks that
 3
    got away with us dealing with COVID after having about close to
 4
    95 or 94 or 50--I don't know how much meetings of Cabinet.
 5
    After that, it just got--
 6
              COMMISSIONER HICKINBOTTOM:
                                           I understand that, but the
 7
    practical effect is that there has been no Board since the 24th
 8
    of April 2019.
 9
              THE WITNESS:
                             Right.
10
              COMMISSIONER HICKINBOTTOM: The last two-and-a-half
11
    years.
12
              THE WITNESS: I wouldn't say two-and-a-half, but
1.3
    roughly about two, yes. And--but working on getting it in place
14
    now.
15
              COMMISSIONER HICKINBOTTOM:
                                          I'm sorry, Mr Rawat.
16
              MR RAWAT: Commissioner, just to complete the record,
17
    I'm grateful to those who sit behind me for checking this, but
18
    at present you can still find on the--
19
              COMMISSIONER HICKINBOTTOM:
                                           I know.
                                                    I thought--
2.0
              MR RAWAT: --Virgin Islands Government's website a
    record of the Cabinet Decision which says that Cabinet decided
21
2.2
    that the following membership of the Virgin Islands Climate
23
    Change Trust Fund Board be revoked effective 24th of April 2019.
24
              THE WITNESS: It won't be like that.
25
              BY MR RAWAT:
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Q. Let's move on to criticism no. 2, Premier, which is page 27. It says you've confirmed that no new Members have been appointed to the Board since 23rd of April 2019, rendering the Board defunct. In allowing the Board to become defunct, you prevented it from carrying out the functions for which it was originally set up. You were asked by the Commission of Inquiry to explain reasons for dissolving the Board. Your response is as follows:

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It is common practice that some or all membership of the Boards are revoked and new members appointed to the respective Board. The desire is also to reshuffle the membership of each Statutory Board to include the appointment of a youth to each Board. (3), the new policy of the new government administration is for the terms of each Board should not extend beyond the tenure of the Government administration that appointed them. And the above says the criticism fails to explain why a new Board has not been appointed from the 23rd of April 2019 to present.

Your response was as follows: "The Board has not been reconstituted partly because the Government has faced unprecedented challenges since the date of its revocation, which have placed acute strain on its capacity to maintain and service the growing complexity and number of its statutory and other functions. The Ministers have, in their position statements on Governance, set out those strains to which considerable burden

imposed by the Inquiry must be added. Further, the Government is considering what its policy should be in connection with the Virgin Islands Climate Change Trust Fund Act and whether it should be amended, and it has not completed those discussions.

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Just to delve into that a little, you will find your response at 3176.

Now, this is the response. It was a response that was made to a letter from the Commission dated the 9th of the 3rd--the 9th of March 2021, and I will just summarise it because you've set out the membership there.

You say at 1 that the Board is not in operation. You were asked if the Board is no longer in operation, please can you confirm who dissolved the Board and what powers used to dissolve the Board, and you say—and this is just after

March 2021—you say that the Board was dissolved through the powers of the Cabinet memo, so you don't seem to be saying there that because you had written to people they were still, in fact, technically in office.

And you point to that people were invited to voluntarily resign. You say the membership of this Board was not reestablished to date. The use of the word "reestablished" in itself, doesn't it, Premier, suggest that you did, in fact, as Cabinet—as the Cabinet minute records, revoke this Board? And that was your intention, and that intention never changed, did it?

- 1 A. To--
- Q. To revoke this Board. There is not--there is
  no--there is no record at all--there is no reference in this
  answer, and there is no record in the documents disclosed by
  your office and the IRU that Cabinet considered rescinding that
- 5 your office and the IRU that Cabinet considered rescinding that
- 6 decision.
- A. Cabinet--it was not Cabinet discussion. I

  8 said--clearly I said as a government outside of Cabinet, the

  9 Commissioner asked me that. I was clear.
- 10 Q. The five of you?
- 11 A. So, as a government, we decided we were going to make 12 sure we work on certain change of policies and have the Board 13 re-established in all--I don't know about legal language, but 14 whether we see re-establish, get it going again, so it may well 15 have some of the same Members or may not.
- 16 Q. Let's pause there. That's not legal language. It's
  17 your language.
- 18 A. But you have told me how have you interpret
  19 "reestablished".
- Q. No, Premier. What I've suggested is I used two words that you used.
- 22 A. Yes.
- Q. One is "rescind".
- A. Rescind.
- Q. And one is "reestablished", which is in this document.

A. Right. Exactly.

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Q. Now I'm suggesting to you two things: Firstly, there is absolutely no evidence that you have produced of any discussions of government—and by that I take it to mean the Cabinet sitting outside Cabinet and having a discussion—there is no evidence that you ever considered rescinding the appointments that you revoked on the 24th of April.

And second point is that the use of the word "reestablish" in a response that you did not date but is after March 2021 itself shows that there was no discussion about rescission but, in fact, you were clear that the decision to revoke in April 2019 stood and had occurred.

A. Well, I can answer it in the way you answered it. You answered it how you want to conclude. I can only state what I was stating to the Commissioner already, and I hold forward to that. And yes, there are certain things not written because we have not brought it forward yet for the technical persons to do their work. But as a government we have discussions, and we decided how we want to go about this, but we got side-tracked.

So, I answered it in that vein, the wording how it's interpreted may seem otherwise, but that is our intention. That is clearly our intention.

And one time you are criticizing me, a potential criticism, of removing them for political reasons and then certain Boards may have political reasons, but then here now

that drop off because we never--up to now reconstituted the Board, so it clearly would support what I was saying in my other answers. Our intention was never to have these things political, keep in the public interest of the people as a young government trying to make moves to re-energise Boards.

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Yes, this one is the one the AG flagged the heaviest--well, the flag that clearest to us. The others were vague, so we decided to reconsider how we're going to deal with this Board, and that is something that we're still working on and is going to be on the way. I'm answering you as honest as I can.

COMMISSIONER HICKINBOTTOM: You had a policy to revoke the Boards and re-establish them, or whatever word you want to use. That was your policy. That was set out in 103/2019. What happened here was that there was a board shortly afterwards where, to revoke the Board, the Attorney General made clear--as you've accepted, unequivocally clear--that it was unlawful, and you went ahead and revoked the membership.

So, doesn't this show what you would have done? You say that the Attorney General was not clear in respect of the other Boards, but don't we know what would have happened had he been clear? Had he been clear and said this is definitely unlawful. The result would have been the same, wouldn't it?

THE WITNESS: Well, if you analyze it in that vein because now we have found one where he's clear, so you could say

1 that for the rest. 2 But with due respect, Commissioner, just like how we 3 drilled down on this even after Cabinet and the Attorney General 4 came forward and told us even more outside of Cabinet is the same way we did with the others. But this one here the Attorney 5 6 General was more clear. When that was clear -- I wouldn't say 7 "more clear", he was clear on his position. 8 COMMISSIONER HICKINBOTTOM: Year, yes. 9 THE WITNESS: And that's all we're asking for the 10 other Boards. 11 COMMISSIONER HICKINBOTTOM: Exactly. 12 When he was clear, this was a board where he was clear 1.3 this is unlawful, you still went ahead and revoked it. 14 THE WITNESS: The Cabinet took the risk. 15 COMMISSIONER HICKINBOTTOM: On the other Board. 16 You took the risk, not of it being unlawful but being 17 judicially review. But with respect to the other Boards, had he 18 said at the time this is definitely unlawful, this is what would 19 have happened? THE WITNESS: Not necessarily. We would have moved 2.0 21 differently because this wasn't one of the first Boards we were 2.2 dealing with. The other Boards were ahead, so had he 23 decided--had he stated from a time we started the Boards from 24 the March 19 or March 27 papers that this is the position 25 stating clearly that this is unlawful, that will have changed

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1
    the whole nomenclature of what we were doing and sit down and
 2
    come with a different strategy and a different way forward.
 3
              So, the other Boards will be coming in one by one, and
 4
    this one was on the--what date? This was the 24th of April.
 5
              COMMISSIONER HICKINBOTTOM:
                                           23rd of April.
                                                            The paper.
 6
              THE WITNESS:
                            Right. The paper was 23rd of April,
 7
    and--but there were papers before that.
 8
              So, we're saying if that was put up front to us that
 9
    was the case, and may I add they were both in situations with
10
    Boards after that, and it was not as clear as he was with this
11
    one.
12
              So, if it was clear in his opinion, legal opinion, on
1.3
    this as he was with all the others, the reaction would have been
14
    different because to bear me out that what I'm saying has
15
    weight, there were actions before, and there were actions after.
16
    But the opinion was never as heavy or direct for the Attorney
17
    General as it was for this Board.
18
              COMMISSIONER HICKINBOTTOM:
                                           Thank vou.
              BY MR RAWAT:
19
2.0
              Premier, can I just move on to the third criticism,
         0.
21
    please.
2.2
         Α.
              Um-hmm.
23
              We've actually touched upon it already because the
24
    Commissioner took you to this, but just to give it context.
25
    refers, as a criticism, to the response that you were--we were
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looking at earlier, which was your response to request for information at 3176, but let's go back to the core documents.

Would you go to 3178, Premier. This is a document that the Commissioner took you too. This is the paper of the 3rd of May 2019. Do you have the first of it?

A. 3178?

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O. Yeah.

And if you look at 3179, at paragraph 9 is the key amendment found this criticism, and that is it was a proposal, and it's signed off on the 14th of May, proposal to amend section 16(2) of the Climate Change Trust Fund Act to give Cabinet discretionary powers to revoke any Member of the Board of Trustees, and we see the Attorney General's response to that at 3183. Turn that up. I'm just going to read some parts of it. There is the section headed "Advice", and this the Attorney General's advice dated 9th of May 2019, and it says as follows:

"I would strongly advise against the amendment of the Climate Change Trust Fund Act (the Act) by way of substituting the removal of Members for the trust corporation at the discretion of the Minister and cabinet, for the elaborate basis for removing of members contained in section 16 of the Act. No reason had been advanced for the proposed amendment". That was another point.

And then he says: "The proposal to add another ex officio member, namely the Permanent Secretary, in the Premier's

Office may on its face be unobjectionable. However, with that addition, the total membership of the Board becomes an even number and may produce a deadlock. There also has been no reason advanced for adding additional ex officio Member to this Trust".

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There were other changes you were seeking.

But what the Attorney General says is—he then sets out in his discussion the fact that he's drawn on previous occasions drawn attention to the fact even where discretionary power is granted for removal of Members of any statutory corporation, such discretion must be exercised in accordance with the well-established principles of the exercise of discretionary power. This involves exercising power in good faith reasonable and for purpose of the Act which establishes statutory corporation.

He then refers to the principles of the rule of law, which we have seen that, when we were looking at the 27th of March 2019 paper, where the Attorney General referred to that. He says he's undertaken a careful review of the Act and points out the following:

First, it's an act that creates a trust corporation, which puts the—a corporation that fits into a special category distinct and apart from other statutory corporations established by the Legislature. Because of that, any amendment must be handled with care.

Secondly, he points out that it's not--the Trust is not a government fund of the Territory. Its capital and revenues are not public money of the Virgin Islands. And he sets out there parts of section 10, section 12, and section 13.

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Then turns to this: Perhaps it's important at this point to note in having regard to the scheme of the Act, the Minister and the Cabinet are constituted agents since the fund is not a government fund to appoint and remove the board, and as such have fiduciary responsibility. The court may just as a trustee has power to enable him to better perform his duties and to exercise duty for benefit of the Trust, so too must the Minister and the Cabinet as appointers and as fiduciaries of the Trust Corporation. When exercising the power to appoint to remove the Members, bear in mind that the powers granted with the ultimate purpose of taking part of administration of the Trust for the interest of the Trust and no other.

In my considered view, and against the backdrop of the foregoing, the appointments and removal process enshrined in the Act is more in harmony with the objectives and purposes if was the Act than the proposed removal of the Members at the discretion of Cabinet. By providing sunlight in the current removal process, the Minister and Cabinet secure the requisite protection for any allegations of breaches or abuse of fiduciary responsibility that may bedevil removal at their discretion.

And then he sets out some further law, but concludes

- in this way: In the light of all the above, particularly the
  emphasis that (1) the Trust is not a government property; (2)
  the Government is not liable for the Trust; and (3) the
  elaborate scheme and the appointment of the Board Members as
  well as the basis for their removal that the Government must
  consider its proposal to amend the Act, particularly the
  proposed amendment to remove Members for ascertained justifiable
  - So, it's quite clear that the Attorney General's advice in May 2019 was that when one looks at the whole architecture of the Act and your responsibility as a Minister and as a Cabinet, you had to have justifiable reasons, and you could not amend the Act to give yourselves an open discretion to remove Members when you thought it necessary.
  - And the result of that is, firstly, that you didn't take it forward; is that right?
  - A. Well, you don't have to take my word for it. This is sought. The Cabinet Paper was deferred for two weeks because I realize it didn't get to this part. The captioned paper--sorry, not Cabinet paper--
    - 0. 3181.

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reasons.

A. 3181 in your bundle is capped in the decision sought, the captioned paper was deferred for two weeks to give the Premier and the Attorney General time to have further discussions on the proposed amendments. If I may, Commissioner,

that's says it all.

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This now when we received this--I think it was three- or four-page legal opinion from the Attorney General, this now is what I call giving the client a sound advice. So, no matter what we in our young political mind wanted to go through, when you are finished reading what he said in this advice for the amendment, we--before the paper and the paper never came back to Cabinet.

COMMISSIONER HICKINBOTTOM: I understand that.

## BY MR RAWAT:

Q. Let me put onto the record the criticism that's made because the criticisms are made that this memo--not the AG's advice, but this memo--to seek approval to amend that Act so that you could, as we see, effectively give Cabinet discretionary power to revoke the appointment of any Member of the Board of Trustees, what the potential criticisms arises--and it's the ones the Commissioner has canvassed with you--is that it suggests you may have attempted to amend the Act in order to legitimize your earlier ultra vires--outside the law--removal of the Board Members, and your response is this:

"The suggested potential criticism is farfetched. No judicial-review proceedings were brought against the decision of the Cabinet and no court had determined it to be ultra vires. Further, the proposed amendment could not have legitimized the revocation of the Board since it would not have had a

retroactive effect. The Premier did not attempt to amend the Act. He proposed to the Cabinet such an amendment, and the addition of a Permanent Secretary as an ex officio member, but he agreed after discussion to consult further with the Attorney General".

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And then you continue: "In fact, Ministers have been considering whether to bring these amendments to the House before reconstituting the Board to put beyond doubt the power to revoke appointments in the interests of the policy pursued by the Government. They have also been considering more generally the policy towards the revocation of statutory boards. These matters lie perfectly properly within the scope of the political government. The Attorney General's views on the desirability of the amendment, of course, carry weight, and have prompted the Government to further reflection, but they are not decisive".

Now, to break that down, the general policy towards the revocation of Statutory Boards is one that I think you have already canvassed with the Commissioner because it's about--I think you referred to as a sort of overarching statute. But just to be clear, you are advised in May by the Attorney General in plain terms that the proposed amendment would be unlawful. That's what it comes down to.

Are you still considering that, before you "reconstitute" this Board, to use the term that you--that appears in your response, you want to amend the Act to give

1 yourselves, as a Cabinet, that discretionary power? 2 Commissioner, I have to answer like this: One time I Α. 3 am getting questions and statements telling me don't go to the 4 future, let's deal what happened in 2019, now I'm getting the question to go to the future to give you an answer. 5 That's how 6 I see these questions when I get them. 7 I would state to you very clearly that there were other amendments we were looking at, and if you will turn to the 8 9 Act from your bundle, you would see clearly that most of the Act 10 was written in the vein of the Natural Resources and Labour. 11 So, to be able to have it transferred to the Premier 12 Office--Premier's Office required that some amendments in it for 1.3 it to function so we wouldn't be ultra vires in any way to the 14 Act, be it the PS in the Premier's Office or whatever entity it 15 is because there are entities in there that Act specifically 16 carries you to the Natural Resources and Labour. 17 COMMISSIONER HICKINBOTTOM: That's section 122--18 THE WITNESS: Right. 19 COMMISSIONER HICKINBOTTOM: --which puts the Permanent Secretary of the Ministry of Natural Resources and Labour on to 2.0 21 the Board, and you wanted that obviously--you wanted that 2.2 changed. 23 THE WITNESS: That is one of many. 24 COMMISSIONER HICKINBOTTOM: Yes. 25 That's one of many. I'm just going to THE WITNESS:

some of the reasoning behind some of the amendments.

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Now, the other amendment in terms of the revocation of Members, when we took office, it was aimed to make sure that no one gets comfortable on these Boards. There has been some Boards in our country, humbly in my opinion, that have got comfortable and some shakeup needed to be made, and some are comfortable that the Act covers them that there is no way the Cabinet or executive section of the Government can do them anything, so they will just stay there and don't perform.

So, what the discussion—which strains and acts with the AG on the outside now, which was not recorded in Cabinet, was there are more than one ways to put inside the Act to achieve what you want to achieve, and I respected that. So, we discussed some ideas of how to go about it, and how to get to the amendments. But after, even to him and me, that takeaway with COVID—19 so much so that we were calling the Attorney General's Office, the Attorney General's Office for just the Ministry of Health, compression orders in the 94 meetings, and so never got back to it.

But it was clear he stated that all he had seen, he would guard against moving in that direction. It is still your call in Cabinet, but he says this is as clear as he can be with this one, and he would advise in terms of another way to achieve what you want to achieve, not for political power of the Board. That was not the intent. The intent is always that the Board

know that you have to be tied to performance. That is what we wanted to do. And even doing so, moving forward with this Board and other Boards--because this is an independent board and should be. This is a board that, Commissioner, that is going to do wonders for this Territory, and I have no doubt. But at the same time you don't want persons take up their mandate and don't seek those funds--I'm not saying the persons that were before would not have done that--that's not the point that I made about it--would have done or would not have, but some caveat to make sure they go out and look for those funds that are available and be active.

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So, we wanted to put that caveat in there to be an energizer, to help stack anyone who thinks they just go on these independent boards and do not produce. That was the impetus behind the thinking process, not the political path.

COMMISSIONER HICKINBOTTOM: But the result was that the Board—all the membership of the Board was revoked without an inquiry as to how well or poorly—how it had functioned over its lifespan, and for two years, four months, I think to be accurate, there has been no fund at all—there has been no Board at all. So, in terms of energizing this particular area, this initiative has not worked, has it?

THE WITNESS: Well, if you state it however you state it, yes, but there are some factors that must come in to be put in the context.

In May 20--after April going to May, again we came into COVID.

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COMMISSIONER HICKINBOTTOM: No, I understand that.

THE WITNESS: If I may—I must, Commissioner, crave the indulgence because in the mid-2019 to mid-2020 into mid-2021, you're talking about two years and a few months, but also that with 19 months of that has been intense—intensified in government offices dealing with COVID. Now that we have vaccines and all these things, we are trying to see how we can jump-start many of these things that were inadvertently due to COVID not dealt with as fast as we would have liked to.

And I see that some these very Members can still likely end up on it. I see that some of the changes that are being made given what the past Attorney General said and even advice that we would have received in the current Attorney General's Office, there are certain ways you could go about making sure you do that while maintaining the independence of the Board, while maintaining the integrity of the Board, while maintaining the overall structures of good governances, which is not our aim to violate. But at the same time put that caveat in to make sure that it's tied to production in terms of not just being done.

COMMISSIONER HICKINBOTTOM: I understand that, but--and nobody would seek to reduce the impact of COVID because COVID has been as devastating here as in many other places, but

these revocations are made a year before COVID. And my point was that if the Board had been left in place, then they would have made some progress. As there has been no Board, then obviously no progress has been made at all.

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THE WITNESS: Well, that's an easy assumption to make because if you don't have something in place and you have something in place, you probably would have done something, but that is in hindsight 20/20, but that's not the impetus of why we moved. All of this was done originally for a blanket policy at that time.

COMMISSIONER HICKINBOTTOM: I understand that.

THE WITNESS: At that time. Hindsight is 20/20, and there are certain things, even as Premier sitting in front of you, that I would have done differently before, and I'm not saying that it was wrong or unlawful, but experience teaches wisdom. And even there are some things that I have learned since the COI has started that we need to implement, and we can't wait until it is over when things come to you to make you better. You take them and you make yourself better. That's the way you should live life, try every day to make yourself better.

So, in the areas where the COI has pointed out even some gaps—not intentional gaps—we have sat as a government and even with some of the technical officers and say, Well, we are strong in this area because that's not the concern of the COI, but in these areas where we need to improve, we recognize there

are some areas we have to improve and we have to get it done, and they're working furiously to do it, so I tendency to that, too.

COMMISSIONER HICKINBOTTOM: Mr Rawat.

## BY MR RAWAT:

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Q. Premier, the purpose of the question was just to clarify where the Ministers are, and it was actually asking you about the wording that you put in your response because in response to the potential criticism that the attempt to amend the Act was an attempt to cover up what you had done before.

I've read out your response, but what you referred to as specifically that there was an intent to amend the Act to give it discretionary power and then the need to appoint the Permanent Secretary as an ex officio member.

But what it is this that I'm asking about. In fact,
Ministers have been considering whether to bring these
amendments to the House before reconstituting the Board to put
beyond doubt the power to revoke appointments in the interest of
the policy pursued by the Government.

Now, the policy pursued by the Government we just talked about. You described to the Commissioner as to the blanket policy. All I want to know is: Does it remain the intent of your administration to bring, when the reference to these amendments, does that include an amendment to this Act that—to give Cabinet discretionary powers to revoke the

appointment of any Member of that Board?

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A. We had discussions, Mr Rawat, some of our Members on this as much as this week, and it remains—we remain resolute that for any board, whether climate change or whatever, we need a caveat to ensure no one gets comfortable on Boards and they produce in the public's interest.

The advice that we're going to get with that is going to take a little longer than we had anticipated because the Attorney General's Office is far stretched with limited resources to their liking or even our liking that over time we're trying to see how to work that with the whole transformation of the Public Service.

But there needs to be a firm leadership rule in the organisation a caveat to make sure that Board Members carry out their functions and do not become comfortable and do not produce. That is going to hinder generations unborn if persons are not productive, and experience teaches wisdom. So, all present as of today, the 16th of September, even though I wrote that, since our meetings, if it's not going to be Cabinet so we can maintain the independence, how do we go about that? I must say we have gotten some good ideas legally thus far, and those we are going to move on, so it is evolving as we speak so we do not be seen as politically interfering, so we do not seem like we're trying to control the Climate Change Board—I have no intention of my Government to do that—but to make sure that the

1 independence they have is not the one that is absolute where 2 they offer themselves to not to produce.

- Q. The reference to these amendments shouldn't be linked to the preceding paragraph in your response but actually to this caveat that Boards should not get too comfortable?
- A. As of right now today, after some meetings, that is my thinking as of right now today. In addition to what I have written, as of today based on other things because every day dealing with matters, and we are resolute that that needs to be in there to safeguard the Territory in the public's interest and to make sure that any government that sits would not have to worry about Boards becoming complacent and not producing because it's very important for the economy.
- Q. Let's move you on to page 31, please, and I will deal with this very briefly, Premier. It is a criticism that arises in relation to the Social Security Board?
- COMMISSIONER HICKINBOTTOM: Could I ask one last question?
- THE WITNESS: You could ask as many questions you want, Commissioner.
- 21 COMMISSIONER HICKINBOTTOM: It's a short question.
- 22 It arises out of page 3177.
- THE WITNESS: Yes, sir.
- COMMISSIONER HICKINBOTTOM: This is your response to
- 25 our Request for Information.

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1 THE WITNESS: Yes. COMMISSIONER HICKINBOTTOM: The question was what 2 3 happened to the fund/assets held by the Climate Change Trust? 4 The answer was the funds are held in an account with the Treasury. The question is what are they doing there, given that 5 6 by section 10 of the Act they're not Government funds. What are 7 they doing in the Treasury? THE WITNESS: Well, even the non-government funds can 8 9 be under the Financial Act, where Government and those funds do 10 not spend them, they cannot. It will be illegal, so there are 11 instances where that would be something that would be allowed. 12 So, that is something would not, how to say, create 1.3 the lack of independence in that certain accounts for the Trust 14 Fund Board were not all up to the level of where they all needed 15 to be at the time. 16 So, the new Board now will get that money, and it will 17 never come back into the Treasury, but somewhere, some entity 18 had to hold it until when the Board is fully functional. 19 COMMISSIONER HICKINBOTTOM: Because the Board has been defunct? 2.0 21 THE WITNESS: Right now it's not constituted. 2.2 when that happens, those funds, which is not much, may I add, at 23 this time, no offense to anyone saying anything about the former 24 Board, but whatever funds it is will be given to them, and it

will remain independent of Government after that.

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               COMMISSIONER HICKINBOTTOM:
                                            Thank you.
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               Thank you, Mr Rawat.
               BY MR RAWAT:
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         Ο.
              Yes. It's just to page 31 of your response, please,
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    Premier, in relations to the Social Security Board.
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         Α.
               31?
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               31, sir.
         Q.
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         Α.
               Thank you, sir.
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         0.
               It's again a conflict-of-interest point that's the
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    basis of the potential criticism in relation to the Social
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    Security Board.
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              MR RAWAT: Commissioner, unless you tell me otherwise,
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    all I will note is that the Premier, in this response because
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    it's a criticism made elsewhere refers back to his earlier
15
    relevant response.
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               COMMISSIONER HICKINBOTTOM:
                                           Yes.
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               And the Premier has given evidence on that.
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              MR RAWAT: Yes, he has, and we have gone into the
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    detail.
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               Commissioner, could I just ask for a short five-minute
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    break? We're almost at the end, but there is just one matter I
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    need to deal with, and then we can hopefully resolve things very
23
    quickly.
               COMMISSIONER HICKINBOTTOM:
24
                                           Yes.
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               THE WITNESS:
                             Thank you.
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              COMMISSIONER HICKINBOTTOM:
                                           Thank you very much.
              Just five minutes.
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              MR RAWAT:
                         Thank you, Premier.
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              THE WITNESS:
                             No problem, sir.
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               (Recess.)
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              COMMISSIONER HICKINBOTTOM:
                                           Thank you.
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              Mr Rawat.
              MR RAWAT: Commissioner, thank you for that time.
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 9
              Can I just--I've checked across my notes. I think
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    I've covered all areas in both the Warning Letters to the
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    Premier and the Warning Letters to the Cabinet, as I explained
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    earlier, so I've reached the end of my questions.
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              Can I conclude, firstly, by thanking the Premier --
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              THE WITNESS: Before we conclude, one thing I would
15
    like to get clarified, Commissioner, for your records.
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    very important.
                     That was dealing with--and it's something that
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    you said that you were going to check, and I also did a check on
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    it because I noticed during the proceedings you were able to do
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    a fact-check and actually see I was correct with the date as the
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    24th of April, and also that the GIS Online has a--which I
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    appreciate, both things fact-checked were correct and not saying
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    things out of turn.
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              But there was one section earlier, and it came up in
24
    terms of the appointment of the gentlemen Isaac, and the Board
25
    had--the BVI Airports Authority had the authority to do it, and
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I checked under are the BVI Airports Authority Act under section 10.6 of the memorandum and Articles of Association of the BVI Airports Authority Limited. It is a company, while few companies on the--in the Government, limited meeting of Directors is constituted at least three Directors. Based on your note that I'm seeing here, a note that I requested, it would satisfy how they wanted to appoint anyone.

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So, under section 8.7 also of the memorandum and Articles of Association the Directors may at any time appoint a person to be a director either to fill a vacancy or as an addition to the existing Directors, if therefore is also be possible for the Assistant Directors to appoint persons to act as temporary Directors if this is deemed necessary for the meeting to take place.

That there was important to highlight as well there was one section also that I would draw the attention to which would be the conflict of interest for the section of the Act for this company because there is a company set up long before our tenure, which says a Director of the company shall forward with, after being aware of the fact that he is interested in a transaction—he or she—entered into or to be entered into by the company, disclose the interests to all other Directors of the company for the purpose of subregulation 13.1 a disclosure to all other Directors to the effect that a director is a Member, director or officer of another named entity or has a

- 1 | fiduciary relationship with respect to the entity or named
- 2 | individual, and it is to be regarded as interested in any
- 3 transaction which may, after the date of the entry of
- 4 disclosure, be entered into that entity or individual is a
- 5 sufficient disclosure of interest in relation to that
- 6 transaction.
- 7 And it says the Director of the company who is
- 8 interested in a transaction entered into or want to be entered
- 9 into by the company may (a) vote on a matter relating to the
- 10 transaction, and (b) attend a meeting of Directors at which a
- 11 | matter relating to the transaction arises and be included among
- 12 the Directors present at the meeting for the purposes of a
- 13 quorum.
- There are some other areas with it, but I will leave
- 15 that there.
- 16 And there is, Commissioner, one other area that I
- 17 | saw--
- 18 BY MR RAWAT:
- 19 Q. Before you move on to the other area, can I just
- 20 confirm for you that I did check it.
- 21 A. Oh, you did check it?
- 22 Q. That's in the Articles of Association of the Airports
- 23 Authority. That is the document that the COI does have.
- 24 A. Okay.
- 25 Q. And as the Premier has indicated, it's the--section 13

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1 deals with conflicts of interest; section 8, from which the
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- 2 | Premier read out earlier, deals with Directors, which includes
- 3 the possibility to appoint a director, that the Director--the
- 4 term of Office of a director is fixed by resolution of
- 5 | Shareholders or resolution of Directors, and the Director can be
- 6 removed from office.
- 7 So, just to reassure you, Premier, the Commissioner
- 8 has the full document, and so--
- 9 A. I thank you because you were asking how did Mr Isaac
- 10 get on, and I was stating the Board did that until Government
- 11 was reiterated, so I wanted to make sure I furnish you with that
- 12 information, that it wasn't done haphazardly, and also the
- 13 powers of the company, which is rare, I might add, but they
- 14 exist.
- 15 Q. The point--the reason for my intervention, Premier,
- 16 was that now you've put that detail on the record, what I also
- 17 on the record in the Transcript is the whole document is
- 18 available to the Commissioner.
- 19 A. You mean for the--
- 20 Q. In terms of the Airports Authority.
- 21 A. The Act, yeah. The Act needs to be--I agree the Act
- 22 | needs to be--is public, is an Act.
- COMMISSIONER HICKINBOTTOM: And we've got the Articles
- 24 of the company.
- THE WITNESS: Yes.

BY MR RAWAT:

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- Q. I will take you to your next point now that you wanted to clarify.
- A. I just wanted to clarify something that I wanted to make sure. In the Act of the TRC, when I looked at the Act of the TRC, and we were talking about the--it was question of the--
  - O. Is that the resolution in relation to Ms Murraine--
  - A. Ms Murraine.
  - Q. --Mr Sylvester?
- A. In the Act--and I must highlight in my research, when I did my research on it, and it's solely my research, I came to help the Commission to come to a just outcome, transparent Commission of Inquiry to have a just outcome; but in the Act, it is clear in the Act that the Chairman, the Minister shall--this is 7, Section 7, subsection 3. The Minister shall, after consultation with the Leader of the Opposition, recommend to the Council the appointment of one of the Commissioners as Chairman and the other as Deputy Chairman and the appointment of the Chairman and Deputy Chairman by the Minister shall be subject to that approval of the Legislative Council by resolution.

The reason I said it in my earlier evidence is that I never remembered where any other individuals would have a resolution other than the Chair and the Deputy, but I didn't--I couldn't remember the section in the Act, so I had to look for it because, you know, it's quite a while I read through the

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    entire Act, and that Act that shows that there in Section 4 and
    5 goes on to say about how you appoint the others, but it never
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 3
    says that you needed a resolution in the Act itself from the
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    other Members of those.
              There is some crosschecking, of course, with the areas
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 6
    that are done, whether informally or formally, how things are
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    done until they evolve, but I just wanted to bring--to add more
    context and also to help you, Commissioner, when you're doing
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 9
    your assessment of this information if you have it already,
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    please forgive me, but I just wanted to clear that out. Make
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    sure that's clear.
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              COMMISSIONER HICKINBOTTOM: We certainly got the Act.
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                         The Act is at Part 4, 3337, which is where
              MR RAWAT:
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    we will find section 7.
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              THE WITNESS: Yes.
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              MR RAWAT: And as the Premier has pointed out--
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              COMMISSIONER HICKINBOTTOM:
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              MR RAWAT: Yes, 3337.
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              COMMISSIONER HICKINBOTTOM:
                                           Yes, thank you.
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              MR RAWAT: And that's where we have the section that
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    the Premier summarized which--
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              COMMISSIONER HICKINBOTTOM:
                                           Yes.
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              MR RAWAT: --if we take it back to the appointments we
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    were considering on Wednesday, Mr Lewis and Mr. Wattley, the
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    Chair and Deputy Chair, would have to be subject to resolution.
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1 THE WITNESS: Right.

BY MR RAWAT:

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- Q. But Ms Murraine and Mr Sylvester, who were subsequently appointed as Commissioners, would not have to do that because they were ordinary Commission.
  - A. Exactly.
  - Q. Thank you.
- A. I will close, Commissioner, and I respectfully say before I leave here today I wanted to just make some observations on the matters, some of the matters that are being reviewed by the COI. Of course, I must say that, for this matter that, like the others that I have been ahead and do tender to the Commission for how they allow me to give my evidence. I thank you, Commissioner, for your understanding, and Attorney Rawat. I must put that on the record.

And I must also say that the Virgin Islands continues to welcome the COI, and I need to put this on the record that we do, contrary—contrary—to what others may say or some may say, we do welcome a transparent Commission of Inquiry, that we need a just outcome to help the Virgin Islands to continue to move to the next level, and there is no doubt like that, in the UK there are improvements that can be made to Public Service and governance in the Virgin Islands, and there are gaps that will need to be filling in, and we are going to work on them as a people. But the majority of matters reviewed in this process

are historic and, as such, may not take into account the appetite for reform by this Government.

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So, I just want to make sure that the caveat that we're doing reforms is taken into account. This Government was elected on a manifesto outlining widespread legislative change, and that is obvious from the legislative agenda and what has been approved. And it will be interesting if you get a copy of what all had been approved since we have been in office, our first two years in office, and we have action on many of these pledges bringing in new rules for those in public office addressing issues, immigration, and making the Virgin Islands a more transparent and attractive jurisdiction for the economy to flourish.

And I want to say that in the vein that we have done so, although we are very young country and we have done so by further strengthening good governance where we have powers of ministerial accord, the contractor general legislation, whistleblower, and by next week should pass the Integrity in Public Life. So, we continue to monitor valued processes and procedures, even with making sure that we do independent audits of our systems in the best interests of the development of the Virgin Islands and the people.

And we might not be there yet where other countries have been, and we're a young nation but it would be remiss of this Commission not to take into account the changes already

brought, and in those we are working on, and I named some of them before.

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So, I wanted to express my sincere thanks to the Public Officers in this forum who support this Inquiry while maintaining day-to-day operations and Ministries in the most trying of circumstances because of while dealing with worst pandemic in the last 100 years and some of them have lost some of their family members in the last few weeks, and I told while I was in this public forum that I will do so.

And, Commissioner, I know you did not have to, so I do thank you for allowing me to say those few closing words for this, and I will continue to help this Commission in the best way I can because I know the transparent Commission of Inquiry will yield a just outcome, and once that just outcome is allowed by the Holy Spirit, this country definitely will be better as a result.

COMMISSIONER HICKINBOTTOM: Thank you very much, Premier.

Certainly, I echo your thanks to the public officials. I know the public officials have been working in difficult circumstance, particularly over the last couple of months or so, and I certainly recognize the enormous amount of work that they have done both as it were in their jobs within their ministries and departments but also in assisting the COI to progress, so thank you very much, Premier.

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              And thank you very much for your time and patience
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    today and also the gracious way in which you have given your
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    evidence, and it's been very helpful. Thank you.
                                                        Thank you for
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    coming.
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              MR RAWAT: Can I echo that, and offer my thanks as
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    well to the Premier. You came on Wednesday for one day.
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              THE WITNESS:
                            Tuesday.
                         Tuesday. I'm losing track of time.
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              MR RAWAT:
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              But he generously made himself available to return.
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    And I thank looking at the clock, you perhaps didn't expect to
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    still be here.
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              THE WITNESS:
                            That's not a problem.
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              Thank you, my good friend, Attorney Rawat, and to you,
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    my good friend, Commissioner, I thank you all so much.
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              COMMISSIONER HICKINBOTTOM:
                                          Thank vou.
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               (Witness steps down.)
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              COMMISSIONER HICKINBOTTOM: Could I raise one short
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    point, Mr Haeri. Sir Geoffrey Cox indicated that there may be
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    some areas in submissions on the topic of Statutory Boards may
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    assist me, and it seems to me that there are two pleas:
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              The first, which is limited because the Premier
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    accepts that the revocation of the Climate Change Trust Fund
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    Board was illegal, so there is no need to do any submissions on
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    that, but it would help--it would help to have submissions,
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    please, on whether the revocation of the Board of the BVI Ports
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    Authority is said to be legal, and if so why.
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              And secondly, if any public official -- and that's
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    widely defined here, but I include Cabinet as well--knowingly or
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    recklessly acts contrary to legislation or with--and/or with a
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    view to undermining the will of the Legislature, can that -- is
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    that capable of being in the public interest?
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              Some short submissions limited to, say, five pages
    would help on that. But I do not want evidence, and I say that
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    because the IRU have launched very substantial amounts of
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    evidence with submissions. Legal submissions on those matters
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    would be of assistance, please, as I say, short, five pages.
12
    And if those could be done, say, by the end of Monday, that
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    would be very helpful. Thank you.
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              Good.
                     Anything else?
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              Good.
                     Thank you all, and thank you again, Premier,
16
    for your time.
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              THE WITNESS: Pleasure, sir.
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              COMMISSIONER HICKINBOTTOM: And thank you very much,
19
    Mr Rawat.
2.0
               (End at 6:59 p.m.)
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## CERTIFICATE OF REPORTER

I, David A. Kasdan, RDR-CRR, Court Reporter, do hereby certify that the foregoing proceedings were stenographically recorded by me and thereafter reduced to typewritten form by computer-assisted transcription under my direction and supervision; and that the foregoing transcript is a true and accurate record of the proceedings.

I further certify that I am neither counsel for, related to, nor employed by any of the parties to this action in this proceeding, nor financially or otherwise interested in the outcome of this litigation.

DAVID A. KASDAN

Davi a. Kle