

COVID-19 STIMULUS

DRAFT AUDIT REPORT

Oct 2020

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INTRODUCTION

This report provides an update to the Minister of Finance, and by extension the Cabinet on the execution and process of the Government's Economic Response and Stimulus in combating the social and economic consequences to the ongoing COVID-19 Pandemic. The report evaluates select programmes against policy documents and guidelines as approved, where available, to provide limited assurance that the programmes were executed as designed and in a manner that promotes accountability, transparency and equity in the distribution of funds. The report does not intend to assert or imply any opinion on the economic impact of the grant funds expended/distributed.

On May 28, 2020, the Premier of the Virgin Islands, Honourable Andrew Fahie delivered a message to the Territory entitled "Phase II of the Economic Response Plan: Social Protection and Economic Stimulation in COVID-19". In this message, the Premier shared the details of the Government's \$62.9M Economic Response Plan as follows:

- 1. \$40M Grant from BVI Social Security Board (BVISSB)
 - a. \$10M COVID-19 Unemployment Relief (S) Administered by BVISSB
 - b. \$6.5M SME Grants (E)
 - c. \$1M Hotel Accommodation and Quarantine Stimulus(E)
 - d. \$2M Support to Daycares, Private Schools and Religious Organizations (S)
 - e. \$2M Support to Agriculture and Fisheries (E)
 - f. \$1M Traffic Transformation and Transportation (Park and Ride/Quarantine Bus Service) (E)
 - g. \$7.5M National Health Insurance (S)
 - h. \$9M Housing Repair Assistance (S)
 - i. \$1M Social Assistance (S)
- 2. \$17M BVI Social Security Affordable Home Construction Project (E)
- 3. \$2M Grant to assist with Infrastructure (E)
- 4. \$3.9M- Other assistance (S)

The Economic Response Plan was to be jointly funded by Central Government and the BVI Social Security Board, with the BVISSB component funding allocated to the following programmes:

#	Particulars	Approved Amount
1	Temporary Income Support due to special circumstances such as the COVID-19 Pandemic	\$10 Million
2	Food Protection (Agriculture and Fisheries) Grant to boost these industries and assist with food security	\$2 Million
3	Grants to local businesses affected by COVID-19	\$6.5 Million
4	Stimulus grants to hotels and villas affected by COVID-19	\$1 Million

	TOTAL	\$40 Million
9	NHI	\$7.5 Million
8	Transportation initiative for the City and from Terrance B. Lettsome International Airport to approved quarantine areas in Tortola, Transportation initiative applies to the other sister islands as well.	\$1 Million
7	Other social needs related to COVID-19 Assistance to churches, day care, private school	N Section Control Control
5	Housing repairs, materials, labour and reconstruction assistance to water-tight homes damaged by the 2017 catastrophic hurricanes Irma and Maria.	\$10 Million \$2 Million

The programmes announced cover a wide range of social and economic initiatives geared to bolstering social safety nets as well as provide some level of economic stimulation for the territory's fragile economy resulting from the continued impact and effects of the on-going COVID-19 Pandemic. The cadre of initiatives includes six (6) programmes that are considered social protection programmes (designated as S) and six (6) which can be considered economic stimulus (designated as E) in nature. Although all programmes are hoped to have some level of economic impact, this distinction was made in order to better assess the desired outcome of each programme based on its intended function.

To promote transparency and accountability in the distribution of these funds, the Premier charged the Internal Auditor (Director of Internal Audit) to provide monthly reports to the Minister of Finance for transmission to Cabinet. This directive from the Premier did not provide any scope limitations or expectations to inform the Internal Auditor's work and as such the Internal Auditor exercises full discretion in the assessment of the programmes. The assessment of the Government's COVID-19 response is limited to the following five (5) programmes administered by Central Government:

- a. \$6.5M Small, Medium Enterprises Grants (E)
- b. \$1M Support to Daycares, Private Schools and Religious Organizations (S)
- c. \$2M Support to Agriculture and Fisheries (E)
- d. \$1M Traffic Transformation and Transportation (Park and Ride/Quarantine Bus Service) (E)
- e. \$3.9M- Other assistance (S)

In fulfilling this mandate, the Internal Auditor formulated the following criteria by which to assess each programme:

- 1. Policy paper was developed and approved for each programme
- 2. Each programme has established measurable outcome(s) or targets for the monies invested especially those geared toward economic stimulus as the primary purpose.
- 3. Each programme has established an eligibility criterion that was publicly distributed.
- 4. Each programme has established clear evaluation criteria to review applications.

- 5. Each programme has established mechanisms to communicate final decisions to applicants. (Whether approved or denied and reasons for denial, if necessary).
- 6. Eligibility and evaluation criterions were applied in a consistent manner, where deviations occurred, and such reasons are appropriately documented.

STIMULUS OVERVIEW

As nations struggle to respond to the economic crisis caused by the COVID-19 Pandemic many have rightly considered public investment as a tool for economic sustainability and recovery. Historically, the focus of government fiscal policy in times of economic downturn has been on questions of ensuring that the provisions are timely (e.g., take effect while the economy is still in a slump), targeted (focused on activities that have relatively high economic multipliers), and temporary (expire when the slowdown is over). As a small island nation with limited resources, this places significant constraints on the approach to fiscal stimulus. As a result of this constraint, the approach taken must ensure that the value proposition is maximized and every dollar spent or awarded directly contributes to both the economic prosperity of the territory balanced against combating the social fallout of the pandemic. The review incorporates a cursory analysis of these three provisions (timely, targeted and temporary) of fiscal stimulus against the government's approach.

Timely

Of the \$62.9M Stimulus Programme, \$57M was funded through the BVI Social Security Board. Although the stimulus package was announced on May 28, 2020, the agreement for the majority for the funding (\$40M) was not signed until July 4, 2020 approximately one month after the announcement. Additionally, even programmes that were funded through central government took more than 2 months before the first payment was made. Programmes geared toward direct support to the economic sectors (SME, farming and agriculture, etc) took in excess of three months for the first payments to be executed. These timeframes for distribution of grant funding would indicate that there was some issue of timeliness since it shows a significant lag in distribution of funds. The review could not establish definitive reasons for the delay(s), however, it is highly likely that the process was constrained due to inadequacies in resources to execute the volume of works required to properly administer each programme. In addition, we note the delay in securing some funding as a contributing factor.

Despite the delays, when considering the conditions under which the programmes were conceived and implemented and the ever evolving nature of the pandemic, the initiatives can be considered to be timely given the continued depressed state of the BVI economy.

Grant Area	Date of 1st Payment	Time Period
House of Assembly Initiative*	August 13, 2020	2 mths 16 days
SME Initiative**	September 11, 2020	3 mths 14 days
Farmers and Fishermen Initiative**	October 18, 2020	4 mths 20 days
Education/Religious/Civic Initiative**	October 10, 2020	4 mths 12 days
Transportation Initiative *	July 31, 2020	2 mths 03 days

^{*} Government funded ** SSB Grant funded

Targeted

Although we have not been able to review any documents that informed the selection of the various initiatives under the Stimulus Package, we assessed that the package was targeted towards specific initiatives as outlined in the Premier's statement, as well as outlined in the Grant Agreement. What was lacking; however, was the absence of any specific strategy that quantified any multipliers effects to justify why these specific initiatives were chosen. This is further borne out by the fact that outcomes were not clearly articulated in the programme documents reviewed.

Temporary

Analysis of this provision proved somewhat more difficult to assess given the evolving nature of the pandemic. It is difficult to determine with any accuracy the potential duration. However, given the overall administration of the programmes, funding appears to be temporary in nature, as the programmes are bound by the limited funds allocated. Despite this, we found that the programmes have the potential to be extended if additional funds are provided above the initial allocation.

Limitations

The audit approach was one that envisaged evaluating the initiatives on a more consultative basis, with the hopes that value added advice and recommendations could positively impact the overall administration of the programme before all the funds were expended. The multiple decisions of Cabinet to have the initiatives audited on a monthly basis support this approach.

This approach would have allowed for corrective actions to be taken by the executing agencies which would foster better programme outcomes as well as provide some level of assurance that the initiatives were executed in a transparent, accountable and equitable manner. However, this approach could not be utilized due to severe limitations on the timely access to information from the executing agencies. Despite multiple requests for information of a formative nature, pertinent to the administration of the programmes, such information was not provided in a timely manner or not at all. Information such as programme objectives, performance measures and eligibility and evaluation criteria were in most cases either absent from the documents presented or changed significantly from what was envisaged. Consequently, our review and final conclusions are based on the limited information accessible to the audit team. It is highly probable that if all information requested was made available, it may have yielded different opinions and conclusions.

Programme Numbers at a Glance

Grant Area	Initial Budget	Supplemental Budget	Actual Expenditure*	Variance
House of Assembly Initiative	\$3.9M		\$3,888,294.42	\$11,705.58
SME Initiative	\$6.5M		\$7,369,542.00	(\$869,542.00)
Farmers and Fishermen Initiative	\$2M		\$4,958,000.00	(\$2,958,000.00)
Education/Religious/Civic Initiative	\$2M		\$2,374,626.00	(\$374,626.00)
Transportation Initiative	\$2M		\$845,478.22	\$1,154,521.78

^{*}As of March 9, 2021

SME GRANTS

Background - Synopsis of programme

On 17th June 2020, Cabinet approved the Small Business Sector Grant Programme via Extract Memo No. 211/2020 in the amount of six million, five hundred thousand dollars (\$6,500,000.00) funded through a grant from the BVI Social Security Board. These funds were allocated to assist businesses in meeting their operational expenditure, while stimulating economic activity by facilitating the circulation of money within the Territory.

A Committee was established consisting of representatives from the Premier's Office (Chair), the Ministry of Finance (Member), and the Department of Trade, Investment Promotion and Consumer Affairs (Member). This committee was charged with ensuring the effective administration and management of the application process for the approval and disbursement of the grants. The programme was officially launched on July 21, 2020 with an open application period of one month ending August 21, 2020. The application period was extended for an additional week from September 10, 2020 to September 16, 2020, to allow businesses that may have missed the initial deadline to participate in the programme.

Observations for the period -deviations, accomplishment, non-compliance, etc.

The SME Assistance Grants Programme began with an extensive application, eligibility and approval criteria designed to assess each businesses' operational position and compliance with various statutory requirements. However, due to time constraints and the unavailability of requisite data, the majority of these criteria were eliminated from the final execution of the programme to facilitate greater inclusion/participation of businesses that would have been negatively impacted by their non-compliance and inability to provide documentation to meet the established criteria. As a result, the only eligibility criterion utilized was a valid Trade License and the business employing fewer than 20 employees. The scoring system formulated to determine grant awards was also replaced and businesses were classified into five (5) groups based on the level of financial impact (profit or loss) reported during the assessment periods. These changes to the programme resulted in the following deficiencies:

- a. Businesses were divided into five (5) groups using the level/range of financial impact on the business as reported by the applicant. The distinction between micro, small and medium enterprises was redefined, and all MSMEs were defined as any business with fewer than twenty (20) employees. This definition created inequity in the process, as the size of the business, the capitalization needs nor cash flow requirements were considered in deciding award amounts, as the definition made all businesses equal within the programme.
- b. Furthermore, grants were awarded on a loss to profit basis over the period (March May 2020) without reliable information collected to make this determination. This created further inequity in that awards were not made on any objective basis and depended solely on pre-established profit to loss ranges. In making awards, consideration was not given to significant factors such as business classification (MSM), number of employees and overhead, all of which should have been pertinent factors in determining awards. This resulted in micro-businesses receiving the same award as a medium business, which created an inequitable distribution of funds. For example, a micro business with one employee who suffered a loss of \$1000 could be awarded a grant of \$6,663 and a medium business with six employees with a loss of \$10,000 could receive the same award.

Based on this evaluation and review of some of the programme application data, some businesses may have possibly been awarded significantly more money than the revenues that they would have generated during the period of evaluation.

- c. It is evident that the programme was starved of reliable economic data on which to successfully plan and deliver a programme of this magnitude and significance in such a truncated timeline, as most of the planned actions had to be eliminated or significantly curtailed in order to accommodate the applicants. The lack of sufficient and reliable data caused the programme to become unfocused and without any clear indication as to how the awarded funds would impact the business or stimulate the economy in any measurable and meaningful way. Also, due to the lack of data to inform programme design and administration for greatest impact, the programme failed to identify specific sectors of the economy that would provide the greatest economic return for the funds invested. As a result, funding was awarded to businesses, such as DJs, entertainers, vehicle rental companies, etc., that would yield little economic benefit while the current environment persists. We find it probable that if proper economic data was available, the distribution of funds could have been better targeted to areas that may have produced better economic returns.
- d. Furthermore, in the absence of quantifiable financial data, the assessment team created tiers for loss to profit to facilitate the grouping which determined the amounts awarded. In doing so, the review found that the ranges used also created an imbalance in the awards. Based on the 1235 awards, seventy-five percent (75%) were awarded under Group 2, which only required a business to sustain a loss ranging from \$200 to \$10,000 or breakeven to receive this grant. Similarly, a business in the group that suffered a nine thousand dollar (\$9,000) loss would receive the same amount of grant funding. Fifty (50) applicants that reported the most significant loss only received one thousand five hundred and ninety-one dollars (\$1,591.00) more than those applicants that possibly broke even or suffered significantly less loss.

Group	Profit/Loss	Grant	Number of Awardees	Total
Group 1	Loss (\$10K -\$20K)	\$ 7,954.00	50	\$ 389,746.00
Group 2	Loss (\$200 - \$10K)/ Breakeven	\$ 6,363.00	985	\$ 6,184,836.00
Group 3	Profit (\$400 -\$5K)	\$ 4,772.00	143	\$ 682,396.00
Group 4	Profit (\$>\$5K)	\$ 3,182.00	5	\$ 15,910.00
		\$ 3,181.00	3	\$ 9,543.00
Group 5	No information on revenue or expenditure provided	\$ 1,591.00	46	\$ 73,186.00
	Non-classified 1	\$ 1,800.00	1	\$ 1,800.00
	Non-classified 2	\$ 3,125.00	1	\$ 3,125.00
	In incorrect subledger	\$ 9,000.00	1	\$ 9,000.00
			1235	\$ 7,369,542.00

- e. With criterion for both eligibility and process of application stripped from the programme, we found that the review process to be rudimentary, flawed and not evidence based. Assessment of applications was based on two basic factors, an approved trade license and the reported profit or loss factor as reported by the business owner. No financial information was, in most cases, collected or reviewed to confirm the veracity of the claims made by the applicant. Upon inquiry we were informed that a majority of the applicants did not maintain financial information that could be submitted.
- f. Although grants were purportedly awarded on the basis of loss to profit, forty eight (48) applicants were granted awards without any information indicating the applicant's financial position being reported on the application. It is unclear as to the rationale for including provisions and granting awards for businesses that failed to complete the application; however, the awarding of these grants diminishes the purported meritorious nature of the award process of the programme as there is no equitable and transparent basis to judge these applications.
- g. Applicants with multiple businesses were allowed to make a separate application for each business, as evidenced by a separate trade license. In an attempt to ensure equity within the programme, a cap of \$15,000 or an equivalent to a grant benefit for two (2) businesses per individual applicant with multiple businesses. However, based on the manner in which the applications were reviewed and assessed, effective controls were not put in place to ensure this cap was not breached. In one instance identified thus far, the applicant for businesses (trade licenses for which he is listed as sole owner or co-owner) received in excess of twenty seven thousand dollar (\$27,000.00).

h. After reviewing the programme documentation, sufficient consideration was not given to how the financial impact of the programme will be measured. Although the programme is billed as a stimulus, the programme lacked a targeted approach as to how the grant funding would be utilized by recipients. In speaking with key administrators of the programme, it was indicated that it was hoped that the funds would be used to support the businesses in broad terms. Also, it was hoped that at the conclusion of the programme, a survey would be sent to grant recipients to solicit information on the use of the fund; however, that sufficiently reliable baseline information was not collected initially to draw reliable comparison to determine the economic impact of the programme. Furthermore, the declaration that was aimed to ensure adherence to the terms and conditions required for the use of the funds was not implemented even though it was an integral part of the monitoring component of the programme.

Opportunities for improvement

The planned versus actual execution of this programme, exposes significant structural and operational deficiencies in the economic data apparatus in the BVI Government which provides an opportunity for requisite actions to be taken for future benefit:

- 1. An economic descriptor must be determined and adopted to characterize the entities participating in the economic space in the Territory, as the definition of such entities (MSMEs) as approved by Cabinet in 2018 General Policy Guidelines is inadequate and did not provide clear guidance on how these businesses should be classified. For example, it should be clear as to what constitutes mirco, small, medium and large enterprises within the context of the BVI economy. This should inform what type of data needs to be collected on a continuous basis. Such distinction will also inform future economic policies and programmes instead of the one size fits all that was taken in the administration of this programme.
- 2. A comprehensive system must be put in place to collect and analyse this data. The database must be constantly updated in order to maintain accurate and complete data that can be used to inform policy decisions on an ongoing basis or in a relatively short period. The current situation where pertinent information is scattered across governmental entities or not collected at all has and will continue to hamper the formulation and deployment of economic policies now and in the future, as it is evident by the deployment of this programme.

- 3. Business community needs to be trained in proper financial planning and reporting. The fact that businesses either did not possess the requisite financials to support their application speaks volume. Of course, the level of financial reporting training should be commensurate with the classification of the entity. Without such training it will be continually difficult for business owners to accurately report the economic data that is required as a beneficiary of this programme as well as going forward.
- 4. Greater enforcement of statutory requirements, payment of payroll taxes, NHI and Social Security contribution, needs to be implemented. Based on a review of applications, a significant number of applicants were delinquent in meeting their statutory obligations which would have significantly impacted their award, had that criteria remained. This placed the Government in a precarious position between deciding whether to assist these entities for the sake of the overall economy or limiting assistance due to noncompliance. Without concrete actions to improve this area, the Government may find itself again supporting businesses that are not in compliance with Government regulations and do not contribute to the funding from which they are now seeking to benefit.

Auditor's Opinion

Based on our understanding, although not specifically or clearly indicated, the programme's intent was to assist MSMEs that were negatively impacted by the ongoing COVID-19 pandemic in a transparent, equitable and meaningful way that would aid in their sustainability during this period. When measured against this purpose, the programme's execution failed to fulfill those expectations. The programme was stripped of all basic controls and criteria for determining eligibility, approval and accountability, what was left was an exercise that hinged upon a primal ethos that once an application was submitted that some level of funding should be granted. In the quest to be inclusive and timely in the award and distribution of grants, the programme focused on accommodating businesses rather than executing a process that would optimize the allocation of the grants in a fair and transparent manner to businesses that substantiated that they were negatively impacted by COVID-19.

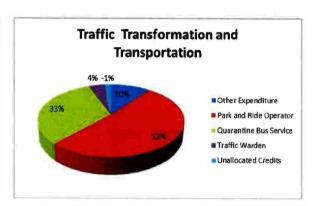
TRAFFIC TRANSFORMATION AND TRANSPORTATION

Background - Synopsis of programme

On 27 May 2020 Cabinet approved via Extract Memo No. 175 of 2020 an amount, not to exceed Nine Hundred Dollars (\$900,000.00) to support the City Transportation Programme Initiative in Road Town. The Initiative includes a shuttle service from the Festival Grounds and a quarantine bus service for returning Nationals and Residents. City of Road Town Park & Ride "Park & Ride" free shuttle service is piloted by the Ministry of Transportation, Works and Utilities (MTWU) and funded through the Premier's Office. In light of the Coronavirus Disease (COVID-19) Pandemic the initiative was expanded to include the Quarantine Bus Service (QBS) for returning Nationals and Residents of the Virgin Islands. As part of the Initiative, the City of Road Town Park & Ride "Park & Ride" free shuttle service was also seen as an opportunity to provide economic stimulus for the Public Transport Operator who may be experiencing reduced income because of the closure of our borders. Based on the programme guidelines the initiative commenced on June 30 and is to last for 1 month in the first instance. A budget was created for the initiative for a three-month period totaling \$384,200.00.

Programme Statistics as at March 9, 2021

Programme	Amou	unts
Other Expenditure	\$	88,448.22
Park and Ride Operator	\$	449,225.00
Quarantine Bus Service	\$	281,900.00
Traffic Warden	\$	38,020.00
Unallocated Credits	\$	(12,115.00)
Grand Total	\$	845,478.22



Observation for the period - deviations, accomplishment, non-compliance, etc.

No policy document was created to guide the programme. Consequently, no performance
measures to inform whether the parts of the initiative geared towards economic stimulus is
having the desired effect. Although it may be argued that any monies injected into the
economy has some stimulating effect, without clearly defined outcomes and appropriate
measures it is difficult, if not impossible, to determine the economic impact this programme
will have for the monies expended.

- 2. No programme data is being collected on the usage of the Park and Ride Shuttle Service. This information will be vital in informing any adjustments that might be required for the programme, in terms of expanding or contracting the number of buses in rotation. General observation of the activities has shown that usage of the service is minimal as most of the shuttles are seen along the routes with few or no passengers on board. Based on this observation, without further incentives to utilize the service, the monies expended would not have accomplished the programme's original intent.
- 3. There are a number of Health and Safety Protocols that have been established for the operations of motor vehicles under this initiative to safeguard against the spread of COVID-19. The Taxi and Livery Commission indicated that they are ensuring that all required protocols are being followed; however no documentation is being retained to support this claim. As such, this Department cannot attest to whether the required health and safety protocols are being adhered to.
- 4. The Park and Ride initiative was expanded to include taxi operators in response to the impact the closed borders have had on taxi operators. This expansion was done without any analysis on demand for the service, nor was the decision made with any discernible outcome in mind other than a desire to offer some relief to taxi operators during this time. As a result, with no clear objectives no performance measures have been established. Again in the absence of clearly defined outcomes and appropriate measures it is difficult, if not impossible, to determine the economic impact this programme will have for the monies expended.

Opportunities for improvement

- 1. Usership data should be collected by all drivers. This would provide data to inform structural changes (schedules/number of shuttles) to the programme that would improve its efficiency.
- 2. Measurable targets should be set for the programme. For example, by what percentage does the initiative intend to reduce traffic in the capital? What is the intended impact of the initiative as a stimulus?

Auditor's Opinion

Although the Park and Ride initiative was established as part of the overall plan to make the city limits a more pedestrian friendly space, the addition of the utilization of taxi operators' only serves as a means of supplementing their income during this time of border closure. It was not based on any overarching need that would augment the overall purpose of the programme as originally envisaged. As based on observations, the service is not being widely utilized. In our overall opinion, the programme in its present state serves more as a relief programme for taxi drivers.

HOUSE OF ASSEMBLY – COVID-19 ASSISTANCE GRANTS INITIATIVE

Background - Synopsis of programme

The Government of the Virgin Islands initiated this programme as a form of social intervention to assist residents of the territory experiencing financial hardship as a direct result of COVID-19 and/or requiring assistance for hurricane recovery and preparation for the 2020 hurricane season. The programme was structured in a manner that allowed Members of the House of Assembly be directly involved in the awarding of grants to their constituents. Support to individuals, households and businesses was capped at \$5,000 and each applicant was required to provide evidence of the type and amount of support being requested. Grant approvals are to be governed by a system of means testing and information is to be gathered on other types of assistance that have already been granted to applicants.

Table ** - Statistical data as of December 31, 2020

REPRESENTATIVE	Subledger	# of payments	Total Expended	AVG
District 1 - Hon. A. Fahie	62410001	73	\$ 296,980.00	\$4,068.22
District 2 - Hon. M. Turnbull	62410020	225	\$ 299,982.55	\$1,333.26
District 3- Hon. J. Fraser	62410003	134	\$ 300,000.00	\$2,238.81
District 4- Hon. M. Vanterpool	62410004	19 5	\$ 300,000.00	\$1,538.46
District 5 - Hon. K. Rymer	62410051	234	\$ 300,000.00	\$1,282.05
District 6 - Hon. A. Maduro-Caines	62410060	166	\$ 299,996.00	\$1,807.20
District 7 - Hon. N. Wheatley	62410070	88	\$ 300,000.00	\$3,409.09
District 8 - Hon. M. Penn	62410081	156	\$ 299,999.04	\$1,923.07
District 9 - Hon. V. Wheatley	62410091	245	\$ 301,496.00	\$1,230.60
At- Large - Hon. N. Smith	62410031	195	\$ 300,931.01	\$1,543.24
At- Large - Hon. S. Flax-Charles	62410032	290	\$ 297,391.50	\$1,025.49
At- Large - Hon. S. DeCastro	62410030	168	\$ 299,999.96	\$1,785.71
At- Large - Hon. Carvin Malone	62410033	129	\$ 291,518.36	\$2,259.83

Figure *** - Percentage Usage of COVID-19 HOA Funds

Observation for the period – deviations, accomplishment, non-compliance, etc.

Note: Due to the manner in which applications were received and evaluated, only applications that were recommended by the members and approved by the Clerk were reviewed. Information on ineligible or denied application was not available for review. Our observations are limited to those applications and supporting documentation.

- 1. Although the programme policy document requires each applicant to "provide evidence of the type and amount of support being requested", approximately one third of applications approved and paid were not supported by any evidence of the type and amount of the awarded assistance. For example, of the 257 applications classified as Unemployed/Underemployed, approximately twenty six percent (26%) were only accompanied by a letter from the applicant stating that they were unemployed or had their work hours reduced as a result of COVID-19. In addition, most applicants failed to report income on applications or show that income was affected and how this impacted their ability to meet their financial obligations. Although it is understood that the monies were given to the Members to expend to their constituents, the policy paper that guides the programme mandates that sufficient evidence be provided to support the request. Again, applicants would just state that they were unemployed/underemployed and state the amount requested in assistance without indicating or providing evidence as to how the funds would be utilized. As a substantial number of the applications reviewed are only supported by a letter from the applicant claiming financial hardship due to COVID-19, we determined that such letter does not meet the standard of sufficient evidence envisioned in the guidelines for the programme.
- 2. In reviewing the applications and subsequent awards, the methodology used by members in determining the amount of the grant awarded to applicants could not be identified. Grant awards appear to be arbitrarily determined even when sufficient documentation was submitted to justify the amounts requested by the applicant. In some instances, award amounts were significantly lowered even though there was sufficient documentation to justify a full award while full amounts were awarded to some applicants without any documentation to justify the award. As a result, we found that there were no controls implemented to ensure an equitable disbursement of funds.
- 3. Although the programme requires coordination with other assistance programmes to avoid duplicity in awards to applicants, instances were found where applicants have received awards from multiple members and assistance programmes across Government, which we find to be abusive.

One of the most glaring cases involves an applicant that applied for and was awarded educational assistance from the following programmes:

- a. Premier's Office Assistance Grants Programme \$20,000.00 educational assistance
- b. COVID-19 Assistance District Representative \$5,000.00 educational assistance
- c. COVID-19 Assistance District Representative (through application made by parent)
 \$4,000.00 educational assistance
- d. Ministry of Education Assistance Grants Programme \$20,000.00 Scholarship

All these amounts were given to the applicant to pursue educational goals.

- 4. Again, the Policy paper indicates that expenditure should be related or brought on as a result of the COVID-19, and/or hurricane recovery/preparedness; however, based on applications reviewed, there are multiple instances where applicants have utilized the programme to settle obligations that pre-dated the pandemic. For example, applicants have requested assistance to make payment:
 - a. on loans that were severely delinquent prior to the pandemic (100-365 days),
 - b. credit card payments that were in good standing and applicant's employment and income did not change,
 - c. credit cards that were delinquent prior to the pandemic,
 - d. persons who were unemployed prior to COVID
 - e. reimbursement for bills that were already paid
 - f. expenditure that were not related to COVID-19, such as educational, long overdue income taxes, social security, persons not domiciled in BVI, outstanding daycare/school fees
 - g. District Office rent prepayment and maintenance
- 5. While it is not being mentioned to be frowned upon, there is a noticeable trend where members have instituted a food voucher system to assist constituents. However, our concern lies in the absence of sufficient controls to ensure accountability within this programme. Members are approving large payments to supermarkets in exchange for vouchers, which will then be distributed to "needy" constituents; however, it is unclear what system is being used to determine who is assisted through this method. As COVID-19 assistance was intended to be an application based programme, the execution of this programme in this manner diminishes both transparency and accountability.

- 6. There is a lack of consistency in the manner in which payments are made when the request involves monies owed to third parties by applicants. Although the guidelines dictate that payment be made directly to third parties and vendors where practicable, multiple instances where such payments were made to the applicant, even in instances where documentation was provided. However, the majority of such instances occurred when the applicant failed to provide documentation of the outstanding debt. The control of making direct payment to third parties was to ensure that the assistance awarded was utilized for the intended purpose.
- 7. A majority of the applications reviewed were incomplete with comparative income information usually omitted. Consequently, assessment could not be conducted to determine the severity of the financial impact of COVID-19 on applicants prior to and during COVID-19. Additionally, numerous instances were observed where there was no change in reported income; however, applications were approved and grants awarded. Notably among these applications were Public Officers whose salaries have not been affected by COVID-19. This gives the impression that grants were not based on the assessed financial impact of COVID-19 but rather on a discretionary basis by each Member.
- 8. Although assistance for Hurricane Preparedness and Hurricane Recovery are permissible within the programme, sufficient guidance was not provided to guide members as to what constitutes as preparedness and recovery. Consequently, requests of a tangential nature are approved. When the standards (water tight) utilized by the Ministry of Health and Social Development's Housing Recovery Unit is applied in evaluating these awards there is clearly a more liberal definition of what constitutes recovery in the HOA assistance programme. Within the HOA assistance programme grants are awarded to purchase furniture and appliances as hurricane recovery and payment of insurance premiums and generators as hurricane preparedness.

Opportunities for improvement

Social services mechanisms must be enhanced to respond to social issues such as this.
 Systems must evolve to a degree where the social service apparatus can continually identify the most vulnerable in our society and deploy services that can meet the needs in an evidence-based manner. These systems should be employed in a way that removes subjectivity in the awarding of assistance as is the case of the system currently employed by the House of Assembly.

2. Again, social service data need to be regularly collected and analyzed to better inform social policies. A more targeted approach must be employed to identify, assess and assist the vulnerable segments of our population without such a heavy dependency on elected officials to determine who will be assisted and in what manner. Objective rather than subjective tests must be employed to present a more fair and equitable distribution of resources.

Auditor's Opinion

It is our opinion that this programme was not structured in a manner that promoted transparency in the decision making nor equity in the distribution of funds. The programme was shrouded in ambiguity which made it difficult to administer which resulted in the broadest spectrum of assistance being offered. Even where there were some limitations, applicable guidelines were stretched to the fringes of applicability. Even the controls applicable for approval were farcical in that secondary and when necessary tertiary approvals were seemingly put in place to simply facilitate payment without any apparent authority in the decision making process.

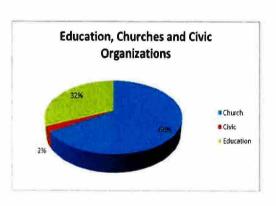
SUPPORT TO DAYCARES, PRIVATE SCHOOLS AND RELIGIOUS ORGANIZATIONS

Background - Synopsis of Programme

Realizing that daycare, educational, and religious institutions were affected by the COVID-19 pandemic and given the importance of these institutions to the fabric the BVI community, the Government through its Economic Response initiative sought to provide some assistance to these organizations to defray the cost of implementing a number of social distancing and health requirements required for reopening. According the policy brief and administrative guidelines, the budget for the programme was one million dollars, however, two million dollars was approved for the programme through the Social Security Grant.

Programme Statistics as of March 9, 2021

Group	Amount
Church	\$ 1,604,000.00
Civic	\$ 55,000.00
Education	\$ 768,626.00



Note:

No analysis, beyond the financial allocations, could be conducted on this programme due to the unavailability of the information needed to conduct planned analysis. Although a policy brief and administrative guideline were received and reviewed, substantive documentation on the actual execution of the programme was not provided although requested on multiple occasions.

SUPPORT TO AGRICULTURE AND FISHERIES

Background

Cabinet via memo #179/2020 dated 27th May 2020 approved the criteria document to assess the eligibility of farmers and fishermen qualification for assistance through the COVID-19 Economic Stimulus Response. Additionally, the application form, priority areas list, templates and production logs for reporting and accountability in the various areas to be completed by the Department of Agriculture and Fisheries. The programme was funded through a two million dollar grant from the Social Security Board.

Table of statistical March 9, 2021

		Farming	
Α	ward Amt	Number	Total
\$	9,000.00	166	\$ 1,494,000.00
\$	11,000.00	2	\$ 22,000.00
\$	13,500.00	174	\$ 2,349,000.00
\$	22,500.00	19	\$ 427,500.00
			\$4,292,500.00

Fishing				
Award Amt	Number	Total		
\$12,000.00	1	\$ 12,000.00		
\$15,000.00	19	\$285,000.00		
\$20,000.00	20	\$400,000.00		
		\$697,000.00		

Note:

No analysis, beyond the financial allocations, could be conducted on this programme due to the unavailability of the information needed to conduct planned analysis. Although the documents stated above were intended to be used to manage and report on the programme, no information was provided to validate that documents were actually utilized in the execution and management of the programme. Again, substantive documentation on the actual execution of the programme was not provided although requested on multiple occasions.

CONCLUSION

From the information available for analysis, we have concluded that the programmes selected as part of the economic response and stimulus programme were not guided by sound economic data nor clear programme objectives and outcomes. From all indication, the programmes were selected and deployed on an adhoc basis and not from a well thought out strategic objective. In most instances eligibility and selection criterions were vague or diluted which caused a wide array of beneficiaries without any real analysis to that would guide funding to beneficiaries that were legitimately in need or businesses that would genuinely contribute to the economic output of the territory. In addition, the overlapping nature of the programmes potentially caused beneficiaries to "double dip" by receiving awards from multiple programmes for the same need or "expense". The absence of established programme objectives and outcomes and the requisite performance measures leaves little opportunity for the programmes to be adequately evaluated and for any determination to be made about the programmes achieving intended objectives.

These initiatives were Government's multi-million dollar fiscal policy effort to sure-up the economy as well as offer some monetary relief to citizens that were verifiably impacted by the COVID-19 pandemic. While the efforts in deploying these programmes under such extraordinary circumstances are applauded, it is the final conclusion that these programmes were designed and deployed in a manner that had little objectivity and accountability.



CONFIDENTIAL

OUR REF .:

FIN/G2/110

FROM:

Financial Secretary

TO:

Director of Internal Audit

DATE:

18th June, 2020

SUBJECT:

Economic Stimulus - Farmers and Fisherman - Memo No. 179/2020

Further to the decision made by the Cabinet on 27th May, 2020, below is the decision taken by the Cabinet in respect of the captioned matter:

Cabinet:

- a. approved the criteria document to assess the eligibility of farmers and fishermen qualification for assistance through the COVID-19 Economic Stimulus Response two million dollars (\$2M) facility attached at Appendix B;
- approved the application form for farmers and fishermen to apply for assistance through the COVID-19 Economic Stimulus Response \$2M facility attached at Appendix C;
- c. approved the priority areas list for farming and fishing attached at Appendix D;
- d. noted the updated list of registered commercial farmers and fishermen attached at Appendix E;
- approved the templates and production logs for reporting and accountability in the various areas to be completed by the Department of Agriculture and Fisheries on a monthly basis attached at Appendix F;
- f. approved that the initiative is audited on a monthly basis by the internal auditor and the report forwarded to Cabinet by the Minister of Finance within one (1) month after receipt; and
- g. decided that an expedited extract be issued to allow for the decision of the Cabinet to be acted upon before the confirmation of the Minutes.

Please be guided accordingly.

Yours sincerely,



Government of the Virgin Islands | Central Administration Complex | #33 Admin Drive | Road Town TORTOLA VG1110 | VIRGIN ISLANDS

J Tel: (284) 468-2144

J Fax: (284) 468-3299

Email: finance@gov.vg

www.bvi.gov.vg



APPLICATION FOR STIMULUS ASSISTANCE FARMERS & FISHERMEN

Date: day of, 2020 APPLICATION DETAILS				
Middle Name:				
Last Name:				
Home Address:				
Contact Details:	Home: Cellular Number: Other:			
Email Address:				
Status:	() Virgin Islander () Belonger () Resident Status () Naturalised Citizen			
Type of Business:	() Farmer () Fisherman () Both			
What is your main Source of Income?	() Farming () Fishing () Other (Please specify)			
What are your top three (3) immediate needs? (Rank them in order of importance)	(1)			
Do you engage in fishing for commercial purposes?	() Yes () No			
Are you a licenced commercial	() Yes () No			

If no, please explain _____

	engage in farming for nmercial purposes?	() Yes () No If no, please explain
Are you	a licenced commercial farmer?	() Yes () No
	cate the topography of the l on which you farm.	() Flat () Gently Sloping () Steep
Wha	t crops do you farm?	
		Farm Type - Poulty Broiler: ()Small (50-100) () Medium (>500) () Large (>1,000) Layer: ()Small (50-100) () Medium (>500) () Large (>1,000) Duck: ()Small (50-100) () Medium (>500) () Large (>1,000) Farm Type - Sheep and Goats
categories	cate which of the following s of commercial enterprise uplies to your farm.	Sheep: ()Small (10 Ewes) ()Medium (11-25 Ewes) ()Large (>25 Ewes) Goats: ()Small (10 Fwes) ()Medium (11-25 Ewes) ()Large (>25 Ewes) Farm Type – Cattle ()Small (5 Cows) ()Medium (6-20 Cows) ()Large (>20 Cows)
		Farm Type - Pigs ()Small (5 Sows) ()Medium (6-15 Sows) ()Large (>15 Sows) Farm Type - Rabbits ()Small (20 Does) ()Medium (21-50 Does) ()Large (>50 Does)
understand	ot the facts set forth in the ab If that falsified statements on ation from further considerati	ove application are true and complete to the best of my knowledge. I this application in any detail shall be considered sufficient cause for on for hire or for dismissal.
Signature:	-	Date:
	() Approved (FOR MINISTRY USE ONLY) On Hold () Pending () Denied Terms of Approval
	Signature:	Date:

1.0 Eligibility Criteria - Economic Stimulus Farmers and Fishermen

1.1 Farmer

Farmers must:

- ☐ be registered with the Department of Agriculture and Fisheries; or
- □ provide a notarized letter of referral from a fit and proper person verifying that you have been engaged in farming for the past three years if not registered with the Department of Agriculture and Fisheries.
- ☐ depend on farming as a source of income;
- □ be engaged in commercial agriculture as defined in Table 1; or have been engaged in commercial agriculture within the past three years; or
- □ provide sufficient information of your engagement in commercial agriculture within the past three years in a manner not covered in table 1 for consideration for approval by the Minister of Agriculture.

Table 1: Scale of Commercial Agriculture in the Virgin Islands

FARM TYPE	SMALL	MEDIUM	LARGE
Broiler	50-500	>500	>1,000
Layer	50-500	>500	>1,000
Duck	50-500	>500	>1,000
Sheep	10 Ewes	11-25 Ewes	>25 Ewes
Goat	10 Does	11-25 Does	>25 Does
Cattle	5 Cows	6-20 Cows	>20 Cows
Pig	5 Sows	6-15 Sows	>15 Sows
Rabbit	20 Does	21-50 Does	>50 Does
Стор	10890–21780sq.ft.	21781- 43560sq.ft.	>43560sq.ft.

Any level of agriculture below small commercial will be considered as backyard farming. Farmers who do not meet the criteria as stipulated for commercial farming will not benefit from the stimulus package.

1.2 Fishermen

Fishermen must:

licence
three years if he or she does not have an existing commercial fishing
verifying that the fisherman have been engaged in fishing for the past
; provide a notarized letter of referral from a fit and proper person
have held a commercial fishing licence within the past three years; or
Islands Fisheries Act, 1997 and Regulations 2003; or
be an existing licenced commercial fisher as defined under the Virgin

2.0 Implementation Process

- 2.1 Farmers and Fishermen are required to complete and submit application form to the Permanent Secretary, Premier's Office.
 - Applications will be made available on the Government Website, or can be emailed to applicant upon request, or hard copies can be collected from the Ministry of Education; or the District Offices on Virgin Gorda, Anegada; and Jost Van Dyke; or from the Sister Islands Coordinator; or from the District Representatives; or a Territorial At Large Representative; or persons can collect the application form from the Premier's Office.
 - Farmers or Fishermen who do not have access to a computer or the internet can be assisted by their District Representative or District Officer, or Sister Islands Coordinator; or one of the Territorial At Large Representatives; or can come to the Premier's Office where staff will be available to assist in the completion and submission of the application form. Persons can also be assisted by Premier's Office Staff in completing the application via telephone.
- 2.2 Documentation required for submission with Application
 - 1. Completed application form
 - 2. Proof of Status (Virgin Islander, Belonger, Resident or Naturalised Citizen)

2

- 3. Estimate of materials, works to be done, or equipment required with photos where possible
- 4. Copy of Trade License or Fishing License or the notarized letter verifying engagement in farming or fishing for the past three years.

2.3 Assessment Process

Each applicant who satisfies the criteria, prior to approval by the Premier's Office, will be assessed and verified by the Department of Agriculture and Fisheries or any other entity vetted and approved by the Premier Office.

Each applicant who satisfies the criteria and who requested repairs to physical structures, among other works will be assessed by Public Works Department or a licenced contractor or quantity surveyor vetted and approved by the Premier's Office who will further determine the needs and costs to repair structure, cut access roads to farm lands or any other works or material or resources that maybe required.

2.4 Payment of Grants

Payments will be processed by the Premier's Office from Head 22204090 Subhead 561100 Assistance to Farmers/Fishermen

Payments will be made directly to suppliers and contractor on behalf of the farmer or fisherman subject to the submission of proforma invoices.

Payment of labour cost for repairs and other approved works must be verified by Public Works Department or the Ministry of Finance Project Unit before payment can be processed. Photos of completed works before, during and after will be required as proof of works completed to assist in the verification for payments.

Approval of amounts that exceed \$15,000.00 will require signature of the Minister of Finance before vouchers are processed.



APPLICATION FOR STIMULUS ASSISTANCE FARMERS & FISHERMEN

Date:	day or	, 2020
		74 - WY + 2 3 W

	APPLICATION DETAILS
First Name:	
Middle Name:	
Last Name:	
Home Address:	
Contact Details:	Home: Celfular Number:
Email Address:	
Status:	() Virgin Islander () Belonger () Resident Status () Naturalised Citizen
Type of Business:	() Farmer () Fisherman () Both
What is your main Source of Income?	() Farming () Fishing () Other (Please specify)
What are your top three (3) immediate needs? (Rank them in order of importance)	(1)
Do you engage in fishing for commercial purposes?	()Yes ()No
Are you a licenced commercial fisherman?	() Yes () No If no, please explain

	ou engage in farming for ommercial purposes?	() Yes () No If no, please explain
Arey	ou a licenced commercial farmer?	() Yes () No
	dicate the topography of the nd on which you farm.	() Flat () Gently Sloping () Steep
w	hat crops do you farm?	
		Farm Type – Poulty Broiler: ()Small (50-100) () Medium (>500) () Large (>1,000) Layer: ()Small (50-100) () Medium (>500) () Large (>1,000) Duck: ()Small (50-100) () Medium (>500) () Large (>1,000)
categor	ndicate which of the following ies of commercial enterprise applies to your farm.	Farm Type - Sheep and Goats Sheep: ()Small (10 Ewes) ()Medium (11-25 Ewes) ()Large (>25 Ewes) Goats: ()Small (10 Ewes) ()Medium (11-25 Ewes) ()Large (>25 Ewes) Farm Type - Cattle ()Small (5 Cows) ()Medium (6-20 Cows) ()Large (>20 Cows)
		Farm Type - Pigs ()Small (5 Sows) ()Medium (6-15 Sows) ()Large (>15 Sows) Farm Type - Rabbits ()Small (20 Does) ()Medium (21-50 Does) ()Large (>50 Does)
understo	that the facts set forth in the ab and that falsified statements on fication from further considerati	ove application are true and complete to the best of my knowledge. I this application in any detail shall be considered sufficient cause for ion for hire or for dismissal.
Signatur	e:	Date:
	() Approved	FOR MINISTRY USE ONLY On Hold () Pending () Denied Terms of Approval
	Signature:	Date:

Priority List of areas for farming and fishing

4.1 Priorities identified by the Department of Agriculture and Fisheries

4.11 Commercial Production

Commercial Production	Crown land	Private lands
Livestock Production	□ Poultry □ Pigs □ Rabbits	☐ Cattle ☐ Sheep ☐ Goats ☐ Poultry ☐ Pigs ☐ Rabbits
Crop Production	☐ Cash crops☐ Herbs and spices☐ Root crops	☐ Cash crops☐ Root crops☐ Fruit trees
Fisheries	□ Deep sea fishing□ Handlining□ Longlining□ Trolling	

COMMERCIAL FISHERMEN REGISTERED FOR ECONOMIC STIMULUS AS OF 22 MAY 2020					
No.	First Name	Last Name	Status	District	Main Source of Income
1			Belonger		Fishing
2			Belonger		Fishing
3			Belonger		Farming
4			Belonger		Fishing
5			Belonger		Government
6			Belonger		Watersports operator
7			Belonger		Fishing
8			Belonger		Technician
9			Belonger		Claims Adjuster
10			Belonger		Fishing
11			Belonger		Government
12			Belonger		Fishing
13			Belonger		Fishing
14			Belonger		Fishing
15			Belonger		Fishing
16			Belonger		Fishing
17			Belonger		Vessel Captain
18			Belonger		Fishing
19					
20			Resident status		Fishing
21				-	
22			Belonger		Fishing
23			Belonger		Fishing
24			Belonger		Fishing
25					

No.	First Name	Last Name	Status	District	Main Source of Income
26					
27			Belonger		Fishing
28					
29					
30			Belonger		Fishing
31			Belonger		Fishing
32			Belonger		Fishing
33			Belonger		Fishing
34			Belonger		Fishing
35			Belonger		Fishing and Hotel/ Restaurant Owner
36			Resident status		Fishing



Documentation Forms for Crops Producers

Field History / Previous Land Use Record

Use this form to document land requirements, including date, location, and identity of all materials applied to the land during the past 36 months in order to establish a date of last application of prohibited materials and determine eligibility for certification.

Complete one form for each location for which you have completed a Land Requirements Form. Include all fertilizer and pest-management materials applied. Attach additional pages if needed.

Field, Pasture, or Location ID:

	Crop or Land Use	Material / Product Brand Name	Manufacturer	Application Date(s)		
This year: 20						
Last year: 20						
Two years ago: 20						
Three years ago: 20						
The information provided above is complete and accurate to the best of my knowledge: Signature Date						



Land Use History Verification

organic Producer Name:	Crop Production Year:	
, affire or were under my management and hat during this time, to the best of my kneated seed, synthetic, fertilizers, or other	m that the parcel(s) of land described be control during the following dates: lowledge, there were no herbicides, pe prohibited materials applied to this lan	l also affirm sticides, fungicides fungicide
escription of land parcel(s) by assessor egulatory description):	's parcel number, county, township/sec	tion/range, (or other
umber of acres in parcel(s)		
Il materials that have been applied to al ate of application, and field number or l	ny of these fields are described below: parcel. No materials applied.	what was applied, the specific
Parcel / Field Location & Crop	Material / Manufacturer	Date Applied
I submit that the above is true and acc	urate on this date of	
Signature		
Name (printed)		



Activity Log

Use this form to record all types of farm or ranch activities and make notes about observations. Include details about crops and/or livestock at a given location: planting, input applications, mowing, irrigation, pest monitoring, weather, etc. Records may be kept in any type of notebook or format.

Farm/Location:	Year:
Date	Activities
Example: 10/1	Planted cover crop
	- = -



Activity Calendar

Use this form to record all types of farm or ranch activities and make notes about observations. Include details about crops and/or livestock at a given location: planting, input applications, mowing, irrigation, pest monitoring, weather, etc. Records may be kept in any type of notebook or format.

Month/Ye	аг:		Farm/Lo	cation:			
	1	2	3 Example: Planted 200 Ib/ acre org. soil builder cover crop, Field A	4	5	6	
7	8	9	10	11	12	13	
14	15	16	17	18	19	20	
21	22	23	24	25	26	27	
28	29	30	31				



Planting and Harvest Record

Use this form to record crop acreage and location (for documentation of crop rotation), planting and harvest dates, yield, and sales (for production verification audit).

Location	Crop Variety / Source or Lot#	Transplant / Seeding or Wet Date (if irrigated)	Harvest Date(s)	Harvest Quantity / Yield	Buyer / Price
Example: Field A, 1 ac.	Waltham butternut,	Direct seeded, wet	8/31	25 boxes	ABC market
					U
_					
			===		



Crop Rotation Record

Use this form to document crop rotations. Please note that the term "crops" includes not only those intended for harvest and sale, but also cover crops or green manures that are incorporated or pasture and forage crops that are grazed. (Alternatively, field maps may be copied to note the crops grown each year in each location. Maps can be a mainstay of recordkeeping systems if they include soil-fertility and pest-management inputs.)

_	
-3	rm

Location ¹	Year/Season & Crop(s)	Year/Season & Crop(s)	Year/Season & Crop(s)	Year/Season & Crop(s)
Example: Field 1	Summer 2011: Tomatoes Winter cover crop. bell beans	Summer 2011: Broccoli Fall: (12	Winter 2011-12 cover crop: Soil builder mix (oat, barley, bell	Summer 2012: Cucumbers Winter cover:
	-			

¹ Farm, ranch, field, pasture, parcel, plot, or bed.



Input Material Application Record

Use this form to record application of all types of inputs, including manure, compost, soil amendments, fertilizers, plant- ing media or potting soil, mulches, and pest-management materials. Please be as specific as possible, and use the complete product name. (This form has many possible modifications. For example, if you use multiple inputs in a given location and/or crop, write the location and crop at the top of the form and eliminate that column in the chart.)

	Ranch Location				Year:	
Date Applied	Location and Crop ²	Material ³ Product Name	Source/ Manufacturer⁴	Purpose / Reason for Use ⁵	Organic Status Verification ⁶	Application Method and Rate / Amoun
3/1	Field 1 Broccoli	Dipel DF	Valent BioSciences	Worm control	OMRI listed	1/2 lb/acre
					-	

Documentation should be available for inspection to support the information recorded by producers, including the following, as applicable: receipts for purchased inputs, labels for any materials not listed on an approved list, receiving/source records for any free input materials, or county Pesticide Use Reports.

² Farm, field, parcel, or bed, and crop (including cover crops, green manures, pasture, etc.).

³ Material or product name and formulation, if applicable.

⁴ Source or Manufacturer. It is necessary to correctly identify the manufacturer (the one that formulates, manufactures, and packages a product) in order to verify whether a product is allowed for use in organic production. Be careful to note the manufacturer (distinct from the distributor—a business from which you purchase a product but that does not make it).

⁵ Purposes may include soil fertility and pest- or disease-management, etc. Some materials, for example, are allowed for pest management but not as a soil amendment.

⁶ OMRI or WSDA List, NOP Seal on label, or certifier review and approval.



化聚型物质组织型物质型

Commant	Denduntian	Donnerd
Compost	Production	necutu

Use this form to describe how your compost-production process meets the requirements of the definition of compost and NOP § 203(c)(2) or NOP Guidance 5021.

Farm Name: ________ Production Year: ________

Compost System: Windrow Static Aerated Pile In-Vessel

Other (specify) _______

Compost Pile, Windrow or Unit ID:

Location/Method of Temperature Reading:

Feedstocks / Materials Used (and quantity): _______ Estimated C/N Ratio of mixture

Feedstocks / Materials Used (and quantity)	Estimated C/N Ratio of mixture
Example: Weeds and crop residues, Chicken manure, Spoiled hay, Kitchen waste	30:1

Date	Temperature	Turned?	Initials of Responsible Party

Notes:



Manure Application / Food Crop Harvest Interval Record

Use this form to document that the requirement for the interval of 90 or 120 days between the application of raw ma- nure and harvest of a food crop has been met. (NOP § 205.2: Manure, and § 205.203 (b)). Optional: Additional notes can be added regarding compliance with international standards; disregard that column if it's not applicable.

Farm:				Year:		
Location and Crop	Date /Rate of Manure Application	Date of Harvest— Estimated	Date of Harvest— Actual	How Applied / Incorpor- ated	Manure Type, Form and Source	Documenta- tion of EU Compliance
Example: Field	3/1 5 tons/ acre	7/1	7/15	Manure spreader disk	Chicken, dry, on	Organic certificat
			<u> </u>			

Documentation should be available for inspection to support the information recorded by producers, including receiving/source records. International standards and some concerns related to NOP regulations may necessitate letters describing animal manure production systems, additives, etc.



Seed Records Part A: Suppliers of Seed or Planting Stock

Use this set of forms to document your search for commercially available organic seed—or reasons for the lack thereof—if any nonorganic seed or planting stock is used.

Use Part A to list the names and contact information of seed- and/or planting-stock suppliers who handle organic seed and/or planting stock as well as who you contact regarding availability of what you seek to purchase—and notes about commercial availability (quantity, quality, and form). It will serve as a reference with contact information for potential sources of organic seed (see also ATTRA's Directory of Organic Seed Sources http://attra.ncat.org/attra-pub/organic_seed/).

Use Part B to document your search for organic seed and stock as well as the reasons for the lack of commercial availability (quantity, quality, and form) if nonorganic seed or planting stock are used.

Use Part C to document the compliance of any seed treatments, coatings, or inoculants used.

Part A: Potential Seed Sources

Company or Seed Source	Contact Information	Abbreviation
· · · · · · · · · · · · · · · · · · ·		
_		I



Seed Records Part B: Nonorganic Seed or Planting Stock

Use this form to list all nonorganic seeds and/or planting stock used or planned for use, documenting how the seeds and/or planting stock listed below a) qualify for an exemption allowing the use of nonorganic seed and/or planting stock when an equivalent organically produced variety is not commercially available, and if so, b) that they have been verified to be untreated and non-GMO.

If applicable, complete part C (on page C12) or adapt this form to list seed treatments, coatings, or inoculants.

Nonorganic Seed or Planting Stock Type and Variety	Supplier / Quantity Used	Reason for Commercial Nonavail- ability: form, quality, quantity (explain as needed)	Suppliers Contacted (list numbers or abbreviations from list of seed suppliers)	Documentation of Allowed Status: a) allowed list b) no prohibited treatments c) non-GMO
		_		

Documentation should be available for inspection to support the information recorded by producers, including the following as applicable: purchase receipts, order forms and special requests, and organic certificates (current copy) for all annual seedlings or transplants.



Seed Records Part C:Documentation of Allowability of Seed Treatments, Coatings, or Inoculants

Use this form to record seed treatments and coatings or inoculants, or adapt form B to include these materials and practices.

Date	Location	Crop / Variety	Inoculant or Seed Coating	Documentation of Allowed Status





Documentation Forms for Organic Crop Producers

March 2011

Optional form, not mandated by regulations

Page C12



Seed-saving and Planting-stock Propagation Record

Harvest Date	Crop / Variety	Field / Location of	Quantity / Storage
		Harvest or Propagation	Location







Harvest Record

Use this form to track harvest and sale of your organic crops. The audit trail is complete when the producer releases control of the product.

arm Name:			rop Year/Season:	
Harvest Date	Location (Field or Parcel ID)	Crop	Quantity	Where Stored or Sold
		_		
		1		

Documentation should be available for inspection to support the information recorded by producers, including, as applicable: receipts and organic certificates for any purchased product; transport records (e.g., delivery tags, receiving tags, bills of lading, and clean transport records); and sales records (purchase orders, invoices, or other types of records of the transaction).



Farmers Market Load List or Farm Stand Sales Record

Farm Name:		Location:		Da	ate(s):		
Crop or Product		Qua	antity		Sold		
	(bunches, baskets, boxes, lb., etc.)	To Market:	Remaining:	Quantity	Price*	Revenue	
						T	
-							
* Prices may chan	ge through the marke	t for a variety of	reasons.				

Expenses	
Farmers market stall fee:	
Mileage: (Number of miles round trip x \$.50/mile (current government rate) =	
Wages of employees to staff market (number of hours x \$/hour =	
Miscellaneous expenses (specify)	
Total Expenses:	



Harvest Plan and Record "Pick List"

Use this form to record (plan for) specific crop harvest, with quantities and sales destinations

Date:			Farm or Locati	ion:			
	Markets (across)	Example					
Crops (down)	Harvest Location (specific)	Sunnysid e Market					
Example	Field 1	1 box (12					
						11	
			-				
					_		
		1					
							_



Community Supported Agriculture (CSA) Weekly Harvest And Cost Summary

Use this form to record weekly harvest and sales to CSA members. In addition to NOP compliance, this form provides a farm-management and financial tool.

Week of:

Weekly Share Price for Full

Share:

Produce	Crop / Variety	Source (farm or purchased product ⁷)	Quantity of Product	Value of Product ^e	Quantity (number of shares)	Total Value or Revenue ⁹
	-					
LABOR	Worker	Rate		Hours		Total
DELIVERY	Route	Miles	Rate			Total
Other CSA- Related Travel or Expenses						

Purchased product should be indicated on this list as well as in any written communication (such as a weekly newsletter) that shareholders receive, so that anyone can tell where each product comes from and whether it is certified organic.

Pvalue. This column is included to help the farmer align future share price with the box contents (generally established by the price of that item if it were to be sold at a farmers' market).

⁹This column may be used to record either total value of produce sold or total revenue. These are two different pieces of information, both of which may be useful to the farmer to help determine the profitability of current practices and future pricing. CSA shares are generally purchased by the season or month. If used to record revenue, the column merely provides a reference to compare costs with revenues on a weekly basis.



Harvest Instructions / Record

Use this form to record clear directions for accomplishing detailed harvest operations that vary frequently from day to day with the changing of the season—such as a market-garden harvest for direct markets—and to provide a record of harvest totals. This form may be especially useful when working with new farm employees. This is one of several options for harvest records; use the one that best meets your farm's needs.

Location	Crop	Variety	Quantity	Comments (quantity, special	Initial
Location	Сюр	variety	Quantity	harvest instructions, post-harvest handling, storage, etc.)	When
Example Bed	Parsley	Curly	10 bunches	Size of bunches—loosely gathered, should fill the space between thumb	
				=	
				<u> </u>	
		_			



Total Farm Sales Record

Use this form to summarize sales over the course of a season or year, such as a total of Farmers Market sales or other types of sales.

Farm Name:		(Crop Year:		
Date of Sale or	Market or Buyer	Record and Location	Total Sales Receipts \$	Expenses	Net for Market
-					
			-		
=					

Documentation should be available for inspection to support the information recorded by producers, including the following, as applicable: receipts and organic certificates for any purchased product; transport records (e.g., delivery tags, receiving tags, bills of lading, and clean transport records); and sales records (purchase orders, invoices, or other types of records of the transaction).

Storage Inventory Record

Use this form to track product storage and inventory balance.

Crop or Product	Storage Location	Quantity /	Quantity /	Inventory
Stored	and Type	Date In	Date Out	Balance

Documentation should be available for inspection to support the information recorded by producers, including the following, as applicable: grower statements, invoices, delivery/receipting tags, and other types of audit trail documents. The audit trail is complete when the producer releases control of the product

Equipment Cleaning Log

Use this form to record cleaning of all application, harvest, and transport equipment that is not dedicated to organic operations but is also used for nonorganic materials and to verify adequate cleanliness to ensure that nonorganic products and/or prohibited materials do not contaminate organic crops or products. The producer may modify this form to include equipment and cleaning procedures (to avoid repetitive entries) with spaces to be checked off when completed.

Date	Equipment or Surface	Cleaning Methods and Materials	Responsible Party
			To a second
			3 = = = = = = = = = = = = = = = = = = =

Clean Transport Affidavit

Use this form to record how transport vehicles used for nonorganic materials are verified as being inspected and/or cleaned adequately to ensure that nonorganic products and/or prohibited materials do not contaminate the organic crops or product.

Producer/Busines	ss Name:						
Date Transport U	Init Loaded:						
1. Type of transpo	ort: 🖂 farm	wagons farm tru	uck 🗆 bulk	semi trailei	•		
	□ comm	on carrier 🗀 tanker	□ othe	r (specify)_			
2. The transporta	tion was arrar	nged by: grower	☐ buye	er 🗆 of	ther (specify)		
	72 1000 001 E	only used for organic d prior to organic:		-			
☐ foreign odors organic integrity	residue (describe as	d and found to be free s	products [romise
5 List transport u	init ID # with I	the following informat	ion:				
Transport Unit / Vehicle Identification	Organic Crop and Lot #	Check (□) if vehicle was inspected prior to loading organic product			ieck (⊡) all t ibe method.	hat	
			Swept	Vacuum	Air blown	Washed	Other
I hereby certify the indicated to prof	nat the above tect the integr	transport units were i	nspected an lucts being t	d cleaned the ransported.	noroughly usi	ng the metho	nd
Signature				Date			

Buffer Crop Disposition Records

Use this form to document what happens to crops that are grown on buffer land that is organically managed but may be exposed to some risk of contamination from neighboring land such that the crop should not be sold as organic. Docu-mentation should be appropriate to the nature of the buffer zone and the quantity of crop produced there. Buffer crop disposition options may include harvest and sale as nonorganic, harvest for home use, donation to workers or gleaners, or disking under. Commercial quantities of crops require more formal documentation (delivery tags and nonorganic sales records) to show that the buffer crop has not been represented as organic. If the amount of product is small and the product is not sold, less formal documentation—such as this form—may suffice. Always check with your certifier to agree on what constitutes sufficient documentation—before harvest season arrives.

Location: Example: North side of Parcel 1, one row of apple trees (25 trees).

Buffer Crop: Example: Fuji Apples

Map: Example: Map shows neighboring conventional apple orchard to the south of parcel. Note indicates that the land is flat; no slope. Arrows indicate cardinal direction, north, and prevailing winds from the east.

Marking: Red ribbon is tied around the trunks of all buffer trees before harvest crews arrive. Dated photograph in file matches day before harvest.

Date	Crop / Variety	Location	Disposition (sold, donated, home use, disked, etc.)	Quantity (in case of a harvest)	Sales (gross revenue in	Documentation (type and location)
10/1	Fuji apples	Parcel 1 North side, Single row	Sold as conventiona I	1 4x4 bin		Delivery tag and sales record, Apple Bob's, In filing cabinet, buffer crop
						*
		D.				

Documentation Forms for Organic Crop

Sample Neighbor Notification Letter (Date) (Name and address) Dear (Name): (name of your certifying agent), managing I am currently a certified organic farmer with my fields in a manner consistent with the USDA National Organic Program regulations. Since you are an adjoining property owner, I need to inform you of my plans and ask for your help. If you plan to use synthetic fertilizers, pesticides, and/or genetically engineered crops on land that adjoins my fields, please take precautions when transporting or spraying to prevent over spray, chemical or genetic drift, or run-off onto my farm. If chemical drift is found on my organic crops or fields, I may be required to wait up to three years before using these fields for organic production. This could also cause loss of my organic certification and/or loss of the organic premium for crops grown on affected fields. (Optional Paragraph) I understand that you are currently not using any synthetic fertilizers, pesticides, and/or genetically engineered crops on the (field or pasture) that borders my farm to the ______(east, west, north or south) and adjoins my fleid # (______). If you are willing to sign the enclosed Verification of Adjoining Land Use form, I will not be required to maintain a buffer zone between your field and mine. Also indicate the location of your adjoining fields on the map enclosed. Please return the signed statement as soon as possible. If you would like to know more about my organic certification or have any other questions, please call. Thanks for your help. Sincerely (Signature of organic farmer)

Enc.:

Farm map

Verification of Adjoining Land Use letter

Documentation Forms for Organic Crop

Adjoining Land Use Verification

Phone number

I verify that I am the farmer of Location
I am aware that my neighbor,(name) whose land borders my farm(s) the (N,E,S, and/or W) side(s) is certified organic. I also understand that it is important to his or her business that organic crops and land be protected from contact with certain substances—such as synthetic fertilizers, herbicides, insecticides, fungi- cides, other pesticides and genetically modified organisms—that are not allowed in organic farming. Buffer zones are required to be sufficient to prevent contamination.
The following statements in this affidavit will help the organic certifier determine what type of buffer the organic farmer named above needs to maintain. Please check all that are true.
am an organic farmer, with current certification by(name of certifier) (or exempt from certification due to sales).
OR
□ The materials I routinely use on my farm include the following: □ synthetic fertilizers □ herbicides □ insecticides □ fungicides □ treated wood □ other (specify) □ I do not use any of the above materials on my farm □ I use the materials checked above, but not on the fields adjoining my neighbor's property.
☐ The distance between where I use the materials checked above and my organic neighbor's property is _feet.
□□I agree to notify my organic neighbor when I plan to use these materials on adjacent
land. Signature of neighbor Date
Farm Name Address

Master Farmer's Listing as of February 2, 2020

Master Farmer's Listing as of February 2, 2020

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Master Farmer's Listing as of February 2, 2020

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Master Farmer's Listing as of February 2, 2020

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Master Farmer's Listing as of February 2, 2020

	Employee(s)	Address	Island	Farm Location	Telephone	Livestock • L; Crop • C ; Mixed • M	Slatus	Registration
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Master Farmer's Listing as of February 2, 2020

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Master List of Licenced Fishers as of September 17, 2020

				COMMERCIAL FIS	HING LICENCE	RENEWAL	
NAMES	DESIGNATION	NAME OF VESSEL	PHONE NOMBER	DATE OF ISSUE	DATE OF EXPIRATION	HERMINDER	ISLAND
	MASTER/OWNER			September 25, 2020	September 25, 2021	August 26, 2021	Anegada
	CREW			September 25, 2020	September 25, 2021	August 26, 2021	Anegada
	MASTER/OWNER			October 22, 2019	October 21, 2020	September 21, 2020	Anegada
	MASTER/OWNER			April 24, 2019	April 23, 2020	March 24, 2020	Anegada
	MASTER/OWNER			June 16, 2020	June 16, 2021	May 17, 2021	Anegada
	MASTER/OWNER			October 22, 2019	October 21, 2020	September 21, 2020	Anegada
	MASTER/OWNER			August 31, 2020	August 31, 2021	August 01, 2021	Anegada
	MASTER/OWNER			August 31, 2020	August 31, 2021	August 01, 2021	Anegada
	CREW			August 31, 2020	August 31, 2021	August 01, 2021	Anegada
	CREW			August 31, 2020	August 31, 2021	August 01, 2021	Anegada
	MASTER/OWNER			January 15, 2019	January 15, 2020	December 16, 2019	Anegada
	CREW			January 15, 2019	January 15, 2020	December 16, 2019	Anegada
	MASTER/OWNER			September 07, 2020	September 07, 2021	August 08, 2021	Anegada
	CREW			September 07, 2020	September 07, 2021	August 08, 2021	Anegada
	MASTER/OWNER			June 08, 2020	June 08, 2021	May 09, 2021	Anegada
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Anegada
	MASTER/OWNER			September 11, 2020	September 11, 2021	August 12, 2021	Anegada
	MASTER/OWNER			June 24, 2020	June 24, 2021	May 25, 2021	Anegada
	MASTER/OWNER			March 16, 2020	March 16, 2021	February 14, 2021	Anegada
	CREW			March 16, 2020	March 16, 2021	February 14, 2021	Anegada
	MASTER/OWNER			June 08, 2020	June 08, 2021	May 09, 2021	Anegada
	MASTER/OWNER			May 25, 2020	May 25, 2021	April 25, 2021	Anegada
	MASTER/OWNER			July 17, 2020	July 17, 2021	June 17, 2021	Anegada
	MASTER/OWNER			May 27, 2020	May 27, 2021	April 27, 2021	Anegada
	MASTER/OWNER			July 06, 2020	July 06, 2021	June 06, 2021	Anegada
	MASTER/OWNER			May 18, 2020	May 18, 2021	April 18, 2021	Jost Van Dyke
	MASTER/OWNER			May 18, 2020	May 18, 2021	April 18, 2021	Jost Van Dyke
	CREW			May 18, 2020	May 18, 2021	April 18, 2021	Jost Van Dyke
	CREW			May 18, 2020	May 18, 2021	April 18, 2021	Jost Van Dyke
	MASTER/OWNER			September 06, 2019	September 05, 2020	August 06, 2020	Jost Van Dyke
	MASTER/OWNER			June 30, 2020	June 30, 2021	May 31, 2021	Jost Van Dyke
	CREW			June 30, 2020	June 30, 2021	May 31, 2021	Jost Van Dyke
	CREW			June 30, 2020	June 30, 2021	May 31, 2021	Jost Van Dyke
	MASTER/OWNER			May 11, 2020	May 11, 2021	April 11, 2021	Jost Van Dyke
	CRFW			020C 11 VEM	LCOC LL VEM	1000 11 JOST	loct Van Duka

Master List of Licenced Fishers as of September 17, 2020

a de la completa del la completa de la completa del la completa de la completa del la completa de la completa del la com	The second secon	COMPANIES FOR THE	THE PERSON NAMED IN COLUMN		10000
DESIGNATION	MAME OF VESSEL PHONE NUMBER	DATE OF ISSUE	DATE OF EXPIRATION	RE MINDER	CHANGE
CREW		May 11, 2020	May 11, 2021	April 11, 2021	Jost Van Dyke
CREW		May 11, 2020	May 11, 2021	April 11, 2021	Jost Van Dyke
MASTER/OWNER		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
CREW		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
CREW		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
CREW		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
MASTER/OWNER		September 09, 2020	September 09, 2021	August 10, 2021	Tortola
CREW		September 09, 2020	September 09, 2021	August 10, 2021	Tortola
CREW		September 09, 2020	September 09, 2021	August 10, 2021	Tortola
CREW		September 09, 2020	September 09, 2021	August 10, 2021	Tortola
MASTER/OWNER		August 14, 2019	August 13, 2020	July 14, 2020	Tortola
CREW		August 14, 2019	August 13, 2020	July 14, 2020	Tortola
MASTER/OWNER		May 07, 2020	May 07, 2021	April 07, 2021	Tortola
CREW		May 07, 2020	May 07, 2021	April 07, 2021	Tortola
CREW		May 07, 2020	May 07, 2021	April 07, 2021	Tortola
MASTER/OWNER		May 27, 2020	May 27, 2021	April 27, 2021	Tortola
CREW		May 27, 2020	May 27, 2021	April 27, 2021	Tortola
MASTER/OWNE3		March 05, 2020	March 05, 2021	February 03, 2021	Tortola
CREW		March 05, 2020	March 05, 2021	February 03, 2021	Tortola
CREW		March 05, 2020	March 05, 2021	February 03, 2021	Tortola
CREW		March 05, 2020	March 05, 2021	February 03, 2021	Tortola
CREW		March 05, 2020	March 05, 2021	February 03, 2021	Tortola
MASTERJOWNER		June 23, 2020	June 23, 2021	May 24, 2021	Tortola
CREW		June 23, 2020	June 23, 2021	May 24, 2021	Tortola
CREW		June 23, 2020	June 23, 2021	May 24, 2021	Tortola
MASTER,OWNER		May 21, 2020	May 21, 2021	April 21, 2021	Tortola
CREW		May 21, 2020	May 21, 2021	April 21, 2021	Tortola
MASTER, OWNER		May 15, 2020	May 15, 2021	April 15, 2021	Tortola
CREW		May 15, 2020	May 15, 2021	April 15, 2021	Tortola
MASTER, OWNER		July 13, 2020	July 13, 2021	June 13, 2021	Tortola
CREW		July 13, 2020	July 13, 2021	June 13, 2021	Tortola
MASTER, OWNER		July 13, 2020	July 13, 2021	June 13, 2021	Tortola
CREW		July 13, 2020	July 13, 2021	June 13, 2021	Tortola
CREW		July 13, 2020	July 13, 2021	June 13, 2021	Tortola
CDEW		July 13, 2020	July 13, 2021	June 13, 2021	Tortola

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Master List of Licenced Fishers as of September 17, 2020

				THUMBERSHIP USE	UNIO ENCENCE	REPRESENTA	
NAMES	DESIGNATION	NAME OF VESSEL	PHONE NUMBER	DATE OF ISSUE	SAYE OF EXPIRATION	REMINDER	ISLAND
	MASTER/OWNER			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	MASTER/OWNER			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	MASTER/OWNER			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	MASTER/OWNER			June 05, 2020	June 05, 2021	May 06, 2021	Tortola
	CREW			September 09, 2020	June 05, 2021	May 06, 2021	Tortola
	CREW			September 09, 2020	June 05, 2021	May 06, 2021	Tortola
	MASTER/OWNER			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	MASTER/OWNER			June 24, 2020	June 24, 2021	May 25, 2021	Tortola
	CREW			June 24, 2020	June 24, 2021	May 25, 2021	Tortola
	CREW			June 24, 2020	June 24, 2021	May 25, 2021	Tortola
	CREW			June 24, 2020	June 24, 2021	May 25, 2021	Tortola
	MASTER/OWNER			July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	CREW			July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	CREW			July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	CREW			July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	MASTER/OWNER			May 07, 2020	May 07, 2021	April 07, 2021	Tortola
	CREW			May 07, 2020	May 07, 2021	April 07, 2021	Tortola
	CREW			May 07, 2020	May 07, 2021	April 07, 2021	Tortola
	CREW			October 05, 2020	May 07, 2021	April 07, 2021	Tortola
	MASTER/OWNER			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	MASTER/OWNER			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	MASTER/OWNER			January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW			January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW			January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW			January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW			January 27, 2020	January 26, 2021	December 27, 2020	Tortola

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Master List of Licencec Fishers as of September 17, 2020

				COMMERCIAL FISH	NO LICENCE	RENEWAL	
SAMES	DESIGNATION	NAME OF VESSEL	PACHE NUMBER	DATE OF 65UE B	STEED FROM A TION	REMINDER	SLAND
	MASTER/DWNER			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CRFW			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	MASTER/DWNER			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	MASTER/DWNER			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	MASTER/DWNER			June 24, 2020	June 24, 2021	May 25, 2021	Tortola
	MASTER/DWNER			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	MASTER/DWNER			May 21, 2020	May 21, 2021	April 21, 2021	Tortola
	CREW			May 21, 2020	May 21, 2021	April 21, 2021	Tortola
	CF.EW			May 21, 2020	May 21, 2021	April 21, 2021	Tortola
	CREW			May 21, 2020	May 21, 2021	April 21, 2021	Tortola
	CREW			May 21, 2020	May 21, 2021	April 21, 2021	Tortola
	CREW			May 21, 2020	May 21, 2021	April 21, 2021	Tortola
	MASTER/OWNER			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	CREW			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	CREW			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	MASTER/OWNER			May 06, 2020	May 06, 2021	April 06, 2021	Tortola
	CREW			May 06, 2020	May 06, 2021	April 06, 2021	Tortola
	CREW			May 06, 2020	May 06, 2021	April 06, 2021	Tortola
	MASTERAOWNER			May 26, 2020	May 26, 2021	April 26, 2021	Tortola
	MASTER/OWNER			May 26, 2020	May 26, 2021	April 26, 2021	Tortola
	CREW			May 26, 2020	May 26, 2021	April 26, 2021	Tortola
	CREW			May 26, 2020	May 26, 2021	April 26, 2021	Tortola
	MASTER/OWNER			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	CRFW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola

Master List of Licenced Fishers as of September 17, 2020

				COMMERCIAL HSP	UNG INCENCE	KENEWAL	
HAMES	DESIGNATION	NAME OF VESSEL	PHONE AUMBER	DAYE OF ISSUE	DATE OF EXPIRATION	REMINDER	ISLAND
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Tortola
	MASTER/OWNER			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	MASTER/OWNER			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	CREW			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	CREW			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	CREW			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	MASTER/OWNER			May 16, 2020	May 16, 2021	April 16, 2021	Tortola
	CREW			May 16, 2020	May 16, 2021	April 16, 2021	Tortola
	CREW			September 15, 2020	September 15, 2021	August 16, 2021	Tortola
	MASTER/OWNER			June 24, 2020	June 24, 2021	May 25, 2021	Tortola
	CREW			August 29, 2020	June 24, 2021	May 25, 2021	Tortola
	MASTER/OWNER			May 28, 2020	May 28, 2021	April 28, 2021	Tortola
	MASTER/OWNER			May 14, 2020	May 14, 2021	April 14, 2021	Tortola
	CREW			May 14, 2020	May 14, 2021	April 14, 2021	Tortola
	CREW			May 14, 2020	May 14, 2021	April 14, 2021	Tortola
	MASTER/OWNER			January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	MASTER/OWNER			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	MASTER/OWNER			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			September 07, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			September 07, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			September 07, 2020	July 13, 2021	June 13, 2021	Tortola
	MASTER/OWNER			June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW			June 08, 2020	June 08, 2021	May 39, 2021	Tortola
	MASTER/OWNER			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Tortola
	MASTER/OWNER			January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW			January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW			January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	MASTER/OWNER			January 07, 2020	January 06, 2021	December 07, 2020	Tortola
	MASTER/OWNER			June 26, 2020	June 26, 2021	May 27, 2021	Tortola
	MASTER/OWNER			June 16, 2020	lune 16, 2021	1505 71 VEM	Tortola

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Master List of Licenced Fishers as of September 17, 2020

			The second secon	The second secon		
RES	DESIGNATION NA.	ME OF VESSEL PHONE NUMBER	DATE OF ISSUE	BATE OF EXPINATION	REMINISER	ISCAND
	CREW		June 16, 2020	June 15, 2021	May 17, 2021	Tortola
	MASTER/OWNER		May 07, 2020	May 07, 2021	April 07, 2021	Tortola
	MASTER/OWNER		May 16, 2020	May 16, 2021	April 16, 2021	Tortola
	MASTER/OWNER		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	CREW		January 27, 2020	January 26, 2021	December 27, 2020	Tortola
	MASTER/DWNER		June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW		June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW		June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW		June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	MASTER/DWNER		June 29, 2020	June 29, 2021	May 30, 2021	Tortola
	CREW		June 29, 2020	June 29, 2021	May 30, 2021	Tortola
	CREW		June 29, 2020	June 29, 2021	May 30, 2021	Tortola
	CREW		June 29, 2020	June 29, 2021	May 30, 2021	Tortola
	CREW		July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	MASTER/DWNER		July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	MASTER/DWNER		July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	CREW		July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	CREW		July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	CREW		July 16, 2020	July 16, 2021	June 16, 2021	Tortola
	MASTER/DWNER		May 11, 2020	May 11, 2021	April 11, 2021	Tortola
	CEEW		May 11, 2020	May 11, 2021	April 11, 2021	Tortola
	MASTER/DWNER		October 22, 2019	October 21, 2020	September 21, 2020	Tortola
	MASTER/OWNER		June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW		June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	CREW		June 08, 2020	June 08, 2021	May 09, 2021	Tortola
	MASTER/OWNER		May 18, 2020	May 18, 2021	April 18, 2021	Tortola
	CREW		May 18, 2020	May 18, 2021	April 18, 2021	Tortola
	CREW		May 18, 2020	May 18, 2021	April 18, 2021	Tortola
	CREW		May 18, 2020	May 18, 2021	April 18, 2021	Tortola
	MASTERAOWNER		September 09, 2020	September 09, 2021	August 10, 2021	Tortola
	CREW		September 09, 2020	September 09, 2021	August 10, 2021	Tortola
	CDEM		Sentember 09 2020	Sentember 09 2021	Angust 10 2021	Tortola

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Master List of Licenced Fishers as of September 17, 2020

				CONSTRUCTOR PER	HING LICENCE	RENEWAL	
NAMES	DESIGNATION	HALKE DE VISSEL	PHONE NUMBER	DRIE OF ISSUE	DATE OF EXPIRATION	REMINDER	ISCAND
	MASTER/OWNER			September 06, 2019	September 05, 2020	August 06, 2020	Tortola
	MASTER/OWNER			September 24, 2020	September 24, 2021	August 25, 2021	Tortola
	CREW			September 24, 2020	September 24, 2021	August 25, 2021	Tortola
0	MASTER/OWNER			November 12, 2019	November 11, 2020	October 12, 2020	Tortola
	CREW			November 12, 2019	November 11, 2020	October 12, 2020	Tortola
	MASTER/OWNER			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	CREW			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	CREW			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	CREW			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	CREW			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	MASTER/OWNER			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	CREW			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	CREW			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	CREW			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	CREW			September 18, 2020	September 18, 2021	August 19, 2021	Tortola
	MASTER/OWNER			January 04, 2019	January 04, 2020	December 05, 2019	Tortola
	MASTER/OWNER			September 07, 2020	September 07, 2021	August 08, 2021	Tortola
	CREW			September 07, 2020	September 07, 2021	August 08, 2021	Tortola
	CREW			September 07, 2020	September 07, 2021	August 08, 2021	Tortola
	CREW			September 06, 2020	September 06, 2021	August 07, 2021	Tortola
	MASTER/OWNER			July 13, 2020	July 13, 2021	June 13, 2021	Virgin Gorda
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Virgin Gorda
	CREW			July 13, 2020	July 13, 2021	June 13, 2021	Virgin Gorda
	MASTER/OWNER			May 15, 2020	May 15, 2021	April 15, 2021	Virgin Gorda
	MASTER/OWNER			May 15, 2020	May 15, 2021	April 15, 2021	Virgin Gorda
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Virgin Gorda
	CREW			May 15, 2020	May 15, 2021	April 15, 2021	Virgin Gorda
	MASTER/OWNER			June 08, 2020	June 08, 2021	May 09, 2021	Virgin Gorda
	CREW			October 05, 2020	June 08, 2021	May 09, 2021	Virgin Gorda
	CREW			October 05, 2020	June 08, 2021	May 09, 2021	Virgin Gorda
	MASTER/OWNER			June 08, 2020	June 08, 2021	May 09, 2021	Virgin Gorda
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Virgin Gorda
	CREW			June 08, 2020	June 08, 2021	May 09, 2021	Virgin Gorda
	MASTER/OWNER			May 21, 2020	May 21, 2021	April 21, 2021	Virgin Gorda
	NAACTED / OW/NIED			May 15 2020	May 15, 2021	Anril 1E 2021	Visain Cords

Master List of Licenced Fishers as of September 17, 2020

OESIGNATION	KAME OF VESSEL	PHASING NUMBER	DATE OF ISSUE	DATE OF EXPRESTIBIN	REMINDER	ISCAND
CREW			May 15, 2020	May 15, 2021	April 15, 2021	Virgin Gorda
CREW			May 15, 2020	May 15, 2021	April 15, 2021	Virgin Gorda
MASTER/OWNER			May 16, 2020	May 16, 2021	April 16, 2021	Virgin Gorda
MASTER/OWNER			May 07, 2020	May 07, 2021	April 07, 2021	Virgin Gorda
MASTER/OWNER			May 07, 2020	May 07, 2021	April 07, 2021	Virgin Gorda
MASTER/OWNER			May 07, 2020	0 May 07, 2021	April 07, 2021	Virgin Gorda
MASTER/OWNER			May 07, 2020	May 07, 2021	April 07, 2021	Virgin Gorda
CREW			May 07, 2020	0 May 07, 2021	April 07, 2021	Virgin Gorda
CREW			May 07, 2020	May 07, 2021	April 07, 2021	Virgin Gorda
MASTER/OWNER			October 24, 2019	9 October 23, 2020	September 23, 2020	Virgin Gorda
MASTER/OWNER			September 03, 2020	0 September 03, 2021	August 04, 2021	Tortola
CREW			September 03, 2020	D September 03, 2021	August 04, 2021	Tortola
CREW			September 03, 2020	D September 03, 2021	August 04, 2021	Tortola
MASTER/OWNER			3 September 04, 2020	0 September 04, 2021	August 05, 2021	TORTOLA
CREW			September 04, 2020	D September 04, 2021	August 05, 2021	TORTOLA
MASTER/OWNER			September 07, 2020	0 September 07, 2021	August 08, 2021	TORTOLA
CREW			September 07, 2020	0 September 07, 2021	August 08, 2021	TORTOLA
CREW			September 07, 2020	D September 07, 2021	August 08, 2021	TORTOLA
MASTER/OWNER			August 19, 2020	0 August 19, 2021	July 20, 2021	TORTOLA
CREW			August 19, 2020	0 August 19, 2021	July 20, 2021	Tortola
CREW			August 19, 2020	0 August 19, 2021	July 20, 2021	Tortola
MASTER/DWNER			September 07, 2020	0 September 07, 2021	August 08, 2021	TORTOLA
MASTER/DWNER			September 07, 2020	D September 07, 2021	August 08, 2021	TORTOLA
CREW			September 07, 2020	0 September 07, 2021	August 08, 2021	TORTOLA
CREW			September 07, 2020	0 September 07, 2021	August 08, 2021	TORTOLA
MASTER/DWNER			September 08, 2020	0 September 08, 2021	August 09, 2021	TORTOLA
CREW			September 08, 2020	0 September 08, 2021	August 09, 2021	TORTOLA
CREW			September 08, 2020	0 September 08, 2021	August 09, 2021	TORTOLA
MASTER/DWNER			September 24, 2020	0 September 24, 2021	August 25, 2021	TORTOLA
MASTER/DWNER			September 21, 2020	O September 21, 2021	August 22, 2021	Tortola
CREW			September 21, 2020	0 September 21, 2021	August 22, 2021	Tortola
CREW			September 21, 2020	0 September 21, 2021	August 22, 2021	Tortola
CREW			September 21, 2020	0 September 21, 2021	August 22, 2021	Tortola
MASTER/DWNER			September 08, 2020	0 September 08, 2021	August 09, 2021	Tortola
CREW			September 08, 2020	0 September 08, 2021	August 09, 2021	Tortola

Master List of Licenced Fishers as of September 17, 2020

				COMMERCIAL FIS	HING LICENCE	RENEWAL	
HAMES	DESIGNATION	NAME OF VESSEL	PHONE NUMBER	DATE OF ISSUE	DATE OF EXPIRATION	REMINDER	ISLAND
	CREW			September 08, 2020	September 08, 2021	August 09, 2021	Tortola
	MASTER/OWNER			September 10, 2020	September 10, 2021	August 11, 2021	Tortola
	CREW			September 10, 2020	September 10, 2021	August 11, 2021	Tortola
	CREW			September 10, 2020	September 10, 2021	August 11, 2021	Tortola
	CREW			September 10, 2020	September 10, 2021	August 11, 2021	Tortola
	MASTER/OWNER			September 17, 2020	September 17, 2021	August 18, 2021	Tortola
	CREW			September 17, 2020	September 17, 2021	August 18, 2021	Tortola
	CREW			September 17, 2020	September 17, 2021	August 18, 2021	Tortola
	CREW			September 17, 2020	September 17, 2021	August 18, 2021	Tortola
	CREW			October 05, 2020	September 17, 2021	August 18, 2021	Tortola
	CREW			October 05, 2020	September 17, 2021	August 18, 2021	Tortola
	MASTER/OWNER			September 23, 2020	September 23, 2021	August 24, 2021	Virgin Gorda
	CREW			September 23, 2020	September 23, 2021	August 24, 2021	Virgin Gorda
	CREW			September 23, 2020	September 23, 2021	August 24, 2021	Virgin Gorda
	MASTER/OWNER			September 21, 2020	September 21, 2021	August 22, 2021	Tortola
	MASTER/OWNER			October 07, 2020	October 07, 2021	September 07, 2021	Tortola
	CREW			October 07, 2020	October 07, 2021	September 07, 2021	Tortola
	CREW			October 07, 2020	October 07, 2021	September 07, 2021	Tortola
	MASTER/OWNER			September 15, 2020	September 15, 2021	August 16, 2021	Tortola
	CREW			September 15, 2020	September 15, 2021	August 16, 2021	Tortola
	MASTER/OWNER			September 21, 2020	September 21, 2021	August 22, 2021	Tortola
	CREW			September 21, 2020	September 21, 2021	August 22, 2021	Tortola